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FINANCIAL TIMES

Europe's Business Newspaper

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US critical of Europe's failure to create growth

President Bill Clinton's administration is increasingly critical in private of western Europe's failure to stimulate growth to create jobs, according to confidential documents in the possession of the Financial Times. US economic policymakers believe European governments are wrong to concentrate on structural supply side reforms in the labour market to cut their debt queues. They also want to see a European commitment to economic expansion. Page 16; *Fat of growth*, Page 14

Russian warning to troops: Russian troops under United Nations command in former Yugoslavia have been told not to obey orders given to them by their UN superiors until cleared by Moscow, according to officials in President Boris Yeltsin's administration. Page 16

Citicorp freed from strict watch: Citicorp said federal banking authorities have agreed to end their strict regulatory supervision of the US banking group. The decision is likely to pave the way for Citicorp to reinstate its dividend, suspended since late 1991. Page 17

N Korea to allow nuclear checks: North Korea agreed to allow inspectors from the International Atomic Energy Agency to check its seven acknowledged nuclear plants. Page 6

Burmese junta refuses to free Suu Kyi: Burma's military junta brushed off appeals for the release of opposition leader Aung San Suu Kyi and threatened to keep her under house arrest until 1995. The statement came a day after Ms Suu Kyi (left) was visited at her Rangoon home by a US congressman and UN official, the first visit by non-family members since she was held nearly five years ago. Ms Suu Kyi, who won the Nobel Peace Prize in 1991, has refused to leave the country in exchange for her release. Page 6

S Africa recession ends: South Africa's economy grew 1.1 per cent in real terms in 1993 compared with a 2.1 per cent decline in 1992, marking the end of a four-year recession. Latest GDP figures showed a 0.5 per cent growth in the December quarter. Page 4

US output grows 0.5%: US industrial production rose 0.5 per cent last month, roughly in line with analysts' predictions, but distortions caused by very cold weather and the Los Angeles earthquake made the figures hard to interpret. Page 4

UK to study ballistic missile defence: Britain has launched a two-year study into a ballistic missile defence system. Defence secretary Malcolm Rifkind said ballistic missiles might emerge as a "significant threat to deployed forces". Page 10

Congress debates on balanced budgets: The US Congress began the battle over a constitutional amendment requiring the US government to balance its budget each year. The amendment, which could force \$60bn of spending cuts over the next five years, has built up a strong coalition of supporters. Page 4

British Airways reported a threefold increase in third-quarter profits on the back of a recovery in first and business class traffic, and a continuing cost-cutting drive. Pre-tax profits for the three months to December 31 rose to \$66m (\$96m) from \$20m. Page 17

UK proposal on share settlements: The Bank of England proposed that it should own and control the new Crest system for UK share settlement for its first few years. Shares in the system would then be offered to market participants. Page 16

Aid workers freed: Two Italian aid workers were freed unharmed by kidnappers in central Somalia after 62 hours as captives. It was the fourth such abduction this year.

Holocaust memorial: The Vatican is to hold a concert in April in memory of the six million Jews killed in the Holocaust. It moves marks a further warming in relations between the Holy See and Israel.

'Rostov Ripper' executed: Serial killer Andrei Chikatilo, the "Rostov Ripper" who raped and butchered more than 50 victims, was executed after losing an appeal for clemency, Russian news agencies said.

STOCK MARKET INDICES		STERLING	
FT-SE 100	3,961.2 (+28.7)	New York Exchange	1,4795
Yield	5.45	Dollar	1.4795
FT-SE Smallcap 100	1,483.24 (+5.67)	London	1,4795
FT-SE All-Share	1,706.51 (+12.53)	DM	1,4795
Nikkei	18,974.80 (+40.63)	DM	2,5963
New York Exchange	1,4795	FF	165.32
Dow Jones Ind Ave	3,922.87 (+18.01)	FF	2,1387
S&P Composite	472.62 (+2.30)	Y	192.14
US LUNCHTIME RATES		DOLLAR	
Federal Funds	5.5	New York Exchange	1,4795
3-mo Treas Bill: Yd	5.322%	DM	1,4795
Long Bond	9.13	FF	165.32
Yield	5.446%	FF	2,1387
LONDON MONEY		Y	
3-mo interbank	5.4	Y	192.14
Life long gilt rate: Mar 115% (Mar 1153)		Y	192.14
NORTH SEA OIL (Averages)		S Index	
Brent 15-day (Apr)	\$13.255 (\$13.473)	S Index	65.3
In Gold		S Index	65.3
New York Comex (Apr)	\$385.5 (\$385.6)	Tokyo close Y	148.02
London	\$384.5 (\$382.7)		

Austria	Sch20	Greece	D650	Latvia	LP65	Qatar	QR13.00
Bahrain	Dh1.250	Hong Kong	HK\$1.00	Lebanon	LB\$1.00	Saudi Arabia	SAR1.00
Belgium	Bfr65	Hungary	HUF100	Mexico	MXN15	Singapore	S\$1.00
Denmark	Dkr10	Ireland	Ir£100	Norway	NOK100	South Africa	R10.00
France	FF100	Italy	Lira1,000	Poland	PLN100	Spain	Pes200
Germany	DM100	Japan	¥100	Romania	RON100	Sweden	Skr100
Greece	Dr100	Korea	₩100	Russia	RUB100	Switzerland	Sfr100
India	Rs100	Malaysia	RM100	Saudi Arabia	SAR1.00	Taiwan	NT\$100
Indonesia	Rp100	Netherlands	ƒ100	Singapore	S\$1.00	Thailand	฿100
Israel	₪100	Portugal	Esc200	Slovakia	SKK100	Turkey	Lira100
Italy	Lira1,000	Slovenia	SDR100	Taiwan	NT\$100	USA	\$1.00
Japan	¥100	Slovenia	SDR100	Thailand	฿100		
Korea	₩100	Slovenia	SDR100	Turkey	Lira100		
Latvia	LP65	Slovenia	SDR100	USA	\$1.00		
Lebanon	LB\$1.00	Slovenia	SDR100				

Kantor moves towards sanctions over failure to open cell phone market US steps up pressure on Japan

By Nancy Durne and Jurek Martin in Washington

The US yesterday set in motion trade sanctions against Japan by announcing its conclusion that Japan had violated agreements to open up its domestic cellular phone market.

Mr Mickey Kantor, the US trade representative, did not impose instant retaliation, but said he would publish a list of proposed trade measures, for public comment within 30 days, which would not necessarily be limited to curbs on Japanese cellular phone products sold in the US.

"This is a clear-cut and serious case of a failure by Japan to live up to three agreements," he said, agreements which were negoti-

ated in 1985-87, 1989 and finally, by letter, in 1991. He said new barriers had been raised after each fresh commitment. Brandishing a cellular phone manufactured in the US by Motorola, he said it was "false and disingenuous" of the Japanese to accuse the company of not trying hard enough. Motorola, he added, was a "front-runner" in its field, yet had achieved only a 4 per cent share of the Japanese domestic market, not the 33 to 50 per cent promised.

The grace period of up to 30 days gives the US and Japanese governments time to frame another agreement. Should that fail, other US actions now seem more likely. President Bill Clinton may in any case announce later this week his intention to

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■ Use the system, win shelf space Page 11
■ A sorry spectacle Page 15

revive the Super 301 trade law which, by setting up deadlines for sanctions against "unfair traders", would allow a wide attack on Japan's perceived trade barriers. The Motorola complaint is long standing and the timing of the US finding is technically coincidental with the failure of last week's summit to agree on specific ways of opening the Japanese market. But US officials had warned it could well be the first indication of the extent of the US

displeasure with Japan. Administration officials say the Motorola case illustrates the problems US companies face in penetrating Japan's markets. Motorola is the world's largest manufacturer of cellular telephones and has been trying to penetrate the Japanese market since 1984, when Japan launched a deregulation of its domestic industry but kept foreign companies under tight restrictions. Eventually it was agreed that Motorola - with a Japanese partner - would have the potential to increase its business dramatically, a promise Motorola says was never fulfilled. ■ Michio Nakamoto adds from Tokyo: Japanese officials, speaking before the US announcement, appeared to regard the prospect

of sanctions with equanimity. "We must say what we must say," a senior government official said, indicating that neither the possibility of sanctions nor the sharp appreciation of the yen - which had steadied by the London close yesterday after rising nearly 4 per cent against the dollar on Monday - were cause for Japan to go back on its refusal to accept the numerical targets sought by the US for a foreign share of its markets. While the yen's sudden appreciation after the failure of the two countries to reach agreement was excessive, it was unlikely to change the Japanese position on numerical targets. "The currency situation will not affect the framework talks," a senior official emphasised.

Fears on health of Yeltsin after speech is put off

By John Lloyd in Moscow

The health and ability to govern of Russian president Boris Yeltsin have emerged again as an issue of serious concern in Moscow. He has postponed making a "state of the union" address due on Friday because of what officials yesterday described as a continuing "bad cold". Mr Anatoly Krasovskiy, a press spokesman, said the state of Mr Yeltsin's health "could be seen on TV" during a press conference with Mr John Major, visiting British prime minister, in the Kremlin yesterday. Mr Yeltsin, who made no opening speech, which he normally does, stood for about 30 minutes without support, but walked hesitantly and looked tired.

It was the president's first public appearance for two weeks, and the first time he had answered journalists' questions since before Christmas.

The postponement of what has been billed as a crucial speech that will define the Russian government's policy guidelines is the latest in a list of incidents which are causing concern to foreign diplomats in Moscow and to Russian observers. The public perception was demonstrated by the publication yesterday of an article in the daily *Sovodnya* by Mr Sergei Parkhomenko, one of

Moscow's sharpest pens, headlined "Mr Absent heads the Russian state".

Among recent examples of Mr Yeltsin's non-availability were: ● A telephone call from President Bill Clinton to Mr Yeltsin was delayed for three days for what were called "technical reasons" - going through last Friday. The Russian authorities insisted Mr Yeltsin had waited for the call "as long as decency allowed", but that it had not come through.

● Mr James Collins, a US special ambassador to the former Soviet states, attempted to talk to Mr Yeltsin and other senior Russian officials on the Bosnian question last week - but, according to Mr Parkhomenko - was confined to low-ranking diplomats.

● Dr Gert Haller, state secretary at the German finance ministry and the country's "sheriff" who prepares the ground for meetings of the Group of Seven leading industrial nations, was also refused a meeting with Mr Yeltsin recently, after having been told several times that he would see the Russian president.

● Diplomats from several important countries say attempts to pass high-level messages to Mr

Continued on Page 15
Russian troops in former Yugoslavia, Page 16



UK prime minister John Major (right) is greeted by Boris Yeltsin on his arrival for talks on Russian economic reforms and Bosnia. Associated Press

Paramount falls to Viacom after five-month struggle

By Richard Waters in New York

Viacom, the cable television group, emerged victorious in the \$10bn struggle for control of Paramount Communications, owner of the US's last big independent film and television production company, yesterday. The victory came as Viacom announced that 74.6 per cent of Paramount's shareholders had accepted its cash-and-securities offer in preference to a bid from QVC Network, a home shopping group.

Viacom extended its offer to March 1 to allow all Paramount shareholders to accept the bid, while QVC contended defeat. The deal marks the culmination of a five-month battle by Mr Sumner Redstone, the 70-year-old chairman of Viacom, to combine Paramount's television and production operations with his own group's cable television network.

Although initially favouring an agreed merger with Viacom, Paramount chairman Mr Martin Davis was forced by the Delaware courts to put his company up for auction to the highest bidder. As a result, Mr Davis, who had earlier negotiated a role as number two to Mr Redstone, faces an

\$10bn deal completes first stage of ambitious three-way media merger

uncertain future. Viacom said yesterday it has yet to discuss his role in the enlarged company. Viacom faces a further battle in coming months to persuade

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■ After all the fighting, was it worth it? Page 20
■ World stock markets Page 38

shareholders in Blockbuster, the video rental company, to approve the terms of a merger that would also bring it into the Viacom/Paramount group.

If completed, the three-way merger would create a broad-ranging entertainment group with annual revenues of \$25bn and businesses stretching from cable television and movie production to book publishing and video rentals.

Mr Redstone said the three companies would "create a global media powerhouse of unparalleled proportions in the entertainment industry."

The scale of its businesses would put it on a par with Time Warner, the entertainment giant created by one of the 1980's biggest takeovers.

The acquisition of Blockbuster, which has strong earnings and little debt, is also seen as an important element in creating a sound financial footing for Viacom/Paramount.

Although it has won the support of Blockbuster's board, Viacom faces opposition from the company's shareholders, whose shares have fallen sharply in value since the deal was announced.

Mr Frank Biondi, chief executive of Viacom and of the enlarged company formed by the Paramount takeover, conceded that Blockbuster shareholders had "mixed reactions" to the planned merger.

He said Viacom would attempt to make strenuous efforts to persuade them of the benefits of the deal before they vote on the transaction, probably in the second quarter of the year.

EU steel suppliers face fines of \$110m

By David Gardner in Brussels

Competition authorities at the European Commission looked set last night to seek a record fine on 17 EU steelmakers they have found guilty of operating a cartel to supply the construction industry.

The opening bid of the powerful Brussels competition directorate at a meeting of senior officials last night was expected to be for a fine in the area of Ecu100m (\$110m), say Commission officials.

The biggest penalties Brussels has imposed until now were of Ecu75m in 1991 on Tetra Pak, the Swedish-based packaging group, for restrictive practices and predatory pricing, and of Ecu50m in 1986 on 14 chemical companies for running a cartel in polypropylene, a basic plastics product.

But the officials warned that the Commission could whittle down the figure at its full meeting today, depending on the outcome of a dinner at which Mr Karel Van Miert, competition commissioner, and Mr Martin Bangemann, industry commissioner, were due to meet leading European steelmakers.

The companies facing sanctions after the three-year enquiry include: British Steel; Arbed of Luxembourg; a division of Usinor-Sacilor in France; Cockerill-Sambre of Belgium; and Fried Krupp-Hoesch, NMH Stahlwerke, Saarstahl and Thyssen of Germany. The Commission has found that they infringed EU antitrust rules by sharing out markets and fixing prices for heavy steel sections and beams for the building industry.

"This is a terribly serious infringement," an official said. He pointed out that when steelmakers were hauled up by the Commission in 1990 for operating a stainless steel cartel, they escaped with a token fine. But they were warned then that the EU crisis regime for steel, which licensed certain market collaboration between manufacturers until 1998, was at an end.

Under EU competition rules, the Commission can levy fines up to 10 per cent of annual turnover in the sector being distorted, although 3 per cent of sales has been the normal ceiling.

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NEWS: EUROPE

Italians split over 'tainted' candidates

By Robert Graham in Rome

Italy's scandal-tainted ruling parties are divided over whether to allow politicians under investigation for corruption to stand as candidates in next month's general election. The problem mostly concerns southern Italy where the long-ruling Christian Democrat and Socialist parties have a formidable network of patronage. While up to 80 per cent of the outgoing legislature is expected to retire, many southern politicians are refusing to stand down.

Mr Ciriaco De Mita, the former Christian Democrat prime minister, ex-party secretary and unquestioned boss of the region south of Naples round Avellino and Ispina, is insisting on standing in his native Ispina for the Popular Party (PPI), the renamed Christian Democrats.

This has deeply embarrassed some members of the PPI and threatens a rift with the PPT's principal electoral ally - the Pact for Italy of Mr Mario Segni, leader of the referendum movement.

Others in the PPI argue that southern politics have not been subjected to the same renewal as in the north and that the verdict on candidates should be left with the voters. They

maintain that individuals who have not yet been sent for trial should be allowed to be candidates. Behind this lies the cynical calculation that in the south the old bosses have the best chance of winning seats under the new first-past-the-post system.

Mr De Mita has been involved in investigations ranging from alleged illicit party financing and corruption to extortion. The most serious relate to L.12,000bn (\$7.1bn) government disaster relief for the 1980 Irpinia earthquake. He is alleged to have threatened owners of three companies with losing their disaster relief if they refused to take on employees recommended by him.

But last week 77 per cent of the PPI members in Irpinia voted for Mr De Mita to represent the constituency.

Another case has involved Mr Nicola Mancino, the Christian Democrat interior minister from Avellino. He has been questioned about receiving illicit funds from the intelligence services, a charge he has denied.

He is considered an asset by Mr Mino Martinazzoli, the PPI leader, and has been asked to stand again. But Mr Segni opposes scandal-tainted candidates in principle.

Bosnian Serbs hope to benefit from Nato-UN confusion

Guns wait on the war of words

By Robert Mauthner, Diplomatic Editor

If the Bosnian Serbs are not rushing to comply with Nato's ultimatum giving them 10 days to withdraw their heavy weapons 20km from the centre of Sarajevo or place them under UN control, failing which they will face air strikes, that is hardly surprising.

The confusion created by the contradictory statements of Nato and United Nations spokesmen about who, in the last resort, is responsible for ordering these air strikes has given the Bosnian Serbs a heaven-sent opportunity to stall and pin their hopes on yet another international fudge.

General Sir Michael Rose, commander of UN troops in Bosnia, has said, somewhat imprudently, that the responsibility for launching air strikes is his - as if such a crucial decision could ever be taken by a military man alone without the express consent of his political masters.

By contrast, large Nato countries such as the US and France have indicated clearly that, if the Bosnian Serbs fail to comply with the terms of the ultimatum by the deadline next Monday, then air strikes will definitely go ahead. It seems almost as if the various parties have paid scant notice over the past few days to the texts on which the UN's and Nato's policy is based.

From these texts it is clear that the Nato decision "to prepare urgently" for air strikes



Bodyguards cluster round General Jean Cot (centre), overall commander of Unprofor, as he leaves after a meeting with government leaders in Sarajevo yesterday

was taken on February 10 at the express request of Mr Boutros Boutros Ghali, the UN secretary-general.

In a letter to Mr Manfred Wörner, the Nato secretary-general, Mr Boutros Ghali referred specifically to Security Council Resolution 824, under which "member states, acting nationally or through regional organisations or arrangements, may take under the authority of the Security Council and subject to close coordination with the Secretary-General and Unprofor [the UN

protection force in former Yugoslavia], all necessary measures, through the use of air power, in and around the safe areas in Bosnia-Herzegovina, to support Unprofor in the performance of its mandate."

Mr Boutros Ghali goes on: "I should be grateful if you could take action to obtain, at the earliest possible date, a decision by the North Atlantic Council to authorise the commander-in-chief of Nato's southern command to launch air strikes, at the request of the United Nations, against artil-

lery or mortar positions in or around Sarajevo..."

The arrangements for the coordination of such air strikes would be worked out through direct contacts between Unprofor headquarters and Nato's southern command. It appears very much as if the UN secretary-general was making a distinction between a decision by Nato to authorise air strikes and a joint UN/Nato decision to implement them.

No mention of a deadline in Mr Boutros Ghali's letter, as there is in the subsequent Nato

ultimatum. Moreover, the communiqué issued after the North Atlantic Council meeting also specifically mentions that the launching of Nato air strikes will take place at UN request.

Formally therefore, the decision to launch the bombing of Bosnian Serb positions, lies with the UN. However, the dispute about who has the ultimate authority to launch the air strikes would be of less import if the UN and Nato were pulling in the same direction on the ground. But there are increasing signs that this is not the case.

Only two days ago, the Unprofor spokesman in Sarajevo, Lieutenant-Colonel Bill Alkman was quoted as saying: "The 10-day ultimatum is a Nato ultimatum. It is not our ultimatum."

Taking advantage of the uncertainties in the western camp, the Bosnian Serbs maintain that what matters is not where the guns are located or under whose control they are, but whether they are being fired or not - in other words that the ceasefire negotiated last week by the warring parties under the aegis of the UN is respected.

The UN and Nato still have a few days to sort out their disagreements and to persuade the Bosnian Serbs that they must comply with their demands, or face dire consequences. But it is difficult to see how Nato, after all its posturing, can make compromises and go back on its threats without losing all credibility.

Russia and UK to 'de-target' missiles

By Philip Stephens, Political Editor

Russia and Britain yesterday signed an agreement to "de-target" nuclear missiles directed at their respective countries as part of a series of measures to strengthen bilateral relations.

With Mr John Major, the UK prime minister, claiming that ties between London and Moscow were now better than he could ever recall, he also agreed with President Boris Yeltsin that the Russian leader would visit London later this year.

After talks at the Kremlin, the two leaders signed a double taxation agreement designed to promote British investment in Russia and a framework accord to provide for joint military exercises next year.

Those agreements will be followed up today by the announcement of increased British technical aid for Russia's economic modernisation programme when Mr Major visits Nizhny Novgorod, the province at the forefront of the shift to a market economy.

British officials voiced optimism that the enhanced co-operation resulting from the visit could lead to the early signature of a number of large contracts by UK companies. Among likely beneficiaries were Rolls-Royce, GPT and GEC-Marconi.

Mr Major said that President Yeltsin had underlined his determination during their talks to press ahead with the modernisation programme despite sweeping gains for its opponents on the right and left in last year's parliamentary elections.

The view had been echoed in his separate talks with Mr Victor Chernomyrdin, Russian prime minister.

The agreements on nuclear weapons targeting and military exercises were characterised by British officials as important confidence-building measures designed to build on last month's east-west Partnership for Peace programme.

EU chides Norway on whaling

By Karen Fosell in Oslo

Norway has yet to "grasp an outstretched hand" extended by the European Commission which could bring a compromise over the country's highly controversial whaling policy, a major sticking point in European Union accession negotiations, a Commission official said in Oslo yesterday.

Mr Laurens Brinkhorst, director of DG11, in charge of the Commission's environmental affairs, suggested a way around the issue - should Norway join the EU - would be to allow its whalers to continue culling of the minke whale for a two-year period, after which the policy would be reviewed.

However, neither member states nor Norway seem prepared to accept the Commission's suggestion.

Norway last May announced that it would slow killing of minke whales in defiance of an eight-year ban by the International Whaling Commission.

"The Commission is trying to stretch out a hand to Norway but it is not being grasped," Mr Brinkhorst said.

Romanian banker sacked

By Virginia Marsh in Bucharest

Mr Dan Pascariu, Romania's leading commercial banker, was last night sacked as president of the state-owned Romanian Bank for Foreign Trade, after losing a long-running battle with conservatives within the ruling left-wing Party of Social Democracy in Romania.

Mr Pascariu had attempted to resist government pressure to finance imports for insolvent state companies and to grant low-interest credits to the central bank and finance ministry. He becomes the latest reformer to be forced out of a senior position. "This is very serious," said a senior London-based banker. "Dan is honest, professional and highly respected in international banking circles."

Under Mr Pascariu the RBST joined the ranks of the world's top 400 banks and consolidated its position as one of Romania's most profitable companies. It has declared a provisional pre-tax profit of \$46m for 1993. Mr Pascariu had been replaced by Mr Razvan Temesan, previously first vice-president.

Air strikes add to the farmers' worries

By Karin Hope

In the safe at Kumzin, a village close to Serbia's border with Bosnia, the threat of Nato air strikes is not just a talking point on a day too frosty for ploughing.

Kumzin lies a few kilometres from a ramshackle bridge over the Sava river, used as a main supply route for the Bosnian Serb army. Buses, petrol tankers and trucks loaded with food cross the bridge before arriving at a checkpoint manned by police from a self-styled Serb republic in Bosnia.

"It's obvious the bridge would be a target for Nato planes if they start attacking the Bosnian Serbs. And what happens if they miss?" said Drasko Christie, an agricultural science student.

So far, the farming communities along the Sava have had little to do with the war in Bosnia. Many villagers of military age manage to avoid conscription, although some were called up to fight against Croatia when the Yugoslav federation began to break up in 1991.

However, if the conflict escalates as a result of Nato involvement, "I don't think I and my friends have any

choice about going to fight with the Bosnian Serbs," Mr Christie said. Though Kumzin is less than 100km from Belgrade, newspapers no longer arrive there. With private radio and television stations unable to relay much beyond the capital, the 5,000 villagers rely on state-controlled television, which carries limited coverage of the situation in Bosnia.

"I doubt we'd get much warning if the American planes decided to head this way," said an elderly villager working his way through a large flask of plum brandy.

With an unannounced power cut underlining the resigned tone, the cafe's gloomy consensus was that Nato intervention was likely to prolong rather than end the war in Bosnia.

Yet several older farmers claimed they were more concerned about UN sanctions against the rump Yugoslavia than the possibility of air strikes. "I've got a thousand worries, and there's nothing I can do about bombs falling down the road from here next week," said Mr Petar Campric, the cafe owner. "It's the future that matters. What's my son going to do when he finishes school, for instance, if Serbia is still isolated?"

Twenty months of sanctions have affected output in Kumzin, which grows wheat, maize and sugar beet. There is little fuel available for tractors and fertiliser is in short supply.

Farmers cut their livestock holdings because of the high cost of feed, keeping only a few pigs for their own use and to supply meat to family members living in the capital.

Mr Campric rented his seven hectares of land to another

farmer because "it's too difficult trying to run a cafe and a farm when you have to chase up petrol on the black market and organise selling the crop to a private middleman because the state prices are so low."

The villagers said they had stopped using the bank branch in Kumzin and returned to hoarding hard currency at home. It is needed to deal with the black market suppliers.

Many Kumzin farmers registered their frustration at last

December's elections by switching support from the Socialist party of President Slobodan Milosevic to Depos, the coalition of democratic parties headed by Mr Vuk Draskovic. Mr Branko Todokovic, a Depos supporter, said: "Things were looking good in 1990 when I got back some land confiscated from my family under communism. Now I don't know when I'll be able to afford a new tractor to handle the extra work."

PERATEC REPORT

One of a series of reports on major business issues

Stress - The Hidden Dangers

With Britain emerging from recession, companies should recognise that work-related stress can be brought about just as easily in the good times as during the bad times.

Even though Britain is moving out of recession, work-related stress experienced by company directors - caused by heavier workloads, longer working hours and fewer staff - represents a hidden danger to British industry, says a MORI report, published today by business consultants, Peratec Limited.

The report - "Executive Stress - How to Avoid the Breaking Point" - based on detailed questioning of over 200 directors of companies, half of which had a turnover in excess of £65m, highlights the fact that work-related stress can be brought about just as easily in the good times as in the bad times.

"We believe that this represents a hidden danger to British industry," says Peratec's Managing Director, Derek Fuller.

"The pressure on directors to perform more strongly, to seek out and harness new opportunities, to meet higher targets and to maintain a competitive edge over rival companies, is just as real during periods of growth as it is during a recession," he added.

The report reveals that over half of the directors are working longer hours than they did one or two years ago with nearly three quarters believing that their workload has grown heavier - seven per cent saying that their volume of work is 'far too high' and 16 per cent that their hours of work are 'far too long'.

Although the majority of directors believe that companies should do something about reducing stress, few look to identifying the root causes.

"Without identifying how and why stress arises, the benefits brought about by the introduction of stress management programmes and other improvements will not be long-lasting," says the report. "In short, removing the causes of stress must be more important than implementing measures which contain it."

"Companies should take positive steps to ensure that their directors have the skills and knowledge to cope effectively with future changes and increased demands."

Support can be obtained by working closely with external consultants who can provide the skills lost through



'Clients enjoy a new lease of corporate and personal health'

- Derek Fuller
Managing Director Peratec

'downsizing'. Peratec, a subsidiary of Pera International, the large and diverse consulting group, has an enviable track record of providing real solutions to business problems. It is able to draw on a vast reserve of skills, experience and physical resources to provide practical help where it will have most benefit.

Derek Fuller explained, "Implementing improved working practices or new technology has enabled many of our client companies to improve

their bottom lines... they have improved their 'corporate health'. Many become leaner and more competitive; and their directors cope with heavier workloads by working 'smarter', not just harder."

The increase in the number of hours worked by directors is due primarily to greater responsibilities, but more business, fewer staff and more demanding customers are additional factors.

As a result of this extra workload, just under half of the directors questioned say that their stress level is 'fairly high' and 13 per cent describe it as 'very high'. And, while one third believe that their most recent stressful experience actually improved their performance, 21 per cent say it did the opposite.

Unfortunately, signs of work-related stress are apparent both at work and at home. The result is that nearly half of the directors are now spending less time with their family; other aspects to suffer are sports, family activities and hobbies. Over half the directors say they are more tired now than they were one or two years ago, while just under half admit to a greater degree of irritability.

The range of other symptoms includes sleeplessness, absent-mindedness, a general feeling of being demoralised and memory loss or lack of concentration.

Eight out of ten spend time thinking about work when at home. While two out of ten say that they do nothing at all about relieving stress, most choose to get away from the job by playing sport (with golf, walking, gym workouts, squash and tennis as the most frequent activities) or taking a holiday.

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FT Surveys

To Berlin or not to Berlin

That is the German question, writes Judy Dempsey, who catalogues the angstful debate about moving from Bonn



Streibl faces expulsion after talking to the Republicans

Bavaria's CSU in unity bid for poll

By Quentin Peel in Bonn

Bavaria's conservative Christian Social Union (CSU), the ruling party in Germany's most independent-minded state since the foundation of the federal republic, was yesterday struggling to paper over serious divisions in the run-up to a bitter election campaign.

The former state premier, Mr Max Streibl, who was forced to resign last year for accepting free holidays from a business friend, was facing bitter criticism and possible expulsion for leading talks with Mr Franz Schönhuber, leader of the extreme right-wing Republicans.

At the same time, Mr Peter Gauweiler, the popular and populist Bavarian environment minister and CSU party leader in the city of Munich, is facing pressure for his resignation because of a shimmering scandal over legal fees he has continued to earn while in office.

Mr Gauweiler, the most outspoken critic of European integration in the CSU, which is the sister party of Chancellor Helmut Kohl's Christian Democratic Union in the Bonn coalition, held top-level talks yesterday with Mr Theo Waigel, the Bonn finance minister and party leader, and Mr Edmund Stoiber, the Bavarian premier and the real CSU strongman in Munich.

He emerged tight-lipped, refusing to comment on the talks until today. But hitherto he has been strongly resisting pressure from Mr Stoiber to resign before his affair becomes an issue in the September elections.

His plight is a severe embarrassment for the CSU, for he remains very popular with the party rank and file, and a clear vote-catcher in the contest with the Republicans for conservative votes.

As an outspoken opponent of the Maastricht treaty and the process of European economic and monetary union, Mr Gauweiler was the man who coined the description "Esperanto money" for the future single European currency.

Mr Stoiber has now himself adopted a highly sceptical attitude towards European integration in his pre-election platform.

Mr Streibl's contact with Mr Schönhuber is somewhat easier for the party leadership to deal with, because he is already largely discredited in the party and the electorate.

The meeting was instantly condemned by Mr Waigel as a private initiative, and is seen in Bavaria as a reflection of personal bitterness on the part of the former premier.

Mr Stoiber, as the man leading the CSU ticket in the state elections, is a passionate opponent of Mr Schönhuber and the Republicans, and has repeated his refusal to have anything to do with the party.

The debate about when, how, at what cost, should, might, will, the government seated in Bonn on the river Rhine move to Berlin on the river Spree, is reminiscent of a play Czech President Vaclav Havel wrote when he was free of the burdens of state duty but not free to have his plays performed.

Vanek, a dissident, asks Stanek, a bureaucrat, to sign a petition seeking the release of a dissident composer. If Stanek signs he risks exclusion from the "official" world, blessed with its perks for those who conform. He dithers, makes up all sorts of excuses, prevaricates.

The tortuous debate taking place in Bonn about the move to Berlin would appeal to Havel the playwright. After deciding in June 1991, by a free vote, to move to Berlin by 1996, the government - pressed by officials who have got used to the easy, uncomplicated, provincial life of "A Small Town in Germany" - postponed the move.

A debate was called. Then another. And another. Each put the back the date. At last, to avoid looking utterly ridiculous, before Christmas the gov-

ernment decided to move "not later than the year 2000". But then Mr Theo Waigel, no keen supporter of the *Umzug* - move, or, in another translation, pageant - said it would cost too much.

Last week, after another round of soul-searching, a date, of sorts, and a move, of a kind, was agreed. But the Rhinelanders are still dissatisfied.

The latest compromise means that eight ministries will remain in Bonn, the remainder moving to Berlin. But for the price of moving, the *Beamte*, or civil servants on permanent contracts, are demanding more office space than their current abode. For example, the foreign ministry wants an extra 5,000 sq m on their present 50,284 sq m. In practice, these officials want 34 sq m each in Berlin instead of 26 sq m.

On top of that, the lobbyists, if they cannot stay in Bonn, are insisting on the highest office standards. Recent estimates suggest that it would cost between DM4,000 (3,450) and DM17,000 a sq m - even though the Treasury privatisation agency, future home to the economics ministry, managed to revamp Hermann Gör-

ing's gargantuan Luftfahrt, or Air/War Ministry for DM100m.

As the costs soar - the latest estimate is DM200m - Mr Waigel and the bureaucracy want to hold back. "If they put out the renovations to private tender, they could easily halve the costs," said Mr Mark Palmer, former US ambassador to Hungary, who is building a business centre on the site of Checkpoint Charlie. "If these bureaucrats want to understand what unification is all about, they should see how the other half - the easterners - live and just come."

But the *Umzug* debate is about much more than cost. It is about coming to terms with a united Germany.

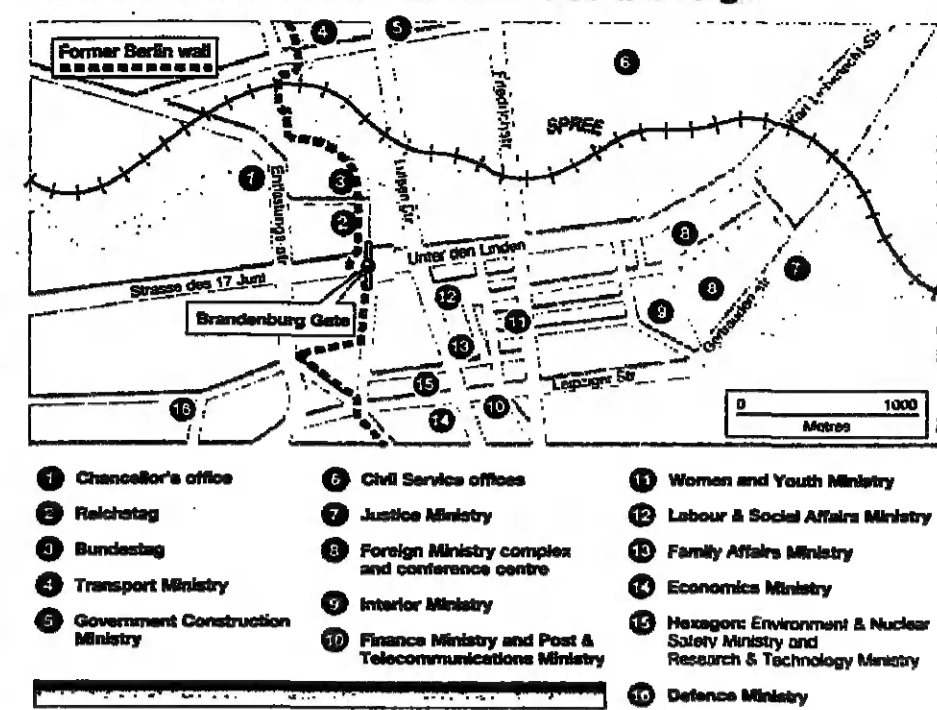
Officials in Bonn repeatedly claim that if the government moves to Berlin, it will become more eastern, far from the borders of the Netherlands and France. "We just feel that we will be cut off from Europe," one foreign ministry civil servant said. "In Berlin, we will be removed from the western influence. We will be in the centre of Europe," he added. "Sometimes I think the *Umzug* debate is about Ger-

many not wanting to come to terms with dealing with unification in the psychological and social sense," said an aide to President Richard von Weizsäcker. "It's as if we Germans want to retain the status quo ante, that is, before the fall of the Berlin Wall, as if unification never happened, or at least that it will not impinge on their lives. The move to Berlin would help end the division of the two Germanys," he said. The president is already ensconced in Bellevue, not far from the Brandenburg Gate.

But there is a lingering religious element as well. A Bavarian, a Rhinelander and a Berliner, all joked about the fear of "the Protestant Prussians arguing with the Catholic Rhinelanders".

"We are talking about a complex religious divide in our country," said one. "Somehow, a divided Germany also divided us on religious grounds, with the west predominantly Catholic and the east Lutheran and Protestant." For Berliners, and eastern Germans, the issue of the *Umzug* has assumed the status of ridicule, few believing it will ever take place. The Berliners, apart from the business com-

Back to Berlin: where the ministries are to go



munity who believe Berlin's underdeveloped financial services and good office amenities would benefit from the move, are unsure and discontented since the collapse of the Wall.

A united Berlin has ended the subsidies provided by Bonn to make the western half of the city a prosperous oasis, with its bright lights shining across to the grey east. The west Berliners are only slowly coming

to terms with life without a Wall, never mind the *Umzug*. But for the Saxons and other eastern states, support for the *Umzug* is lukewarm. "It would remind us of the old days when Berlin got bananas and gas heating, and we made do with preservatives and brown coal heating," quipped a Saxon.

Indeed, the officials in Bonn might yet strike an alliance with the eastern states to

oppose the *Umzug*. That would represent a bizarre twist to the *Umzug* debate, almost signalling a meeting of minds rare in the new Germany. But this is unlikely.

Instead, the *Umzug* debate will eventually be resolved with all sides trying not to lose face - like President Havel's Stinck. He did not sign. He was left off the hook: the dissident was released.

Audi earmarks DM800m to equip plant for new small car

By Christopher Parkes in Frankfurt

Audi, Volkswagen's executive car division, is to spend around DM800m (831m) on equipping its main plant at Ingolstadt to make a new small car.

The production facilities, due to open in mid-1996, are expected to turn out 100,000 vehicles a year.

The Bavarian site was awarded the production contract after a group-wide competition in which the best works in Martorell, the Skoda factory in the Czech Republic - both offering far lower labour costs than in Germany - and VW's plant in Brussels were also short-

listed, the company said yesterday. Ingolstadt's advantages included lower start-up investment costs and greater flexibility, Audi added. The local workforce had also accepted changes in working practices and reduced benefit payments which alone would save DM150m a year. "We have proved Audi can make

top-quality cars at competitive costs," claimed Mr Herbert Demel, who was named board spokesman last Friday after the sacking of Audi chairman, Mr Franz-Josef Korthum. Mr Demel said he expected the company to break even this year following losses in 1993 estimated at more than DM200m.

The new car, the Audi A, based on the VW Golf chassis, is an integral part of a plan laid by VW group chairman Ferdinand Piëch, who was head of Audi until the end of 1993, to widen the brand's product range. Cheaper than the current bottom-of-the-range Audi 80, it is intended to attract younger buyers to the

marque, which at present sells mainly to the over-40s. Mercedes-Benz, the motor vehicle arm of the Daimler-Benz group, increased car sales by 53 per cent in January compared with 7 per cent growth for the market as a whole, the company's chief executive said, writes David Waller in Frankfurt.

NEWS IN BRIEF

Fiat talks on job cuts restart

After more than three weeks of sustained industrial unrest, talks resumed yesterday between the Fiat management and unions on lay-offs and job cuts in the Turin-based group's Italian automotive plants, writes Robert Graham in Rome. Resumption of talks followed a series of behind-the-scenes initiatives by Mr Ottavio Ghignoni, labour minister, and reflect little softening of Fiat's tough line. Mr Ghignoni is understood to be offering large-scale early retirement, plus government funding for the development of an electric car, as a compromise to Fiat's decision to cut 5 per cent of its workforce and lay off up to a further 10 per cent for two years.

Finland tops waste list

Finland tops the list of European countries generating the most municipal waste, producing 630 kg per year per head of the population, according to the European Union statistics office, writes David Marsh. In the EU, the Netherlands, Denmark and Luxembourg are the most wasteful, producing 600 kg, 480 kg and 450 kg per year. Greece and Portugal throw away the least. In the US, the annual figure is 720 kg per head.

Spain seeks cut in public deficit

Spain will implement a three-year plan to bring down its soaring public deficit, the economy ministry said. Renter reports from Madrid. The plan, covering 1995-97, would concentrate on spending cuts, but tax measures could not be ruled out. It would not take account of any income from privatisations.

Croatia to sell off companies

Croatia is to sell some of its leading companies in a debt-for-equity swap scheme enabling citizens to draw on foreign currency savings blocked since the break-up of former Yugoslavia, officials said. Renter reports from Zagreb. Some 40 companies would be involved, with value of about DM800m.

Belarus strike fails

A general strike call in the former Soviet republic of Belarus failed yesterday when only a few thousand people, many of them off-duty workers and some pensioners, demanded the conservative government's resignation and protested against a proposed monetary union with Russia, writes Leyla Boulton in Minsk.

Russia rescinds spirit tax rise

The Russian government, responding to protests from vodka producers, said it would rescind a rise in excise duties, Renter reports from Moscow. News agencies said Prime Minister Victor Chernomyrdin signed an order rolling back the excise duty from 90 per cent to the pre-New Year level of 85 per cent. The government was imposing a rise in import duties on foreign vodka from 100 per cent to 300 per cent.

Netherlands producer prices drop

The Netherlands producer price index for manufacturing sales fell an average 1.5 per cent provisionally last year compared with 1992, the Central Bureau of Statistics said. In December, the PPI fell a provisional 0.8 per cent on November, giving a 0.8 per cent fall year-on-year.

A fall in interest rates cut the year-on-year rise in Finnish consumer prices by 1.4 percentage points in January, Statistics Finland said. Consumer prices rose 0.3 per cent year-on-year in January, its lowest since 1989 - and fell 0.3 per cent from the previous month, SF said. Industrial production rose 10.1 per cent year-on-year in December.

German M3 money supply grew at an annualised rate of 8.1 per cent in December after a 7.2 per cent rise in November, the Bundesbank confirmed.

Unemployment in Poland rose 2.4 per cent, or by 69,527 people in January, the labour ministry said. At the end of January there were 2,956m without jobs, 16 per cent of the labour force.

Czech hard currency reserves rose to \$4,080m on February 10, from \$3,800m at the end of 1993, the Czech National Bank said. Hard currency reserves rose to \$3,400m from \$2,950m in the period. Hungary's monthly consumer price inflation accelerated in January to 3.2 per cent from 1.3 per cent in December, but the year-on-year change slowed to 17 per cent, Central Statistical Office figures show.

Spain's broad M4 money supply rose 5.3 per cent in January from December, the Bank of Spain said. Its forecast range for accumulated M4 growth in 1994 is 3 per cent to 7 per cent.

Denmark's current account surplus for October 1993 came to Kr6.4bn, compared with Kr6.5bn a year earlier, the Danish statistical agency said. In November there was a deficit of Kr4.5bn.

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Russia and UK de-target missiles

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FINANCIAL TIMES WEDNESDAY FEBRUARY 16 1994

Sleeping in Business Class. A brief history.



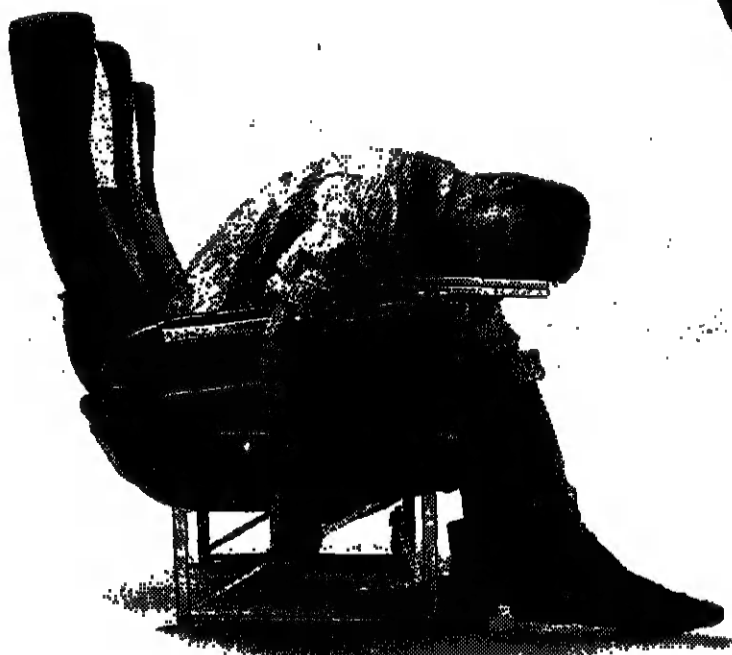
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1982



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1989



1990



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NEWS: INTERNATIONAL

Hosokawa anxious as yen shoots up

By William Dawkins in Tokyo

Mr Morihiro Hosokawa, Japan's prime minister, yesterday admitted "serious concern" about the yen's rapid rise against the dollar but argued that it was not a direct consequence of the failure to reach an accord with Mr Clinton.

He came under fierce criticism from the opposition Liberal Democratic Party, which criticised him for failing to co-operate with the US to control the yen's advance. "If Japan-US relations really are mature, they should have talked about how to deal with the yen's surge," said Mr Yoshiro Mori, LDP secretary general, taking a jibe at the government's belief that Japan's relations with Washington had reached a new phase.

Mr Masayoshi Takemura, chief cabinet secretary, said US trade sanctions should only come "at the very, very last" and that Japan was doing its best to open markets.

Several cabinet ministers and senior bankers forecast that the yen would soon fall again, when the political tension dies down. "Fundamentals that shifted the tide in August are clearly still there," said Mr Toyoo Gyohten, chairman of

Japan's cabinet yesterday approved a final draft budget worth ¥73,080bn (\$468bn) for the fiscal year starting April 1, Reuter reports from Tokyo.

The budget, aimed at pulling Japan out of its worst post-war recession, is expected to go to parliament for approval in early March.

The recession has caused sharp tax revenue shortfalls, prompting the government to draw up an austere budget for 1994/95 which marked only 1 per cent growth from the budget for 1993/94.

The draft budget backs up last Tuesday's ¥15,250bn pump-priming package, which cuts income and other taxes by ¥6,000bn.

the Bank of Tokyo and a former senior finance ministry official, referring to the last time the yen soared ¥100 to the dollar. He thought US trade sanctions unlikely.

Yet the currency turmoil, even if temporary, "may dampen rising expectations of economic recovery," said Mr Tadashi Sekimoto, president of NEC, the electronics group. Mr Shoichiro Toyoda, chairman of Toyota, warned: "Lifting the yen is surely not the solution for all problems."

Economic analysts warned that a high yen would depress prices, another deflationary pressure when the government was trying to stimulate demand. Domestic wholesale prices fell 0.1 per cent month on month in January, though the wholesale index as a whole - including exports - rose by 0.1 per cent, said the Bank of Japan.

The continuing weakness of the economy was underlined by another stream of gloomy statistics yesterday, including a near 18 per cent rise in the number of bankruptcies from December to January, to 1,104, a seven-year high.

Almost 60 per cent of Japanese companies have cut their workforces during the recession and 70 per cent have reduced investment in plant and equipment, according to a survey by Sanwa Research Institute.

However, a hint of recovery emerged yesterday with a 5.3 per cent rise in purchases of machinery by private sector companies between November and December, according to the government's Economic Planning Agency.

Machinery orders in the first quarter of this year are likely to rise by 8.1 per cent from the previous three months, it said.



Detained leader Aung San Suu Kyi: "The people feel cheated"

Burma junta refuses to free Suu Kyi

By Victor Mallet in Bangkok

Burma's military junta yesterday brushed off international appeals for the release of opposition leader Ms Aung San Suu Kyi and threatened to keep her under house arrest until 1995.

"She has been told that her house arrest will extend to next year," Col Kyaw Win, a senior intelligence officer in the State Law and Order Restoration Council (SLORC), told Japanese journalists in Rangoon.

His statement came a day after Ms Suu Kyi was visited at her Rangoon home by US congressman Mr William Richardson, together with a New York Times reporter and a UN official - the first visit by people other than her family since she was held nearly five years ago. The Oxford-educated Ms Suu Kyi, who won the Nobel Peace Prize in 1991, has refused to leave the country in exchange for her release.

"Whatever they do to me, I can take it," she told the New York Times. She said the junta "had tried to pressure me to leave in ways no self-respecting government should try."

The international standing of Ms Suu Kyi, her popularity within Burma and her continued defiance are an embarrassment to the junta. Most other democracy campaigners have been killed, jailed, driven out of the country or browbeaten into submission.

Ms Suu Kyi is a beacon of hope for pro-democracy activists as they watch the junta engineer a new constitution that would allow the armed forces to continue running the country from behind the scenes.

The armed forces have held power since 1962. They crushed a popular uprising in 1988 and allowed an election two years later which - to their disgust - was won convincingly by Ms Suu Kyi's National League for Democracy. The junta ignored the result and suppressed all forms of dissent, but is now trying to convince Japan and other countries to renew aid.

Col Kyaw Win said yesterday Ms Suu Kyi would "interfere with politics and create unrest" if she were set free within Burma. Ms Suu Kyi has challenged the junta to respect the results of the election.

Tel Aviv stock market halts steep decline

By David Horowitz in Jerusalem

The Tel Aviv Stock Exchange rallied yesterday after a recent spate of steep falls. The index ended up 1.8 per cent, building on its 0.5 per cent recovery following a 4 per cent fall on Sunday and a 9 per cent drop in the course of last week.

The recent falls were triggered, in part, by well-publicised statements by leading officials and analysts that many shares were overvalued. Euphoria over the peace process had brought a wave of new investment, fuelling a 35

per cent rise in share values since last August.

Another factor affecting market confidence was last week's arrest of two dealers who are suspected of large-scale insider trading.

Yesterday a third suspect, leading stock broker Amos Weiss, was questioned by the Israeli securities authority on suspicion of share price manipulation and fraud.

● Jockeying began in earnest yesterday to replace Mr Shuchan Dinitz, the chairman of the quasi-governmental Jewish Agency, who has been forced to step down after being

indicted for fraud and breach of trust. The agency has a \$500m annual budget to bring Jewish immigrants to Israel and help in their absorption. Mr Dinitz is alleged to have used the agency's credit cards for personal expenses totalling \$22,000.

Chairmanship of the agency is a cabinet-level position. Mr Dinitz is a member of Prime Minister Yitzhak Rabin's governing Labour party, and a former Israeli ambassador to the US.

Several senior Labour politicians are believed to be pressing to replace him.

N Korea retreats on nuclear checks

North Korea yesterday agreed to allow inspectors from the International Atomic Energy Agency to check its seven acknowledged nuclear plants, Reuter reports from Vienna.

IAEA officials said they expected the inspections to take place before the agency's governing body meets in Vienna next week. North Korean diplomats yesterday resumed talks with the IAEA over inspection of the nuclear sites, breaking three weeks of deadlock.

North Korea has refused to allow inspections of the seven sites for the past year. Talks

with the IAEA, the UN agency charged with enforcing international safeguards against the spread of nuclear weapons, stalled after the two sides were unable to agree terms.

The IAEA board of governors was expected to declare Pyongyang in breach of its obligations under the Nuclear Non-Proliferation Treaty next week unless North Korea agreed to inspections.

The US has said it would bring the issue to the UN Security Council and seek sanctions if the IAEA could no longer guarantee Pyongyang was not making nuclear weapons.

Protests follow crackdown on foreign Christians

China arrests missionaries

By Tony Walker in Beijing

China is using new religious laws to crack down on foreign missionary activity with the arrest in the past week of seven foreign Christians.

Amnesty International, the human rights organisation, urged China to release all those arrested.

US officials in Beijing said they had been informed that three American citizens among the seven arrested had been released.

Earlier this month, China gave notice that it was cracking down on foreign

missionaries with the publication of new laws aimed at improving religious "management".

News of the arrests of foreign Christians in central Henan province coincides with Beijing's efforts to persuade the outside world that it is improving its human rights record.

President Clinton is obliged within the next few months to decide whether China has made an "overall, significant improvement" in its human rights performance that would justify renewal of its Most Favoured Nation trading sta-

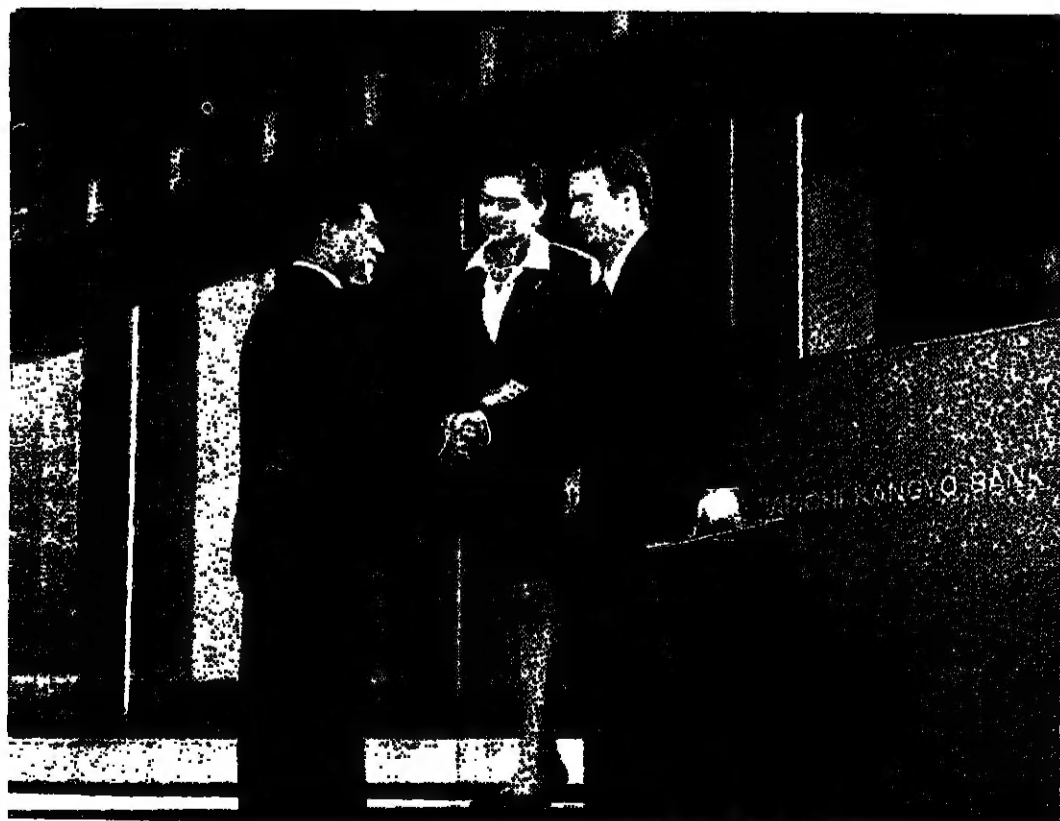
tus. International human rights organisations including Amnesty International have intensified pressure on China and on the US administration in the lead-up to the MFN decision.

An estimated 96 per cent of China's exports to the US are covered by MFN.

China's new religious decrees expressly ban foreigners from setting up religious organisations, schools or offices.

Foreigners have also been forbidden to cultivate religious disciples among Chinese citizens, and appoint religious clergy.

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administration.

The European Id

BCCI audit doubts go back to 1979

By Andrew Jack



The principal auditor to the Bank of Credit and Commerce International raised serious concerns about the bank's operations more than 12 years before it was closed by regulators in July 1991.

Whitney Murray Ernst & Ernst, which is now part of Ernst & Young, the international accountancy network, wrote to Mr Agha Hasan Abedi, founder of the bank, in 1979 demanding that it be allowed to audit more companies within the group.

It also expressed worries about the failure to be able to obtain independent audit confirmation for funds deposited by and with companies within the BCCI group.

A three-page letter shows that the firm said it would refuse to continue as auditor unless it took "complete audit responsibility" for several related companies audited

by other firms.

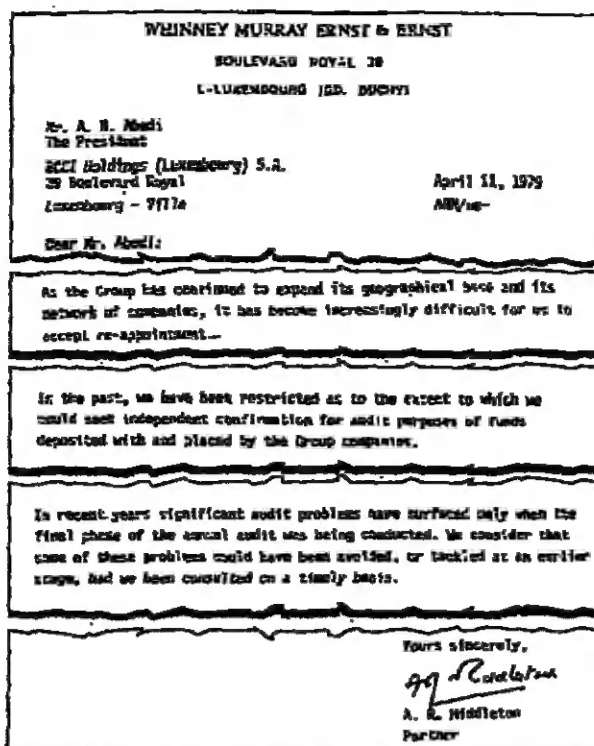
These included BCCI (Overseas), CFC, ICIC (Overseas) and associated companies in the Cayman Islands, through which many of the manipulation of accounts took place.

It also demanded to become auditor to Kuwait International Finance and - by 1980 - to BCP of Switzerland, two of the principal conduits through which it has since emerged that funds misappropriated by the bank were channelled.

The firm did not become auditor to most of these concerns, but agreed to remain auditor until 1986, when it again demanded that it become sole worldwide auditor. At this point BCCI appointed Price Waterhouse to take on the role.

The letter was written on April 11 1979 to Mr Abedi as president of BCCI Holdings in Luxembourg, a partner with Middlebrook, a partner with Whitney Murray who was hired some years later by BCCI.

It said it had been denied access to the reports of the group's internal audit depart-



ment and complained of the need for consultation earlier during its annual audit.

The firm said it was giving "serious consideration" to opening its own offices in Grand Cayman and would "definitely proceed" if Mr Abedi responded to it.

It added that it was willing to be reappointed on the terms given and "on the assumption that the fee on which we agree represents a fair reward for

our services".

It says using a single firm should stabilise or reduce the total audit costs.

Mr Elwyn Ellledge, senior partner of Ernst & Young, said yesterday that he knew about the letter and that the firm's concerns were met. He said BCCI persuaded the firm that it was already using reputable auditors for its other subsidiaries and need not change them all.

Andrew Jack interviews the emirate's man at the bank

The view from Abu Dhabi



If one man can best describe the feelings of Abu Dhabi and its involvement with the Bank of Credit and Commerce International, it is Mr Ghanim Faria Al Mazrui.

Since regulators closed BCCI in July 1991, Abu Dhabi has faced lawsuits, allegations surrounding its knowledge of fraud, and criticism from creditors, regulators and politicians alike, all compounding its own financial losses and personal embarrassment in connection with the collapse.

"Creditors should be grateful for what Abu Dhabi has done," says Mr Mazrui. "We think they should understand we are not the only ones to blame, and maybe not at all to blame."

Mr Mazrui is chairman of the department of private affairs of the ruler of Abu Dhabi, and is in charge of the government working group established when the financial problems of BCCI emerged in 1990.

He sat on the board of BCCI companies from 1981, when Abu Dhabi acquired a 10 per cent stake through its investment authority. When in 1991 the Bank of England commissioned a secret investigation into BCCI scattered with code-words to preserve confidentiality, he was dubbed "Robin".

Until now he has spurned publicity, but last week Mr Mazrui put his government's case in an interview, interrupted by a call to prayers from a nearby mosque and by officials bringing documents for him to sign.

In the last few weeks he helped conclude an agreement with the US authorities allowing them complete access to the bank's records, and promising to hand over by April Mr Swaleh Naqvi, BCCI's former chief executive who is on trial in Abu Dhabi.

Mr Mazrui expresses confidence in his government's actions after the point at which he says it became aware of financial problems at BCCI in April 1990.

"We have nothing to fear," says Mr Mazrui. "We started on a long journey. All the time we discover that we are more

confident about ourselves. We fear absolutely nothing that Naqvi does unless he dreams or writes fiction."

The story of Abu Dhabi's links with BCCI extends back to the initial friendship and financial support offered by Sheikh Zayed bin Sultan Al Nahyan, the ruler of Abu Dhabi and president of the United Arab Emirates, to Agha Hasan Abedi, founder of the bank, from its creation in 1972.

They culminate in the pur-

became the government's representative as a director on the board of BCCI in 1981. But he insists he had no inkling of financial troubles, and little expertise or time to devote to the bank. "I'm not a banker as such," he says.

He admits that he was aware of rumours about the financial health of the bank. "We thought it was a question of envy in the west, seeing a bank grew so fast in 10 years. We said BCCI must be taking a

fessed - and then only in a "piecemeal" fashion through a series of reports and interviews over several months.

"When the management said they took the portfolio, we said we could not trust them. But what could we do? There was little time. You could neither believe them nor disbelieve them. They put it in our minds that the money taken was only from [our] portfolio."

"It was not an easy decision. They said if we left, one million depositors would suffer. They said BCCI was a very good bank, with good, young people working hard, and that within ten years we would recover our money."

He has little sympathy for Price Waterhouse, which drafted the report for the Bank of England leading to BCCI's closure while continuing to act as auditor and to advise Abu Dhabi on the restructuring.

"The auditors knew about the problems," he says. "They had the background. We left their behaviour was somehow strange: they had said nothing in the past and everything now. They had arguments with management, the board had nothing to do with."

Price Waterhouse made several allegations in its report to the Bank of England against Mr Mazrui himself. It alleges that he signed a confirmation to the auditors of a falsified loan made on behalf of Abu Dhabi's crown prince. He says he signed no such document, but not seen the original and that if there is a signature it must be a forgery.

He admits - as the Price Waterhouse report states - that he received money from BCCI from the sale of the bank's shares in 1986, which he says totalled \$2m-\$4m. But he says the bank credited him without his knowledge, and that he demanded that Mr Abedi take the money back. When this did not happen, he says he donated the money to charities, as Mr Abedi suggested.

What is his message for the bank's creditors? "We want them to be reasonable, to appreciate our sacrifice, to question their own countries' regulators. We were not the only ones on the scene."



Mazrui: 'We have absolutely nothing to fear'

chase of new and existing shares in the bank in April 1990 at the time Mr Naqvi told it of substantial losses sustained by money stolen from Abu Dhabi's \$2.2bn investment portfolio, and pleaded for financial support. That led to the state's shareholding - split between members of the ruling family and those of the Abu Dhabi Investment Authority - rising to 77 per cent.

Mr Mazrui joined the Abu Dhabi Investment Authority when it was created in 1976 and it was in this role that he

risk, but there are auditors, regulators, bankers and customers giving it critical analysis. This was really the atmosphere. On the face of the figures you cannot contest them. If you are not tipped off, you don't suspect, you take it on trust."

Much of the criticism of Abu Dhabi has focused on the extent and timing of its knowledge of fraud at the bank, and its decision, once it knew, to restructure rather than close it. Mr Mazrui says Abu Dhabi was unaware of the losses until April 1990, when Mr Naqvi con-

Sir Sonny had special loan

By Andrew Jack in London

The former secretary-general of the Commonwealth received rental income and deferral of interest on two loans from the Bank of Credit and Commerce International while negotiating a consultancy contract during his last five years in office.

Sir "Sonny" Shridath Ramphal, Commonwealth secretary-general during 1976-90, received a loan for £200,000 from BCCI in 1984 and a further £100,000 in 1985 on which all interest was deferred.

The bank also paid him rent on two houses: one in Barbados from 1983 which had risen to \$86,000 a year by 1990 net of taxes and rates; and one in

London from 1985 amounting to \$43,500 a year by 1990.

Sir Sonny was one of several figures courted by BCCI as consultants on international affairs. Others included Lord Callaghan, the former Labour premier, and Mr Jimmy Carter, the former US president.

The loans and interest - worth more than £236,000 - were to be written off as part of a £200,000 a year consultancy contract when he finished his term in 1990. He was to provide leadership through a consultancy organisation for a Third World foundation planned by BCCI.

The contract was never fulfilled because of management changes at BCCI in 1990 and its

closure by banking regulators in July 1991. Sir Sonny this week confirmed details of the package and denied there was anything unethical in the agreement. "I could not possibly be blameworthy," he said.

He said he had not performed any work for the bank during his time as Commonwealth secretary-general except as chairman of the Third World Prize established by BCCI in 1979. He said he had negotiated a settlement to repay most of the money owed to the BCCI liquidators, less an offsetting amount to compensate him for the failure of the contract on which he was relying to be honoured.

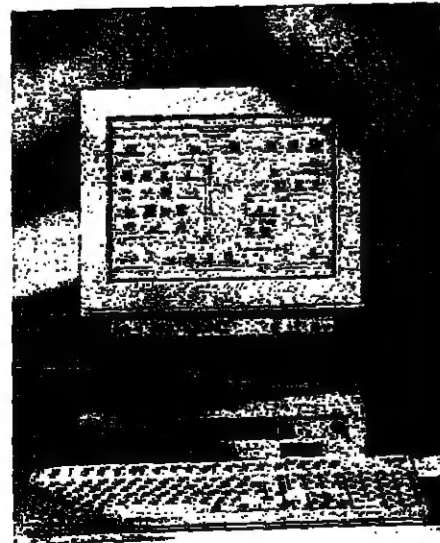
The Bingham report into the

supervision of BCCI, published in 1992, says that a session at a Commonwealth Secretariat-sponsored crime symposium at Cambridge University on money laundering and BCCI in 1989 was cancelled on the directions of the secretary-general's office. Sir Sonny said he had no knowledge of the decision to cancel the session.

Internal documents prepared by Mr Swaleh Naqvi, former chief executive of BCCI, suggest that the bank had been attempting to hire Sir Sonny as an adviser since 1980. The recruitment was delayed after he was re-elected but the documents say he "continued to appropriately project [its] image and policies."

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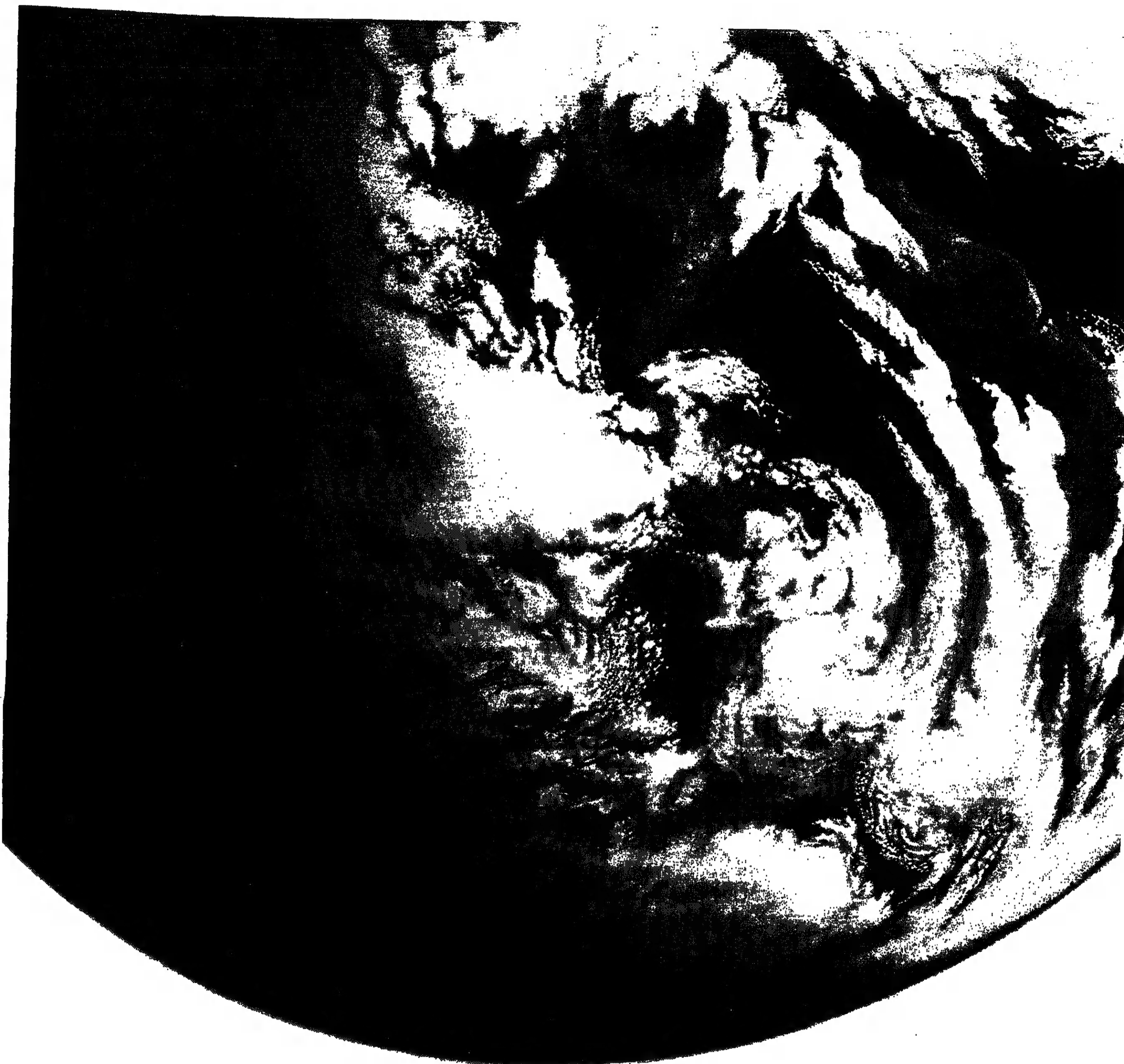


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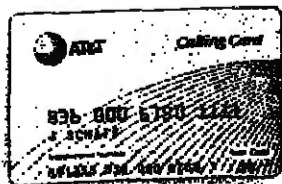
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NEWS: UK

BBC targets US for World Service TV

By Raymond Snoddy

The British Broadcasting Corporation is planning to take its World Service Television News and Information channel into the US for the first time in what will be seen as a further challenge to Mr Ted Turner's Cable News Network.

Mr Bob Phillips, BBC deputy director general, said yesterday the corporation hoped to launch the service, already available in more than 140 countries, on US cable networks either later this year or early in 1995.

Apart from news programmes, the

24-hour channel would carry documentaries and other factual programmes.

"This service would report international news and current affairs from an international perspective in a way that complements the existing US service," Mr Phillips told the FT Cable and Satellite conference in London.

He also disclosed that the BBC hopes to launch its news and information channel in Europe before the end of this year to complement the existing European entertainment service.

Mr Phillips also confirmed the BBC

Close to finalising an agreement to launch an Arab language version of the News and International Channel.

Actively exploring the possibilities of launching new non-news channels and news and information programmes in local languages as part of a more aggressive commercial policy.

Linked with "broadly based global partners" to turn the corporation's global vision into reality.

Mr Phillips also said that "constructive" talks were continuing with News Corporation over whether the BBC World Service Television remains on the Star satellite system

in Asia. Both sides can terminate the contract at the end of this year.

Mr Adam Singer, vice-president international of TeleCommunications, the largest US cable company, said yesterday that the UK's first digitally compressed satellite television service will start in May. Two channels, the Parliamentary Channel and Wire TV, will be sent to cable networks in a digitally compressed form. Digital compression means that a number of channels can be squeezed into the capacity formally occupied by one.

Mr Singer also argued that digital technology made the concept of

launching a fifth traditional channel in the UK completely redundant.

"Licensing Channel Five would be like investing in mechanical adding machines," said Mr Singer who added that it was "almost inconceivable" that Channel 5 could get a large enough audience share to be commercially viable.

Last week MAI, the broadcasting and financial services group, Time Warner and Pearson, owner of the FT, announced they had formed a consortium which would consider bidding for just such a channel if one was advertised.

Britain in brief



Bank plans control of share system

The Bank of England yesterday proposed that it should own and control the new CREST system for UK share settlement for the first

few years of operation. After that, shares in the system would be offered to any market participant who used it subject to certain restrictions and would then be operated by a commercial provider selected by the shareholders.

In a discussion document the Bank appeared to rule out any controlling interest in CREST by the Stock Exchange or any other organization. However, the exchange, which had been responsible for developing the failed Taurus system for paperless settlements, could bid to become the operator or could hold up to a 30 per cent stake in the CREST system through its market making members.

"The wide ownership base is to insure against CREST's pricing policy, operating regime or development plans giving undue advantage to any one commercial interest or to any one community," the Bank said.

Increase in building orders

Construction orders won by contractors in the UK rose last year for the first time since 1990, Department of the Environment figures published yesterday show.

The value of orders during 1993 increased by almost 14 per cent compared with the previous year to £19.93bn.

It was also the highest total value of contracts since 1990, when the industry won work worth £22.49bn.

Infrastructure orders were 72 per cent and 43 per cent higher respectively. Private industrial orders were 8 per cent and 33 per cent higher while private commercial orders, although 6 per cent lower than the previous three months, were 28 per cent higher than the corresponding period in 1992.

Contractors remained concerned, however, about the low prices at which contracts are being awarded, leaving little or no margin for profit.

Du Pont shuts Cleveland plant

Du Pont, the American-owned chemicals and energy company, announced the closure yesterday, with the loss of 112 jobs, of one of the UK plants it bought last July from ICI in a major international asset swap deal, and the sale of another smaller unit.

Du Pont said its decision to close the compounding plant at Billingham, Cleveland which makes nylon-based plastics, was due to the tough economic environment, which had severely impacted on

prices and made it necessary to reduce excess compounding capacity so as to remain competitive.

The 112 job losses are the second tranche announced by Du Pont in plants it acquired in the deal under which took over ICI's European based nylon business and gave ICI its US acrylics business, plus around £235m.

Du Pont also announced yesterday it had reached agreement to sell the Verton nylon long fibre compound business, also at Billingham, to LNP Plastics Nederland B.V., a Dutch-based subsidiary of Kawasaki Steel Corporation.

Upturn seen in property market

An upturn in demand last year pushed the availability of offices in central London down by more than a fifth to stand at 14 per cent of the total stock.

Last year "provided clear evidence of the market cycle turning," according to DTZ Debenham Thorpe, property advisers, which published the survey. The decline stemmed from a 30 per cent rise in take-up, principally from the banking and financial services industries.

Pay deals edge up, says CBI

British manufacturing wage settlements edged up to 2.6 per cent for the three months ending last January, according to the latest pay data published yesterday by the Confederation of British Industry.

This was a slight rise on the 2.2 per cent recorded for the three months to December but lower than the 2.7 per cent recorded for the same period last year.

The CBI said the range of settlements continued to be wide reflecting the varied picture across the economy. As many as 41.9 per cent of deals in manufacturing were worth 2.5 per cent or less and only 8.1 per cent provided pay rises of over 4.5 per cent.

One in six manufacturers and one in five service firms are still applying a pay freeze of up to 12 months.

Increase in merger business

Mergers and acquisitions among UK companies have increased for the first time in two years, according to official figures published yesterday which boost government attempts to focus attention on economic recovery.

In the last quarter of 1993, British companies spent £2.7bn on domestic takeover activity compared with £1.2bn in the third quarter, according to the Central Statistical Office.

The increase pushed the annual value of mergers and acquisitions up to \$6.8bn, a 17 per cent rise over the 1992 total.

The CSO said the 160 deals completed in the quarter, was 51 per cent ahead of the same period in 1992, reversing the downward trend for the first time since the Spring of 1991.

The CSO said, however, that just three deals accounted for 62 per cent of the total spending on takeovers in the last quarter.

Regulator to crack down on market abuse

By Norma Cohen and Maggie Urry

Britain's Securities and Investments Board yesterday announced the formation of a new regulatory group to crack down on market abuse. It also opened a debate on the regulation of UK equity markets which the City of London believes could lead to radical changes in the way markets operate.

The SIB, the chief regulatory body for the UK securities markets, said there was a need for unified surveillance of all the markets where UK equities are traded, so that abuse, such as the manipulation of share prices for profit, can be detected and punished.

The SIB appears concerned that users' confidence in the market has been shaken by reports of abuse and misconduct, while relatively few criminal prosecutions have succeeded. It wants to develop "explicit standards of market integrity and investor protection".

Mr Andrew Large, chairman of the SIB, said that it hoped to tackle the problem of detecting market abuse first. "In the context of market abuse it is realistic for us to address it quickly. If the market can be seen to be taking it seriously it will be to everyone's advantage," he said.

The new Market Conduct Regulators Group will be charged with bringing coherence to the variety of regulations, making sure there are no gaps between them and that

they adequately define and can deal with market misconduct.

It will help produce rapid responses to new market practices and consider their propriety, and aid criminal prosecutors attempts to bring transgressors to book.

The group is to be headed by the SIB, and include representatives of the various self-regulatory bodies set up under the Financial Services Act.

The SIB is also worried that the pace of change, such as the proliferation of marketplaces and the development of derivatives, such as futures and options, has overtaken regulations which date back to the 1986 Act.

In a discussion paper published yesterday the SIB posed questions to market practitioners and users on how they felt the secondary market in equities and derivatives should be controlled.

It asked whether current practices, which allow some information about transactions to be kept secret, can lead to market manipulation.

It also asked if investors' interests might be better served if more information was made available.

The London Stock Exchange welcomed the discussion paper. Mr Michael Lawrence, chief executive, said it provided "a helpful forum for consultation".

Until now regulation has not been open to debate by market operators. The SIB is seeking responses to the paper by May 31.



An RAF rescue helicopter remains grounded yesterday due to bad weather at Braemar in Scotland, as tourists enjoy the snow. Mountain rescue teams in the Cairngorms found a woman climber alive who had been missing since Sunday on the mountains in temperatures as low as -27C. Blizzards brought chaos to transport systems across the country yesterday

Sharp rise seen in holiday sales

By Michael Skapinker, Leisure Industries Correspondent

Sales of summer holidays are set to increase by between 14 per cent and 20 per cent this year, the travel agency chain Lunn Poly said yesterday.

The UK travel industry had previously been forecasting an increase of between 5 per cent and 10 per cent.

Lunn Poly, the UK's largest travel retailer, said the number of summer 1994 holidays sold through agents was likely to be

between 8m and 9.5m, compared with 7.9m in 1993. This year's figure is expected to break the previous record of 8m set in 1987.

Mr Richard Bowden-Doyle, Lunn Poly's marketing director, said about 3.5m holidays had been sold by travel agents by the end of January - 40 per cent more than the same time last year.

Mr Bowden-Doyle said Spain had captured 51 per cent of the UK summer holiday market, compared with 36 per cent last

year. Greece was in second place with 14 per cent, compared with 16 per cent last year. The big loser has been the US, which has won 5 per cent of the UK market, compared with 10 per cent last year.

Lunn Poly says the fall is the result of media coverage of attacks on tourists in Florida, as well as the strength of the dollar against the pound. Bookings to Florida have fallen 20 per cent.

However, other US destina-

tions, including California, continue to be popular.

Spain's popularity and the fall in Florida bookings have changed the balance between long-haul and short-haul holidays. Only 9 per cent of summer 1994 holidays booked so far have been for long-haul destinations, compared with 13 per cent by this stage last year.

The US remains the most popular long-haul destination, although its share of this market has fallen to 52 per cent from 73 per cent.

Education standards under new scrutiny

By John Authers

A report which suggested that 92 per cent of employers thought recruits did not have a "sufficient" command of English was yesterday described by the Labour party as "a damning indictment of 15 years of Tory education policies".

The Queen's English Society found that 38 per cent of the 214 companies it surveyed had had to spend money to bring recruits' literacy up to their required standard. Others said they wished to do so, but did not have enough money.

Most recruits were "poor" at writing reports, memoranda and minutes, and giving presentations, according to the responses.

There were particular problems with application forms, with some applicants unable to spell the titles of their GCSE subjects.

Mrs Ann Taylor, Labour's education spokeswoman, said that if the survey's findings were true, even in part, "the 16 to 18-year-olds referred to in this survey have spent their entire school life under a Conservative government".

Teachers downplayed the report. Mr Nigel de Gruchy, general secretary of the NASUWT teachers' union, said: "Employers have always complained about standards of school leavers since state education was introduced."

He pointed out that inspectors' reports showed that teachers succeeded with around 75 per cent of pupils, and suggested the Queen's English Society should "try teaching some of the unteachables themselves".

The Confederation of British Industry also downplayed the report, saying that other countries were in a similar position and that employers' needs had changed, with 70 per cent of recruits requiring "cerebral" skills, compared with only 30 per cent in 1950.

The survey targeted 1,178 companies with workforces of more than 20.

Japanese carmakers back 'learning' project

By John Griffiths

Managing directors, team leaders and production workers from a dozen UK motor components suppliers are to spend time in Japanese factories as part of an initiative by the Department of Trade and Industry, backed by manufacturers Nissan, Toyota and Honda, to boost the competitiveness of the UK industry.

The aim of the two-year "Learning from Japan" initiative, which is also being backed by Rover Group, Unipart Industries and the Incheape group, is to upgrade the quality of nearly 10,000 smaller component makers in the UK.

Known as second- or third-tier suppliers, their products are built into the more complex components systems supplied directly to the carmakers' production lines by the few hundred big "first tier" component makers, such as GKN and Lucas.

Together the components makers form one of the biggest elements in the UK's manufacturing economy, with turnover estimated at £14.7bn a year, nearly 150,000 employees and £3bn in direct exports.

Improving the smaller companies' competitiveness is seen throughout the industry as a vital next step if the current revival of the UK-based - if no longer UK-owned - motor industry is to be sustained.

A warning that it is already being put at risk by hundreds of small suppliers failing to improve quality and productivity standards was given recently by Professor Dan Jones, the motor industry academic who has been involved in benchmarking studies between the Japanese and UK components industries.

Top executives of Nissan's, Toyota's and Honda's UK manufacturing operations, helping launch the initiative in London yesterday, maintained that the gap in many cases is closing.

Nevertheless Mr Yukihisa Hirano, managing director of Toyota Motor Manufacturing (UK) said there was cause for "concern" because some of the 160 or so main suppliers to each of the Japanese plants still tended to blame their own "second-tier" suppliers for quality problems rather than address the fundamental issue of helping the small companies improve.

The 12 companies taking part in the initiative range from small pressings makers such as Hockley-based Frederick Woolley to plastics moulders such as the Hartlepool-headquartered Stadium group.

Mr John Pearson, Stadium's managing director, said he hoped the Japanese visits would help Stadium build on efficiencies it has learned since forming contacts with Nissan in the 1980s.

The political advantages are obvious. The foreign secretary is a safe pair of hands. He carries weight with all sections of the party - even with those on the right who are deeply suspicious about his views on Europe. Like Lord Whitelaw before he was defeated by the incumbent of No 10 in a leadership election. But his standing has risen rather than fallen in the intervening period.

In a cabinet of tacticians, Mr Hurd stands out also as one of the few strategists. As foreign secretary he spends much of his time fire-fighting. But he has a concept of Conservatism which stretches well beyond tomorrow's headlines.

The praise should not be overdone. Mr Hurd, travelling with the prime minister in Moscow yesterday, could not fail to be reminded during their talks at the Kremlin of the mistakes he has made over Bosnia. More generally, Britain's foreign policy is in some disarray. Tensions with Washington and Tory animosity towards Brussels has left the government straddling an awkward divide.

Mr Hurd is also a natural toff in a party led by a self-proclaimed champion of meritocracy but his brand of Toryism is as close to the prime minister's than that of anyone in the cabinet. He is as advocate of reform rather than revolution, of the community as well as the individual, and of Europeanism rather than isolationism. Unlike Mr Major he has the rhetorical talents to give form to those concepts.

Promoting him now might be misunderstood. Mr Hurd would

A position of authority for Mr Hurd

Philip Stephens on how Britain's foreign secretary plays a pivotal role in John Major's government

Every prime minister needs a Willie, the then Mrs Margaret Thatcher once said in a comment that was as true as it was intelligent. Mr John Major should on this occasion pay heed to his predecessor's advice.

Baroness Thatcher was referring to the pivotal role played by Lord Whitelaw during her first two terms in No 10 Downing Street. As home secretary and subsequently leader of the House of Lords and deputy prime minister, Lord Whitelaw provided the countervailing common sense to his mistress's ideological drive.

His qualities have been well documented. In her memoirs Lady Thatcher recounts that "he could often sense my mood even before I had realised it myself". More importantly he combined absolute loyalty with acute political instincts. Lord Whitelaw was the man who could tell Lady Thatcher when to stop.

Understandably her account of the Downing Street years omits to say that it was after his enforced departure through ill health in December 1987 that her administration fell victim to the hubris which eventually destroyed it.

But the later rows with her chancellor over the exchange rate, her unflinching faith in the poll tax and the cabinet battles over Europe could all be attributed, in significant

part to the absence of a steady hand on the tiller. Her leadership was diminished by the departure of the only colleague with sufficient political authority to restrain her.

Lord Whitelaw still has an influence that few appreciate. His opposition earlier this month to some of the main provisions of the police bill forced an immediate government retreat.

More importantly, he is consulted widely by the Tory party's "men in grey suits" on the state of the government and on the prospects for Mr Major's premiership.

Mr Major consults him less than he should. Lord Whitelaw's voice will be the one to listen to most carefully if the results of the local and European elections are as bad as many Tories now fear.

The prime minister cannot re-engage Lord Whitelaw, even though his wisdom would be a welcome addition to a cabinet hardly overflowing with intellect and political instinct. But Mr Major can, and should, do the next best thing. Without waiting for his planned summer reshuffle, Mr Douglas Hurd, the foreign secretary, could be given the additional title of deputy prime minister.

The title itself has no formal place in Britain's constitution. But as Lady Thatcher recognised, it carries a powerful message about the relative

authority of those in the cabinet. By giving Mr Hurd power to act on his authority, Mr Major might considerably strengthen his own embattled position.

The political advantages are obvious. The foreign secretary is a safe pair of hands. He carries weight with all sections of the party - even with those on the right who are deeply suspicious about his views on Europe. Like Lord Whitelaw before he was defeated by the incumbent of No 10 in a leadership election. But his standing has risen rather than fallen in the intervening period.

In a cabinet of tacticians, Mr Hurd stands out also as one of the few strategists. As foreign secretary he spends much of his time fire-fighting. But he has a concept of Conservatism which stretches well beyond tomorrow's headlines.

The praise should not be overdone. Mr Hurd, travelling with the prime minister in Moscow yesterday, could not fail to be reminded during their talks at the Kremlin of the mistakes he has made over Bosnia. More generally, Britain's foreign policy is in some disarray. Tensions with Washington and Tory animosity towards Brussels has left the government straddling an awkward divide.

Mr Hurd is also a natural toff in a party led by a self-proclaimed champion of meritocracy but his brand of Toryism is as close to the prime minister's than that of anyone in the cabinet. He is as advocate of reform rather than revolution, of the community as well as the individual, and of Europeanism rather than isolationism. Unlike Mr Major he has the rhetorical talents to give form to those concepts.

Promoting him now might be misunderstood. Mr Hurd would



Foreign secretary Douglas Hurd is widely regarded as a safe pair of hands, influential throughout the party

again be a principal contender for the leadership if Mr Major were to fall.

But the prime minister is in trouble. For all his determination to ride out the expected summer storms he needs to restore control over his cabinet, his government and his party if he is to secure his premiership.

In short, Mr Major needs a Douggie.

Christopher Lorenz reports on the obstacles to change A new mind-set for the manager

The top management of a very large German company wanted to achieve the Holy Grail of big business everywhere: to make its managers less bureaucratic, more entrepreneurial, more empowered and empowering.

All that was needed to change their behaviour, it thought, was for their beliefs and "culture" to be altered. So it invited a professor, Heinz Thanneiser, to help "hammer the messages into their heads" about the need for change.

The fallacy that new beliefs – or "culture change" – lead automatically to new behaviour is just one of many basic mistakes which companies make when trying to change, renew or "transform" themselves. Others include lack of sustained leadership of the change process, and too frequent modification of the process, according to Thanneiser and Yves Doz, a fellow professor at Insead, the business school near Paris.

Another common mistake is to underestimate the extent of the innate barriers against change which exist in most companies. Thanneiser and Doz argue in a working paper published under the aegis of Insead's Corporate Renewal Initiative.

Companies suffer a litany of barriers, claim the academics: "Internal distrust, poor communications, disenfranchised middle management, a low level of employee motivation, stifling of entrepreneurial spirit, slow decision-making, lack of collaboration across internal boundaries, and inhibited learning."

For change processes to succeed against such odds, three complementary steps must be taken, say the academics. Managers need to identify the main external challenge to the company's strategy. The "organisational context" within which decisions are taken, and the rules governing people's tasks, roles and relationships, must also be altered. And the "world view", or "mind-set", of

managers needs changing by linking it to the company's new strategic thrust.

The latter is an especially tough task. In spite of the "modernisation" of corporate structures and systems, the mind-set of most managers appears to have remained remarkably similar to the "Taylorist" model developed at the beginning of this century (by Frederick Taylor, the pioneer of so-called "scientific management").

Few modern managers advocate the exercising of authority in the blatantly coercive ways which Taylor espoused – in order to control "dumb and lazy workmen", as he put it. But Thanneiser and Doz argue that even in knowledge-intensive companies managers are still influenced by his principles of hierarchical order, narrow specialisation and "command and control" systems – all of which were designed to achieve the compliance of an uneducated workforce.

Modern bureaucracies may use subtler means for achieving compliance, say the duo, but their highly educated managers and "knowledge workers" are nevertheless "stiffed rather than mobilised to contribute all their intelligence and energy".

This latent energy should be unleashed in almost revolutionary fashion in the change process itself, say Thanneiser and Doz. Faced with the all-too-frequent barrier of conservatism among senior executives, they argue that "organisational renewal" must be seen as a collective expectation, collectively-held change agenda, and peer pressure that middle managers can bring.

This is not to say that change processes can only be successful if they start in the middle or near the bottom of an organisation. Thanneiser and Doz emphasise. Unlike many other academics and consultants, they argue that top-down – or "programmatic" – change can also succeed in certain circumstances.

**Regarding competitiveness: a process of organisational renewal.*

The failure of last weekend's trade talks in Washington will only confirm impressions that the Japanese is a land of foreign companies in crack. The explanations, from the Japanese distribution system to the peculiarities of Japanese corporate purchasing practices – business ties rather than price – have been given. One argument coming from the US is that the Japanese people are differently from people in other industrialised nations.

But foreign success stories suggest that while the differences are real, the system does not necessarily work against foreign companies per se. On the contrary, success is often linked to a company's ability to use the system to its advantage. Warner-Lambert, for example, has a well-known ice cream brand in Japan, and two US examples.

Warner-Lambert's Schick brand of razor blades is a success story of Japan's market for shave products – as opposed to dry, electric shavers – despite competition from two Japanese brands. It has been more successful in Japan than Gillette, which it lags in the US and many other markets.

What helped Schick to build such a strong position? Ken Hill, marketing director of the consumer health products group at Warner-Lambert in Tokyo, points to a solid understanding of the country's distribution system, a focus on Japan as a priority market and aggressive marketing support.

On the first point, Warner-Lambert has a tie-up with Hattori Seiko, the Japanese distributor, through which it began selling Schick razor blades in Japan in 1980. Hattori Seiko handles all importation, warehousing, distribution. It also handled selling until last year when Warner-Lambert set up its own sales force.

Understanding the complex distribution system with its layers of wholesalers, and having the patience to deal with it, are crucial in Japan. It is difficult to get products on to shelves by directly approaching the retailer.

The system has considerable disadvantages. The number of wholesalers pushes the retail price up several times against that in the US and often a listing fee must be paid to ensure a product is made a profit. The system also complicates communication between manufacturer and retailer. "It was almost like Hattori Seiko was considered the master of Schick," Hill says.

Warner-Lambert's tie-up proved invaluable for Schick in dealing with the distribution system and motivating wholesalers and it got the company's products on to



File Miyazawa, who helped promote Borden's Classy brand, before she broke off her engagement to sumo wrestler Takahanada

Use the system, win shelf space

Not all companies find the Japanese market daunting. Michiyo Nakamoto talks to two which have cracked it

The second key to Warner-Lambert's success was its policy of positioning Japan as a priority market and introducing the latest technology there, in many cases earlier than its competitors. For example, Schick brought out its first razor blades to Japan when its Japanese competitors were still selling car razor blades. Such attention was paid to packaging to ensure it would be acceptable in a country where presentation is important.

But high-quality products and mindful distributors need to be supported with aggressive marketing, Hill says. Hiroya Yano, representative director, chairman and CEO of Borden Japan, agrees. His parent company's losses may be mounting in the US but the appearance of Borden's Lady Borden brand of ice creams in almost every supermarket in Japan is testimony to the company's success in that market.

Like Warner-Lambert, Borden initially had a tie-up with a Japanese partner, Meiji Milk Products. The 20-year partnership ended in 1990 when the US company decided to market its products

quickly and flexibly in Japan's increasingly competitive ice cream market. It set up its own sales and marketing team and launched a strategy to sell its traditional Lady Borden brand in a new competitive price band to position a new brand, Classy, in the premium ice cream category.

While the decision to discount the traditional brand paid off, increasing the sales by about 30 per cent compared with a year ago, Borden's strategy was really tested with the introduction of the Classy brand, which is sold at convenience stores.

Under Yano's direction, the company adopted an aggressive marketing strategy, using a popular and controversial actress in its advertising and making sure that it won over retailers and wholesalers to its plan even before the product was ready to go on shelves.

"There is an iron rule to success in Japan," Yano says. High-quality products at affordable prices must be backed by a strong marketing plan. The ingredients to successful marketing, he says, are aggressive advertising and close co-operation with wholesalers and retailers.

Intensive advertising, Japanese style, is essential not only to reach

the wholesaler but also to convince the wholesaler that the retail buyers that it is worth carrying a specific product. In launching Classy, Borden hired actress Rie Miyazawa, who was in the news at the time because of a broken engagement with a famous sumo wrestler, at considerable expense. It also mounted a substantial number of advertising spots in the media.

The investment paid off. It made an impression on wholesalers and convinced them to carry Classy. The company had secured shelf space in 15,000 convenience stores in less than a year.

Securing shelf space is a particular challenge in Japan where each product is listed precisely, competitors are stiff and new products may drop products in three months, Yano says.

Equally important is bringing wholesalers and retailers into the marketing plan early on. Months before Classy's launch, Yano visited convenience stores to talk to buyers. "If you do that buyers give you advice, you develop a relationship and the shelf space is there before you ask for it," he says.

Share options for all

If you are an executive in a British company you can expect to be given share options. If you are a mere employee the best you can hope for is the chance to save up for them through a sharesave scheme.

However, some companies are trying to narrow the gap. A small handful are starting to introduce share options for everyone modelled on the schemes usually only available to executives.

The recent example is Alpha Airports, which joined the market last week. Alpha decided to give each of its 6,500 employees the option to buy 250 shares in three years' time at the price of 100p, for each one showing a paper profit of around £100. While the scheme makes no distinction between the lowest employee and senior middle management, a separate (more generous) option scheme also exists for senior directors.

Now Bridge Street Consultants, which advised Alpha on the all-employee "executive-style" scheme, argues that it is more democratic than usual sharesave schemes. Most of these are only taken up by 30 to 40 per cent of the workforce, so the bulk of employees cannot afford the monthly contribution. By contrast, the option scheme is nothing until the options are exercised (in three to 10 years' time).

Such schemes are likely to please institutional investors, which have become increasingly concerned about executive option schemes. Last week, the Pensions and Investment Management Consultants told its clients to vote down new schemes that were less than ideal.

However, employees offered share options are not necessarily being given a ticket to the stars. In 1992, Wellcome granted all of its UK workers the option to buy 500 shares each. From next year they will have the right to take them up at 27.72, but at today's share price of 26.45, they are hardly holding their breath.

Lucy Kellaway



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BUSINESS AND THE ENVIRONMENT

Sludge on your cereal

The idea that your breakfast cereal or toast began life being fertilised with sewage sludge may not be very appealing. But it seems this will increasingly be the case.

Some 42 per cent of the 1.1m dry tonnes of sludge produced in the UK each year is already applied to cereal and industrial crops and to grassland. The quantity is expected to rise sharply in the next 12 years as European Union regulations on effluent treatment double the amount of sludge produced.

Sludge will also need a new home when dumping at sea is banned in 1998.

UK farmers could save between £15m and £25m a year on chemical fertilisers, and obtain similar results, by opting for sludge, says Mark Aitken, environmental scientist at the Scottish Agriculture College.

Aitken will tell local authority and water company representatives at the Scottish Exhibition and Conference Centre in Glasgow today that sludge contains nitrogen and phosphorus - important plant nutrients - and organic matter, which improves the soil's ability to hold water.

But he will emphasise the need for careful analysis since it can contain heavy metals and organisms that cause salmonella and other diseases. It must be tested, for suitability for sludge application.

Sewage sludge is not used to grow fruit and vegetables in case any bacteria on it in the crop and are not washed off. But it is safe for cereals because it is applied when plants are young, before the edible parts have grown.

The prospect of more sludge being recycled free of charge on fields is likely to worry fertiliser manufacturers. Aitken admits it may also be resisted by farmers preferring an inorganic fertiliser which they have used successfully for 20 years to "some nasty brown stuff".

Alison Maitland

Efficiency, one of the most innocuous-sounding parts of the UK government's environmental policy, is shaping up to be a political minefield.

Last month John Major, the prime minister, announced that the government's plans for combating the threat of global warming rested heavily on the Energy Saving Trust. The mission is to use fuel more efficiently.

But giving that much prominence to the trust may prove a misjudgment. One of the commitments in the 1992 Rio Earth Summit, the trust has been slow to get off the ground. The government now needs urgently to sort out regulatory conflicts and political obstacles that are threatening to cripple the trust before it has begun to act.

One of the most serious emerged within hours of Major's speech. Chris Spottiswoode, director-general of Ofgas, the gas regulator, told a parliamentary select committee that she was reluctant to allow the trust to pass the costs of its projects on to gas customers. Without that means of funding, the trust's activity could be severely curtailed. Eoin Lees, the trust's executive, says her remarks were "a bombshell".

Lees is navigating the trust presents a dilemma with a tough dilemma. If the trust fails to meet targets for cutting emissions of carbon dioxide, the UK could find it hard to fulfil its pledge at the 1992 Rio Earth Summit. But if the trust succeeds, it could become unpopular by pushing up household fuel bills across the country.

The purpose of the trust - in fact a company limited by guarantee - is to persuade out gas suppliers for British Gas or the 12 regional electricity companies which will help their customers use energy more efficiently.

The heart of the trust's problem is that although efficiency schemes often sound like something for nothing, an initial investment is needed. It has also become clear in the past year that the government's targets for the trust are demanding.

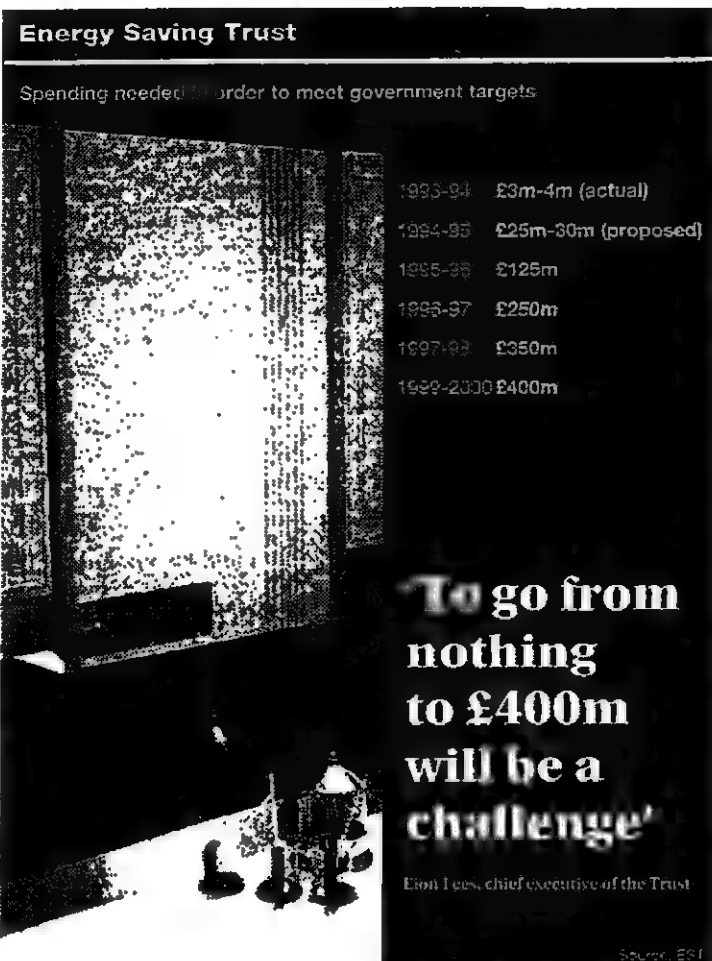
According to figures published by the Department of the Environment after last year's Budget, the government wants the trust's schemes to curb emissions of carbon dioxide by 2.5m tonnes of carbon a year. That is around a quarter of the cuts which the UK needs to make by the end of the decade to meet its Rio target.

To meet that goal, the trust will need to be investing between £300m and £400m a year by the last years of the decade, according to DoE reports.

But although the trust is formally set up 11 months ago when

Bronwen Maddox reports on the row brewing over the funding of Britain's Energy Saving Trust

Off on the wrong foot



Lord John Moore, the former cabinet minister, was appointed chairman, it is a long way short of those goals. In the year to March 1994 the trust will have invested only about £3m to £4m in a handful of pilot projects.

The largest of these provides grants of around £200 to encourage householders to install gas-condensing boilers, which typically cost more than £1,000. The trust has also backed combined heat and power generators for large

blocks of flats and offices; long-life light bulbs, and new local energy advice centres.

It is now at a turning point. Next year it wants to spend between £25m and £30m, much of this on a nationwide survey of energy efficiency. Equipped with that data, it wants to invest more than £100m the next year, and some £250m a year by 1997-98.

"After the pilot projects are complete, we would move to the real big spend," says Ian Fraser, the

newly-appointed chief executive. But to meet that leap, the trust will have to overcome the barrier which Spottiswoode has suddenly erected (offer, the electricity regulator, has shown less anxiety about the trust's funding). She told the committee on trade and industry that the trust must impose a "regressive" tax - falling proportionally harder on less well-off households.

Her concern is that all households, even those which have not benefited from the trust's work, will pay a share of its costs. On those who have benefited are likely to be comparatively well-off, as they can afford to install gas-condensing boilers.

That is a sensitive point for the government, according to Andrew Warren, director of the Association for the Conservation of Energy. The DoE's own figures suggest that if the trust's targets in full by the end of the decade, and if its customers, annual average energy bills might rise by between 1 per cent and 4 per cent.

Those increases would come on top of the value added tax at 17.5 per cent imposed in last year's spring Budget, which provoked one of last year's fiercest political rows.

Lees, which has made much of the VAT uproar, has now homed in on the trust's potential impact on the VAT. Smith, Labour environment spokesman, said: "We support the concept of the trust, as so little is being done about energy efficiency. But we want the cost of the schemes to be passed on to those properties which have benefited from improvements."

The trust says that these concerns about its future are unwarranted. It argues that if it is successful, energy savings will mean that for many people the rise in household bills would not be as big as DoE figures suggest. They say, too, that they planned for the next few years, notably a new "Affordable Warmth" scheme targeted at poorer households.

Their confidence, however, assumes that the government can persuade the critics that the trust should foot the bill for its efficiency. Urges talks have begun between Ofgas, the Department of Trade and Industry and the DoE to work out whether the trust's brief is compatible with the regulators' present plans, or whether new regulation might be needed.

Those are still formidable hurdles for the trust to overcome before it fulfils the central role in UK environmental policy which Major has awarded it.

Openness helps nuclear mediator

David Buchan on French interest in radioactive waste research labs

It is hard to imagine anyone in most of northern Europe volunteering, even lobbying, to have a nuclear waste research laboratory built underneath them. Yet that is what some 30 French local authorities did, and a shortlist of four has just been chosen by France's "nuclear mediator", Christian Bataille.

On the shortlist presented by Bataille to the government last month are two sites in the east (Meuse and Haute Marne), one in the west (Vienne) and one in the south (Gard). After studying their geology for two years, the government will choose two in which to sink underground research labs, costing around FF1.5bn (£230m) each, a huge investment in a country which generates nearly 80 per cent of France's electricity also produce more than 4,000 cu m of waste a year, of which 200 cu m (about the size of the average private swimming pool) is of long-lived and high radioactivity. At present, this is piled up in a temporary silo at the Cap La Hague reprocessing plant near Cherbourg.

The French Greens have recently unveiled their "Nuclear - Let's Get Out of It" campaign, which will particularly target the four possible waste research sites. But overall, Bataille's decision has attracted nothing like the outcry accompanying similar moves in the 1980s. Then the experts of France's Agence Nationale pour les Dechets Radioactifs (Andra) drew up a list of 28 possible sites on purely geological grounds and then selected four. There was such opposition that by 1990 the government halted the plan.

The problem was passed to parliament where Bataille, a socialist deputy, in alliance with parliament's Scientific and Technical Evaluation Office, was instrumental in the passage of France's first nuclear waste law in 1991, covering research into elimination and storage of waste.

Bataille was subsequently named "nuclear mediator" in the quest to choose the two underground lab sites. He tried

a novel approach: "We put out a tender for anyone who wanted such a laboratory in their area, and we got positive replies from 30 local authorities," says Bataille. He was most surprised by the interest from Roubaix, a heavily populated town near Lille in northern France. Why was the town in 1993, given that in the late 1980s, given broadly unchanged public support for nuclear power?

Bataille admits that one reason was money: the 1991 law awards any community hosting one of the underground labs with FF150m a year in aid over 15 years. But this, he says, is not an enormous sum, amounting to the cost of a few kilometres of highway. More important was the fact that the town had a long history of nuclear power. Earlier, communities were given the impression that if they accepted a laboratory they would probably end up with a permanent waste storage site on the same spot.

In the event, Roubaix and 19 other local authorities failed the necessary geological test of having "soil that is compact, impermeable and without flaws". In choosing the final four, Bataille said he was largely guided by the fact that their Conseils Régionaux voted unanimously for the plan. But this political consensus was not shared by all at a more local level.

Bataille claims his open method of public consultation has vastly improved the climate of opinion. "What frightens people are decisions taken secretly," he says, "and until recently the French nuclear industry has been secretive, particularly the chief regulatory body, the Commission de l'Energie Atomique with its military origins." By contrast, he commends the country's nuclear power operator, Electricité de France, for its openness.

Bataille is considered a nuclear stooge by the Greens. "I certainly believe that nuclear power is important in giving cheap electricity to France, just as gas is a strategic interest to Russia or oil to the Middle East," he says. "But I don't represent any lobby."

PEOPLE

Graham Walker joins F&C Management

Graham Walker, 47, who was deputy managing director of Standard Chartered Bank's ESN Pension Management Group in the fund management division, has joined F&C Management, a new private equity supply company. Under a unique structure, the companies would keep their pension assets with ESN, buying "units" in the fund. Although the companies have the option to move their assets after a five-year period, almost all the funds have remained.

Michael Hart, chairman of F & C Fund Management, said that the group had been growing at a "tremendous rate" over the last few years and it made sense to bring in one from outside with administrative skills to help plan and control the growth.

The group is jointly-owned by Hypo Bank, Germany's fifth biggest bank, and five London investment trusts, and its funds under management have grown from £14m in 1985 to £102m currently.

Walker, who trained as an accountant with Thomson McLintock, spent much of his early career with the Wardsley merchant banking firm in Hong Kong before joining Thomson McLintock Securities in 1988 as a vice president for Europe. In 1989 he was made deputy managing director of Standard Chartered Equitor and in November 1992 he switched to Capital House.

Gibson moves up at ESN

Bob Gibson, managing director of ESN Securities Investment Management, is to succeed Michael Cadden as chief

executive when he retires.

ESN Pension Management Group is the fund management division of the in-house pension scheme manager for the now-private electricity supply companies. Under a unique structure, the companies would keep their pension assets with ESN, buying "units" in the fund. Although the companies have the option to move their assets after a five-year period, almost all the funds have remained.

ESN, which also administers services in other pension schemes, has said it would like to expand its investment skills "to a wider audience". But officials there say privately that despite its strong performance record, it has difficulty attracting new clients because it has no brand recognition. Therefore it would be interested in acquiring a smaller outfit with a high public profile.

New chief at Symonds

Jim Symonds, a former director of the founder of Symonds Engineering, has been appointed group chief executive of the Chesham-based precision engineer with immediate effect.

Symonds joined the board of the company only last February as a non-executive director, and became production director in June. Before joining Symonds he was the manufacturing director at Rolle-Royce

Non-executive directors

George Wright, regional secretary in Wales of the Transport and General Workers Union, is joining the board of the Welsh Development Agency.

Wright, who is 66, is the WDA's third non-executive director. He is appointed by John Redwood, the Welsh secretary, at the start of the year. But the agency, in the midst of a management restructuring after being criticised by the Commons public accounts committee, still needs a chief executive to replace Philip Head, who is resigning.

John King (above right), secretary general of the European Foundation for Quality Management and a former director of BT, and Sir Timothy Kitchin (above left), chairman of Provident Financial Group and Leeds Permanent Building Society; Robert Strachan has retired.

The Hon Neil Turner as chairman at LAZARD SMALLER EQUITIES INVESTMENT TRUST (formerly Graham's Rintoul Investment Trust) following the death on December 23 of Bernard Friend.

Bertrand Collomb, chairman and chief executive of Lafarge Coppée and vice-chairman of the World Industry Council for the Environment, has been appointed an advisory director of UNILEVER.

Jane Moir has resigned from ECU TRUST.

Peter Dodd, a regional director of Barclays Bank, at RAGLAN PROPERTY TRUST.

Christopher Spoor, joint deputy chairman of Hambros, CE HEATH, John Clay has retired.

David Barnes, coo of Zeneca Group, at REDLAND.

The Earl of Kinnoull as chairman of WOOLWICH HOMES; he succeeds the late Alan Cumming.

Neville Chamberlain, chief executive of British Nuclear Fuels, at TRINITY HOLDINGS; Donald MacKenzie resigned.

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NEWSLETTERS

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The cutting edge of jazz

Who would bring crazy new music like this to the regions if the Arts Council ever dissolved the Contemporary Music Network? Could the people of Leeds reasonably expect to see American musicians blowing down the wrong end of trombones, without Arts Council funding? Is it right that Brighton be exposed to "shifting grids of sand... film scores without films" at all?

Winters have been warmed by the sublime and sometimes ridiculous sounds of half-tinged modernists, often bringing with them to the regions lectures and workshops, courtesy of the Arts Council since 1971. But for how much longer? The Arts Council is reorganising its touring department and until hard decisions are made in March, the future of CMN beyond next year is uncertain.

Drummer Bobby Previte and his Empty Suits, whose UK tour closed at The Junction in Cambridge on Sunday, are the kind of musicians whose mad, passionate work is the hallmark of a CMN programme. With scores which create a dense but ordered background to searing improvisation, this earth-moving quintet's music alternately bludgeons and caresses to bewildering effect. Two keyboards gurgles subterranean style, the icy tones of muted pocket trumpet are exchanged for valve trombone (whose operator shouts into the bell and sometimes) and the drip-drip of electric rhythm guitar explodes into wah-wah heat.

Shifting from hard bop sounds to heavy rock, Previte lifting and lowering the dynamic as much by facial expression as by his playing, it is challenging and funny music. It is tight, too, and the musicians are all working hard from the first note to the last. Some of the work was commissioned for the Moscow State Circus and alludes to ringing white rats and unending clouds. Later, a metal harmonium evolves from Ravel-inspired piano work, peppy whistles confusing the atmosphere.

To reduce the availability of esoteric and expensive music like Previte's (why is experimental and minimalist music usually made by large ensembles?) might seem a painless way of reducing the touring budget. But CMN is like a travelling oasis for regions starved of well-organised cutting-edge art, especially now that regional arts boards have been trimmed. To a point, London can look after itself, but what other major promoter would take Glenn Branca's Symphony No 10 for massed electric guitars to Cardiff or Bracknell, for example?

The CMN spring programme continues with tours from Glenn Branca at the end of this month; London Brass at the end of March (new pieces including Michael Nyman's tribute to John Cage) and the Northern Sinfonia in May (a new cello concerto by Paul Ruders).

Garry Booth

Television/Christopher Dunkley

Picasso unexplored

The Tate Gallery exhibition *Picasso: Sculptor/Painter* opens today on BBC2 in a midday programme designed to complement the exhibition. This is remarkable for two reasons: first because there are few television channels in the world which would make such a season. Britain has two; it is only in the United States that a similar tendency to television to make more and more on such a scale is seen. Second, the programme, which is a collaboration between the Tate and the BBC, is a rare example of a television programme which is not a mere advertisement for a gallery exhibition.

However, the opportunity is missed and the programme moves back to discuss Picasso's bafflement at his own ability to paint from memory. The programme is a rare example of a television programme which is not a mere advertisement for a gallery exhibition. However, the opportunity is missed and the programme moves back to discuss Picasso's bafflement at his own ability to paint from memory.

see how they fill the space and how paint fills them. In other words, painting is not about dancing or sunshine or joy, it is merely about paint.

This, surely, is where television should start the big debate. It is the concentration on just such closed-shop talk, full of internal references to the world of painting rather than the world of ordinary people's experience, which ordinary people find most pretentious about the world of Modern Art. To outsiders it looks like a comfy little world of artists reacting to one another's work, weird passions, dealers egging them on, a few people with more money than sense buying art in the hope that it will out-perform the Football 100, and an army of academics and critics arguing the toss over all this in a secret language.

However, the opportunity is missed and the programme moves back to discuss Picasso's bafflement at his own ability to paint from memory. The programme is a rare example of a television programme which is not a mere advertisement for a gallery exhibition.

Picasso is the ideal artist to exemplify the debate about 'Modern Art', but this series has ducked the issue

part from the last in the season, all the other programmes are devoted either to Picasso's life, as with the opening offering, *Yo Picasso*, a documentary which unashamedly mixed conventional and drama techniques to tell the story of his female companions; to some highly detailed aspect of his work as in Sunday's *Picasso in Concrete* which showed how Carl Gustav translated Picasso's cardboard maquettes into pre-stressed concrete; or to the specialised reactions in *Talking Picasso* where, for instance, green grocers criticise the fruit in a Picasso still life and a plastic surgeon muses on the possibility of rebuilding the head of a woman in which both eyes appear on one side of the nose.

So, it is healthy not always to take art too seriously, and practically all these programmes are entertaining, informative, and well made - though some of the foreground music in the *Richardson* on *Picasso* trio was irritating, and in *Yo*

Picasso loud enough to drown the dialogue. Nor is this season free of television's most infuriating habit in the coverage of art: using the camera to comment on paintings in a way that expresses the TV producer's sensibilities at the cost of the artist's. No one ever intended you to see his work by starting in big close-up on an eyebrow before zooming out to the whole canvas. Moreover, repeating Clouzot's *Le Mystère Picasso* this coming Friday risks embarrassing comparisons. Nearly 40 years old, this extraordinary exercise in which Picasso painted as glass as cameras filmed from the rear is the most powerful piece of work in the season.

The main point remains, however: Picasso is the ideal artist to exemplify the debate about 'Modern Art'. The pictures in his early Blue and Rose Periods that he was capable of creating hugely impressive and original work in conventional styles, yet he was also a pioneer of cubism and other unconventional styles. Why? Occasionally we get a hint, as in John Richardson's Monday programme which is a series of early analytic cubism in Picasso's sketches from a Spanish hotel window. But within the larger consideration of Modernism these are trifles. What you would never gather from this Picasso season is any sense that figurative and non-Modern art is now moving back into the vanguard, and that it begins to look as though the entire Modern movement will be seen with hindsight, perhaps quite soon, as an eccentric detour within the larger history of art.

Of course there is still the last programme in the season which it has been impossible to preview: *The Late Show* on Thursday February 24. We are told that this will tackle such questions as Picasso's place in the Modern movement, and how far he can be held responsible for "the alienating trends of the present" in the art world. However, it sounds as though the chief concern will be the position of sculpture in the work of the painter, precisely the point implied by the title of the Tate exhibition.

Television art programmes in general, and *The Late Show* in particular, appear to believe unwaveringly in Modernism and are thus out of kilter with non-metropolitan public opinion. So it would be astonishing if *The Late Show* did mount a debate which managed to stand outside the straitened village of Modernism and seriously question its creed.

Yet in the mass medium of television that, surely, is one of the most important things that any proper season on Picasso ought to do.



Picasso: the TV series seems more interested in his sexuality rather than his work

Highest level of entertainment

Max Loppert enjoys the Covent Garden premiere of Massenet's 'Chérubin'

the quality of Massenet's 27th opera (1905), of which the Royal Opera has just given the belated British premiere. It sets limits of unpretentious entertainment and then, with a skill as effortless as it is self-concealing, surpasses them.

The notion of a *Marriage of Figaro* operatic pendant in which Chérubino is the principal character, looking to do with the third of Beaumarchais's "Almaviva" plays, *La Mère coupable*, Massenet's 1901 comedy) is itself a civilised conceit. The opera's Mozartian touches - the Count and Countess as minor characters, a wry reference to Don Giovanni to counteract the happy-ever-after final curtain - are deftly, not insistently made.

purpose, rather, is to reflect in the dizzy atmosphere of youthful romantic emotion. Because the opera seems so light and its substance appears so undemanding, it is only afterwards that one realises it has said something rather interesting about the human condition - the maddening, delightful unpredictability of the human heart.

By now it must be clear that I think *Chérubin* a worthwhile addition to the Royal Opera repertoire: a season containing Massenet's "sung play" featuring in his own labelling at the one end and Birtwistle's *Earth* at the other is admirably wide-ranging. Indeed, the new production is a success, more than perhaps might have been

predicted, given its difficult birth pangs: the dispute with the original conductor, Rozhdnestvensky, and the fact that Bernardi - former soloist with the opera - had probably little more to add to the interpretation in with that of the producers.

He has done so very well: the last word in fizz may be lacking in the playing, but the pacing is excellently trim. The cast is firmly supported, and the star, the American soprano, is superbly sung. In the title role, Miss Graham's mint-cream mezzo (which remains a pleasure of the young Min-ton) gives pleasure of the stars.

rewarding kind: the use of the voice is subtle, not showy, and Massenet's principal-boy conception takes on the richness I suspect it has by no means always displayed.

Angela Gheorghiu's Nina is full of dusky fragrance, but her lead sharp in pitch. The showpiece soprano role, the Countess's, is sung by the excellent L'Ensemble, but mostly with impersonal in her delivery. Count Lloyd's Philosopher - Massenet's parent-figure, wise and humane - is wonderfully sympathetic. Minor roles are tidily assigned, with generally a higher standard of French delivery than usual in the house: Rhydian Davies, warmly welcome back to the stage, and as the Duke. Tim Albery (producer) and

Anthony McDonald (designer) have found a palatably modern-accented approach to Massenet which for many people will increase the evening's interest. The manner is at once quirky and pretty-pretty, with heavy reliance on storybook images and patterns, and infusions of colour beyond the basic norms of the plot; the comic scenes are turned into lightly satirical farce.

My only late show is over-designed in the point of archness, and correspondingly less than on simplicity. The addition of actors playing Susanna and Figaro, who simultaneously translate the many patches of French spoken dialogue, is a bad idea, even if one can live and why it came about. In the end, the freshness of the principals, the unassuming mastery of the conductor and the beauty of the work itself come through with more force.

In repertoire until March; sponsored by KPMG Peat Marwick and the Sainsbury Fund

INTERNATIONAL ARTS GUIDE

BORDEAUX

Grand Théâtre Fri, next Mon, Wed and Sun: Karl Anton Rickenbacher conducts Roberto Simone's production of *Die Zauberflöte*, with cast headed by Gilles Cachemaille and Donna Brown (5648 5854)

CANNES

CANNES MUSIC FESTIVAL. This year's festival runs from Feb 25 to March 11. The opening concert is given by the Orchestre National du Capitole de Toulouse under Michel Plasson. Other highlights include a Mozart programme with the Academy of St Martin in the Fields under Neville Martin, and a Beethoven and Chopin recital by Abdel Rahman El Bacha. All events take place at the Palais des Festivals (9299 3108)

COLOGNE

Philharmonie Tonight: Gidon Kremer and Martha Argerich play music for violin and piano by Beethoven. Fri: Simon Rattle

conducts Orchestra of the Age of Enlightenment in symphonies by Mozart and Schubert. Sun morning, Mon and Tues evenings: Peter Schneider conducts Gürzenich Orchestra in works by Strauss and Suk. Sun afternoon: Borodin Quartet gives first concert in a cycle of Shostakovich string quartets. Next Wed: José Carreras (0221-2801) Opernhaus Tonight: James Conlon conducts Harry Kupfer's new production of Shostakovich's *The Nose*. Fri, Sun, next Wed: Fiedler with Ben Heppner and Lisbeth Belslev. Sat: TanzForum production of Peer Gynt, choreographed by Jochen Ulrich (0221-221 8400) Schauspielhaus This month's repertoire includes Günter Krämer's radical version of Fiddler on the Roof, Chekhov's *The Seagull* and Shakespeare's *As You Like It* (0221-221 8400)

COPENHAGEN

Royal Theatre The main event this week is the premiere on Sat of new production by Danish choreographer Anna Laursen and dancer Laura Dean (repeated Feb 23, March 3, 9, 14, 16, 24, 28). Repertory also includes Helgi Tomasson's new production of *Stepping Beauty*, Tosca and Otello (tel 331 1002 fax 3312 1000)

DRESDEN

Semperoper Tonight: Stephan Thoss' production of Prokofiev's ballet *Romeo and Juliet*. Fri: Les Contes d'Hoffmann. Sat, next Thurs and Sun: Colin Davis conducts Fiedler. Next Wed: Davis conducts

Dresden Staatskapelle (0351-484 2323) Opernpalast Sat, Sun: Michael Rüger conducts Dresden Philharmonie Orchestra and Chorus in concert performance of Carmen, with cast headed by Elena Kuznetsova and Maja Marinkovic (0351-486 6666)

FRANKFURT

Oper The programme for the month is devoted to a new production of Janacek's *From the House of the Dead*, staged by Peter Mussbach and conducted by Sylvain Cambiague. Next performances tonight, tomorrow, Sat, Sun and next Wed (069-220601) Alte Oper Sun: Collegium Musicum Freiburg and Frankfurt Kantorei in sacred works by Bach and Mozart. Tues: Roger Norrington conducts Chamber Orchestra of Europe and Frankfurt Kantorei in choral works by Beethoven and Mendelssohn (069-134 0400)

HAMBURG

Staatsoper The main event this week is a new production of *Die Entführung aus dem Serail* by Markus Stenz and staged by Christine Mieltz in designs by Gottfried Filtz (repeated Feb 24, 27, March 3, 5, 11, 18). Repertory also includes *Die Entführung aus dem Serail* and a new Ravel trilogy choreographed by John Neumeier (040-351721) Philharmonie Tonight: Kathleen Kuhlmann song recital. Sun: Hamburg Symphony Orchestra plays

Brahms and Mozart. Mon: Lebeque 3233) Opernpalast (040-354414)

LEIPZIG

Opernhaus Tonight: Jiri Koucky conducts Janáček's new production of *Die Entführung aus dem Serail*. Fri: Tomas Mowes in title role. Fri: Werther with Irena Kala-Purdy in title role. Sat: Il barbiere di Siviglia. Next Wed: Elektra with Sophia Larson (0341-291036) Gewandhaus Tomorrow, Fri: Heinz Rögner conducts Gewandhaus Orchestra in works by Rachmaninov, Mozart and Mahler, with piano soloist Peter Riegel. Sun morning, Mon evening: Justus Frantz conducts MDR Symphony Orchestra in Schumann and Mozart, with violin soloist Vadim Repin. Sun evening: Brandis Quartet plays string quartets by Mozart, Debussy and Beethoven (0341-713 1000)

LILLE

Opéra Tonight, Fri, Sun: Jean-Claude Casadesu conducts Daniel Mesguich's production of *Un ballo in maschera*, with cast led by Vincenzo La Scala, William Stone, Stefka Evstatieva and Linda Finnie (2012 8240) Nouveau Théâtre Next Tues: Les Choristes Malgouy conducts Orchestre National de Lille in works by Weber, Wagner and Beethoven (2012 8240)

LYON

Auditorium Fri, Sat: Stanislaw Skrowaczewski conducts Orchestre National de Lyon in works by

Beethoven and Bruckner (7880 3713)

MUNICH

Gasteig Tonight, Fri: Gerd Albrecht conducts Munich Philharmonic Orchestra in works by Brahms, Ruzicka, Mahler and Pettersson. Sat: Enoch zu Guttenberg. Sinfonia Varsovia in Mozart and Schubert, with piano soloist Paul Krumpholtz. Sun: Kazimierz Koz conducts Warsaw Philharmonic Orchestra in Brahms and Shostakovich, with piano soloist Valery Afanasyev (089-4809 8614) Staatsoper Tomorrow: John Cranke's ballet *The Taming of the Shrew*. Fri, next Tues and Fri: La Cenerentola with Cecilia Bartoli. Sat, Mon: Tosca with Tiziana Fabbricini, Peter Dvorsky and Bernd Weikl. Sun: charity gala concert featuring Ute Lemper, Julio Iglesias, Margaret Price, Birgitt Nilsson, Ursula Andress and numerous others (089-221316) Herkulessaal Sat: Residenz Feb 21: Alban Berg Quartet. Feb 22: Lebeque. Feb 24: Marjana Lipovsek song recital. Feb 24: Maurizio Pollini. Feb 25: Marjana Lipovsek and Gidon Kremer. Feb 28: Julian Bream (089-299901) Komödie Neil Simon's 1991 Pulitzer Prize-winning play *Lost in Translation* runs till Feb 28, cancelled by Young (089-2916 1633)

OSLO

Konsertthuset Tomorrow, Fri: Marc Rostgaard conducts Oslo Philharmonic Orchestra in works by Tomasi, Poulenc, Milhaud and Rouse, with organ soloist

François-Henri Hazard. Feb 26: (022 3200)

STOCKHOLM

Royal Opera Tonight: La traviata with Lena Nordin as Violetta. Tomorrow: Gian Tetley's ballet *The Tempest*. Fri, next Tues: Lohengrin with Gösta Winbergh in title role. Sat: Friedrich Halder conducts revival of Bengt Petersson's production of *Die Walküre* (08-203515) Konserthuset Tonight: Oleo Karu conducts Stockholm Sinfonietta and Chorus in Mendelssohn's Lobgesang Symphony. Sat afternoon: Lindsay Quartet plays string quartets by Haydn, Tippett and Debussy (tickets 08-102110 08-212520)

STRASBOURG

Théâtre Municipal Tonight, tomorrow, Sat, Sun afternoon: Theodor Kutzer conducts Pierre Eschmayer's production of *Die Fledermaus*, with cast including Francis Egerton, Stuart Kelly and Petra Mark (0875 4823)

STUTTGART

Staatstheater Tonight, next Tues: Stuttgart Ballet mixed bill. Tomorrow, Sat: Don Giovanni. Fri: Tom Calma's production of *La bohème*. The Kales Haus has Herbert Kitchner's adaptation of *Die Fledermaus*. Gabriele Ferro conducts orchestral concerts in Liederhalle on Sun morning. Mon evening, featuring works by Busoni, Weber, Aldo Clementi and Mendelssohn (0711-221795)

ARTS GUIDE

Monday: Berlin, next Fri and Paris. Tuesday: Austria, Belgium, France, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

European Cable and Satellite Business TV (Central European Time) MONDAY TO FRIDAY NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY NBC/Super Channel: FT Reports 1230.

TUESDAY NBC/Super Channel: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY NBC/Super Channel: FT Reports 1230

FRIDAY NBC/Super Channel: FT Reports 1230 Sky News: FT Reports 0230, 0330

SUNDAY NBC/Super Channel: FT Reports 2230 Sky News: FT Reports 0430, 1730;

Yeltsin administration says orders must be cleared with Moscow

Russian troops told to defy UN

By Philip Stephens and John Lloyd in Moscow

Russian troops under United Nations command in the former Yugoslavia have been told to obey orders given to them by their UN superiors until ordered by Moscow, according to officials in President Boris Yeltsin's administration.

At least one order had already been issued, they said, when Russian troops in western Croatia refused an order to move nearer to the front line around Sarajevo.

This emerged as Mr Yeltsin faced strong objections yesterday in the threat of air strikes against the Russian Serbs. He warned that it would not end in ending the conflict without a Russian agreement.

After talks in Moscow with Mr John Major, the UK prime minister,

Mr Yeltsin held back from outright rejection of the ultimatum to the Serbian forces besieging Sarajevo.

British officials said the Russian president was keeping open his options in the event that the ultimatum was not accepted. The headline runs out at midnight on Sunday. Mr Yeltsin has made clear he will not act as a last resort.

The Russian president, who appeared angry at the precedent set by the UN in issuing a unilateral military warning, told journalists at the Kremlin yesterday: "These people are trying to make the UN look like a last resort."

But, in his first public remarks on last week's decision, Mr Yeltsin did not explicitly say that the UN security council resolution would launch

any military action. He also threw Russia's weight behind efforts to lift the siege of Sarajevo.

But he drew a distinction between air strikes called in self-defence of UN forces in Bosnia - which Moscow approved - and the wider remit of the Nato decision. He warned the West against attempting to impose a military solution to a conflict that could only be ended at the negotiating table. He said: "Russia will take part actively in talks to bring a peaceful solution... I am glad Mr Major supports our view on this."

A presidential spokesman said air strikes might be seen by the Russian public as a sign that last month's Partnership for Progress agreement by NATO and former Warsaw pact countries opened the door to UN intervention.

Mr Major, the first Nato leader to meet Mr Yeltsin since the air strikes ultimatum was issued, was anxious to reassure his host. He told journalists: "Before air strikes proceed on this very limited front there would need to be a reference back, under previously agreed Security Council resolutions, to the secretary-general."

Mr Major acknowledged that the search for a political settlement must involve active Russian participation. But British officials said the UK would agree to move by March to force a vote in the security council on air strikes.

Guns wait, Page 3
Air strikes, Page 2
Russia and Britain 'de-target', Page 2
Frank left to fester, Page 15

Clinton blames Europe for jobs crisis

By Robert Taylor, Labour Correspondent, in London

President Bill Clinton's administration is increasingly critical of private of western Europe's failure to stimulate growth in private industry, according to officials in the White House. The economic policymakers believe European governments are wrong to concentrate on structural supply side reforms in the labour market to cut their role queues. They also want to see a European commitment to economic expansion.

Mr Larry Summers, the US Treasury undersecretary for international affairs, warned European central bankers at a meeting in Paris of the Organisation for Economic Co-operation

and Development in December that unless European nations followed their ambitious growth objectives, unemployment would not be significantly reduced by the end of the decade.

And last month in a letter to Mr Jean-Claude Paye, the OECD's director-general, Mr David Aaron, the new head of the US mission to the OECD, expressed criticism about the OECD's "lack of a positive role for governments in addressing unemployment". His remarks were in response to a draft OECD paper on employment and unemployment to be published next month.

"Structural reforms are more effective in an environment of growth," Mr Aaron. "In the present climate of inadequate demand, reforms are more likely to be ineffective or merely cause

jobs to shift from one state or activity to another, underlining the need for structural reforms. Underlining the need for structural reforms."

"This is particularly relevant in the case of Europe where there is a substantial role to reduce unemployment. It is not enough to aggregate demand, although that policy is admittedly constrained," Mr Aaron. He said that the Clinton administration believes economic and structural policies to deal with unemployment "can be mutually supportive".

The US head of mission in Paris, Laura Tyson, the chief White House economist.

At the December OECD meeting Mr Summers made it clear the US wanted a European macroeconomic stimulus and not just

structural reforms to create employment. He said the European situation was moving "from stagnation to stagnation" casting "doubt over the European medium term economic-political strategies".

The US undersecretary warned "if the situation does not become less low" and said it was "difficult to understand why France and Germany accepted low growth rates".

He told the bankers that Europe was making the "same mistake which the United States did at the beginning of the 1970s" and it was "exaggerating the importance of structural obstacles" to growth. "Structural reforms without a stimulus risk leading to continuing recession," he warned.

US output grows 1/2%, Page 4

Abu Dhabi in talks to improve returns for BCCI creditors

By Andrew Jack in London

The government of Abu Dhabi, the majority shareholder of the collapsed Bank of Credit and Commerce International, is considering an agreement with the liquidators that would provide a greater return to hundreds of thousands of savillards around the world.

Mr Ghannim Faris Al Masri, chairman of the working group on BCCI for the majority shareholder, said that he would see creditors more money to compensate them for delays in any payout than the bank was owed by regulators in July 1991.

It has also emerged that a preliminary firm of Ernst & Young, who were principal auditors of BCCI until the highlighted serious concerns at the bank with verification, internal auditing and the audit for a single worldwide auditor in 1978.

Abu Dhabi has held intense negotiations with the liquidators to BCCI in the last few weeks following the rejection by the Luxembourg appeal court last October of a previous agreement.

Abu Dhabi would prefer to reach a negotiated settlement rather than a lengthy legal process against BCCI and its liquidators which would drag on for many years and sustain prolonged political embarrassment in the case.

"We are a nation not a corporation," said Mr Masri. "Things have changed... we should be more compensation. We are flexible on that score. We like to have friends not enemies. We don't want to leave any bad feelings."

Mr Masri, who was on the board of BCCI companies from 1981, maintained Abu Dhabi's position that it was unaware of the fraud at the bank until April

1990 when Mr Swaleh Navqi, BCCI's chief executive, made the first of a series of confessions.

"I can say from now till the Day of Judgment that I was not involved in the fraud," he said.

A new agreement is unlikely to involve Abu Dhabi providing additional money to creditors. Instead, it is believed to be considering waiving and restructuring some of its claims.

These include a BCCI investment portfolio managed by BCCI which was sold to Abu Dhabi generated within the bank, profits in deposits from the Abu Dhabi Investment Authority and the assets of BCCI operations in the United Arab Emirates.

Masri interview, Page 7
Audit doubts, Page 1
Sir Soumy had special team, Page 7

Yeltsin health fears as speech is postponed

Continued from Page 1

Yeltsin from their own heads of state or government are often met with the response that he is out of town and unavailable.

Mr Victor Chernomyrdin, the prime minister, has partly filled the vacuum but reformists say the government has no plans for the economy, no idea of how to continue reforms and no strategic direction.

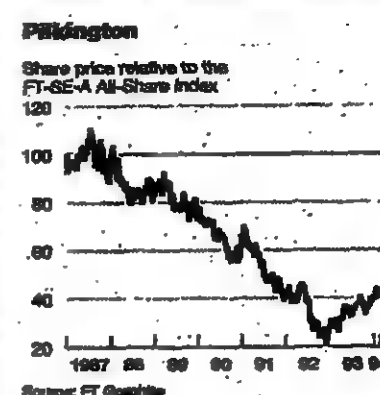
The concern about the president's health has surfaced from time to time in the past two years. Mr Yeltsin, who survived both an air and a car crash, has heart and back problems and is thought by western experts to require strong and continuous medication for pain, which cuts down his workload.

The Russian Information Agency, quoting presidential sources, said last night the state of the union address had been postponed until February 24.

THE LEX COLUMN

SIB's regulated progress

FT-SE Index: 3393.2 (+29.7)



The Securities and Investments Board discussion paper on equity trading is full of good questions. It would be nice if some of the answers were found in reasonably short order. Several of the issues which the document raises have been causing concern for years - including the familiar problem of controlling the derivatives markets. On several of the detailed points, action could be forthcoming. Markets could, for instance, be made more transparent by reporting information faster and allowing investors to use the professional broking market. But institutions who press for such changes risk removing the incentive for anyone to act as market makers. Greater transparency may bring more liquidity. The easiest changes may be the least necessary.

More serious is the widely perceived failure of the criminal law, civil action or the Financial Services Act to rein in crooks, incompetents and market manipulators. At the risk of being childish, the fact that the SIB is consulting about these issues only throws into stark relief how slow progress has been thus far.

Given that investors have had to wait for the current review of equity trading, it is surprising that its time is so leisurely. The debate also seems to accept that the current regulatory framework is more than adequate to deal with any problems. That view is questionable.

The government may well be reluctant to introduce new legislation to reform financial services regulation. But it does not follow that there is no need for fundamental change. The SIB devalues its arguments if it appears to hide from the more difficult problems it faces.

It does not help gilts that sterling is weakening further in the face of the dollar's fall against the yen, and on fears that German rate cuts may be further delayed. That will deter foreign investors, which may explain why the Bank of England yesterday set the amount of the auction at only £2.5bn and the maturity at the lower end of its proposed range.

Equities, of course, are helped by a falling exchange rate. The paradox is that at this stage they should be registering some disappointment at the thought that the recovery may be weaker than expected, while gilts encourage rate cuts. If the economic data continues to point in this direction, gilts' buying opportunity, however, is the auction.

British Airways

BA's 38 per cent increase in third quarter operating profits on turnover just 12 per cent higher demonstrates the magical effect of operational gearing in the airline world. But considering BA's shares have outperformed the market by 43 per cent over the past year, investors clearly expect nothing less. Rather less impressive is the progress further down the profit and loss account, where BA's earnings rose by just 8 per cent largely as a result of its dilutive rights issue. BA's long-term strategic investments are being bought at a short-term cost.

Qantas's seasonal strength resulted in a positive contribution from BA's collected trade investments. TAT still appears to be suffering dreadfully in the French market although Deutsche

BA is cutting its losses. Still, such concerns will pale if the strong growth in BA's premium traffic continues. This has helped dispel the worst fears that high-spending passengers would not return after recession. But BA's rather disappointing yield figures suggest such traffic still has to be bought with discounts.

Although BA's shares appear temporarily to have flown ahead of reality, they must have further to travel as recovery strengthens in the UK and US. The long-term issue is what rating BA should attract as it approaches its next earnings peak. Its current premium rating should then subside to a discount given the inherent volatility of its earnings stream.

Pilkington

The partial flotation of Pilkington's Australian business will help the company's earnings to reduce. Yet Pilkington may reach its target of reducing gearing to 50 per cent by 1995, despite cutting capital expenditure and squeezing working capital hard. That further disposals or partial flotations may follow.

Pilkington encouraged Nippon Sheet Glass to take minority stakes in various operations. But the group clearly believes it can raise more from a flotation than a trade sale of a minority stake. Australian investors have certainly been taking a similarly benign view about the building materials sector's recovery prospects as their UK counterparts. Pilkington will doubtless appreciate such long-term thinking.

Viacom/Paramount

Viacom would hardly have paid such an absurd price for Paramount if it had been forced to pay the entire sum in cash. As it is, investors' willingness to accept non-voting B shares as part of the deal could see its grand epic turn into a horror movie. The terms are all the more dilutive in that B shares may need to be issued like confetti to compensate investors for Viacom's falling share price. That could upset the separate merger with Blockbuster Entertainment, which is an integral part of the overall strategy. The enlarged Viacom will have debts of \$10bn, which should be easily serviced out of cash flow of around \$2bn. But Blockbuster brings a disproportionate share of the cash flow and only \$500m of the debt.

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through ownership: which is why 1000 of our senior and

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FT WEATHER GUIDE

Europe today
Southern Spain will be cloudy with outbreaks of rain. Further north, it will be dry with scattered cloud. The western Benelux will have snow flurries while the east will remain dry and rather sunny. The UK will be cloudy with rain or sleet. Germany, Poland and western Russia will be sunny. It will feel as if winds decrease. The Alps, France and Italy will have scattered cloud and southern Italy should have showers. The Balkans will stay unsettled with snow in the mountains and rain on the coast.

Five-day forecast
High pressure will again build over southern Scandinavia leading to the gradual return of cold south-easterly winds. Central and western Europe will be wintry but sunny. Temperatures during the night and early morning will range between -5C and -10C, but afternoon readings will rise to around freezing point. Spain will stay unsettled, showers dying out in the south but resuming in the north-west. It will also be showery in southern Italy and in Greece. The Balkans will have more snow.

TODAY'S TEMPERATURES

Location	Max	Min	Location	Max	Min	Location	Max	Min
Abu Dhabi	30	20	Cardiff	10	5	Frankfurt	10	5
Accra	30	20	Chicago	10	5	Geneva	10	5
Algiers	20	10	Cologne	10	5	Glasgow	10	5
Amsterdam	10	5	Dublin	10	5	Hamburg	10	5
Athens	20	10	Edinburgh	10	5	Helsinki	10	5
B. Aires	20	10	Faro	10	5	London	10	5
B. Ham	20	10	Frankfurt	10	5	Luxembourg	10	5
Bangkok	30	20	Glasgow	10	5	Madrid	10	5
Barcelona	20	10	Hamburg	10	5	Moscow	10	5
Beijing	10	5	Helsinki	10	5	Nairobi	20	10
			London	10	5	Rangoon	20	10
			Luxembourg	10	5	Seoul	10	5
			Madrid	10	5	Singapore	30	20
			Moscow	10	5	Sydney	20	10
			Nairobi	20	10	Taipei	20	10
			Rangoon	20	10	Tokyo	10	5
			Seoul	10	5	Toronto	10	5
			Singapore	30	20	Warsaw	10	5
			Sydney	20	10	Wellington	10	5
			Taipei	20	10	Yokohama	10	5
			Tokyo	10	5			
			Toronto	10	5			
			Warsaw	10	5			
			Wellington	10	5			
			Yokohama	10	5			

Frankfurt.
YHR hub in the heart of Europe
Lufthansa
German Airlines

INTERNATIONAL COMPANIES AND FINANCE

Standard Bank advances 12% as asset base grows

By Matthew Gurtin in Johannesburg

Standard Bank Investment Corporation, Africa's second largest banking group, yesterday announced a 12 per cent advance in pre-tax profit to R1.23bn (\$357m) in the year to end-December from R1.09bn in 1992.

The group shrugged off harsh domestic trading conditions through the benefits of continued growth in its asset base, good contributions from its UK and African banking operations, as well as a reduction in its tax rate and a R25.5m tax credit which flattened the bottom line.

Distributable income jumped by one-third to R244.4m from R166.5m, but was diluted by a larger number of shares in issue to the equivalent of 89 cents a share, 17 per cent better than the previous year's 593 cents. A total dividend of 219 cents was declared, against 187

The group's asset base rose to R22.7bn from R20bn, includ-

ing a sharp rise in its home loan portfolio, up 33 per cent to R16.2m, as well as increases in UK and African assets and the contribution from rights issue

Mr Harry Shaw, general manager of financial services, said four years of domestic recession had taken its toll on new demand for credit and led to increasing bad debts, which worsened to 0.83 per cent from 0.73 per cent of advances. The level of bad debts, up at R477m from R389.5m, was "uncomfortably high".

Net interest income rose by nearly one-fifth to R3.1bn from R2.6bn before the increase in debt provisions, higher operating expenses and a flat R467m bill and other tax credit, before the 12 per cent tax credit, to R2.5bn.

Mr Shaw said the group was budgeting for improved earnings in 1994 but the rate of increase would slow, with improvements in trading conditions as dependent on politics as the economy.

IBJ Securities to lead domestic Nissan issue

By Emiko Teraszono in Tokyo

Nissan Motor, the Japanese carmaker, has appointed IBJ Securities, a subsidiary of Industrial Bank of Japan, to lead the placement of its straight bonds worth ¥100bn (\$1.1bn).

The issue, one of three tranches totalling ¥600bn, will be the first led by a securities company affiliated to a bank, established last year, when Japan's ministry of finance partially eased barriers between the banking and securities industries.

While Nissan said it had chosen IBJ from its past track record and information gathering ability, it has also named Nikko Securities and Yamachi Securities to lead the other two tranches in "hedge funds".

Japanese companies have traditionally divided their financing into small lots to maintain close relationships with several securities houses. Although foreign houses point out such practices hamper cost efficient fund raising, companies have been slow to break away from the relationship based financing.

Nissan hopes to launch the issues in late February or early March. IBJ's tranches will have a maturity of five to six years, Nikko's ¥200bn is expected to have a six or seven-year maturity, while Yamachi's issue is a four-year maturity.

Since it was set up in July last year, IBJ has lead managed two samurai issues and managed 17 domestic straight bond issues, while participating in six underwriting syndicates.

Lower tax bill lifts Westfield

By Nikid Tait in Sydney

Westfield Holdings, the Australian property group and shopping centre operator, which this month purchased a 51 per cent stake in Centremark Properties in the US for US\$185m, reported a fall in pre-tax operating profits, to A\$20m (US\$14.2m) from A\$24.4m, in the six months to December.

However, a substantially lower tax charge of A\$6.72m, against A\$11.2m, and an abnormal surplus of A\$3.94m, against A\$2.41m, left profits after tax up by almost 16 per cent, at A\$18m.

Mining boost

North Broken Hill Peko, the diversified Australian mining group, is in a multi-million dollar ground mine production of its Northparkes gold and copper project, which is in developing in conjunction with the Summit group of companies.

The development will enable process plant production capacity to rise from 10,000 tonnes a year of copper contained in concentrate to 25,000 tonnes.

Alcan cutback

Alcan Australia became the latest in a series of Australian-based aluminium producers to announce production cutbacks yesterday. It said that it would temporarily reduce output at its Kurri Kurri smelter in New South Wales by 10 per cent.

Rhône-Poulenc sells unit to NZ group

Salmond Smith Biotech (SSB), of New Zealand, has agreed with Rhône-Poulenc Australia, a unit of the French Rhône-Poulenc group, to buy the Australian and New Zealand business of Rhône-Poulenc Laboratory Products Australia for an undisclosed sum. Reuter reports from Wellington.

Rhône-Poulenc Laboratory Products is a specialist marketing laboratory for laboratory chemicals and plasticware and scientific instruments with annual sales of more than NZ\$25m (US\$3.4m).

Bangkok Land up 8% in quarter

By William Barnes in Bangkok

Bangkok Land, Thailand's largest property developer, reported an 8.1 per cent rise in third-quarter consolidated net profits to Bt 81.38m (\$63m), which was roughly in line with brokers' expectations.

Analysts are particularly keen to examine the balance sheet, which should be available within the next few days, for evidence that property buyers are paying promised cash instalments which could show that the company's core project, the huge Muang Thong Thani new town project on the outskirts of Bangkok, is viable.

Firm signs that potentially crippling accounts receivables are being honoured could bolster the chances of Bangkok Land completing a planned Bt100m Euroconvertible. The proposed issue - which would fund the construction of an elevated urban railway in Bangkok.

Nine-month consolidated net profits rose 21 per cent to Bt4.26m. Earnings per share improved 8.7 per cent to Bt2.95 in the third quarter and rose 11 per cent at Bt7.11 for the nine months.

TPI Polene, the cement and plastics maker, reported net income down 34 per cent in the first quarter to Bt287m. Brokers, however, say that foreign exchange gains of Bt346m inflated the first quarter 1993 figures resulting in the year-on-year drop.

Petrogal privatisation shudders to a standstill

The Portuguese oil group desperately needs an injection of fresh capital, writes Peter Wise

The privatisation of Petrogal, the Portuguese oil company, had high ideals. It was to provide the country's first commercial enterprise with entrepreneurial management and fresh capital to compete with world players in a rapidly deregulating market.

But the privatisation has shuddered to a halt. The company has not been able to raise the necessary funds to complete the process without a representative from a private shareholder on the executive board and the company in desperate need of capital to ease a debt burden approaching E\$300bn.

Private shareholders who bought 25 per cent of the company in July 1992 were given the option to purchase a further 25 per cent of the equity by March 1993. But they have held back, testing valuations of the stock and apparently unable to raise the necessary cash. Recently,

the group threatened to pull out of the company altogether if the terms of the privatisation were not rewritten.

Unless the private shareholders, dominated by Total, the French oil company, commit themselves to buying the additional 25 per cent, the government also refuses to inject fresh money. The result is a stalemate that has contributed to a net loss of E\$16bn last year, despite an operating profit, as E\$26bn.

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reduce the company's equity ratio to below 50 per cent. Given the reluctance of private or public shareholders to provide fresh capital, Petrogal's government-appointed management

eliminate foreign exchange losses that cost the company E\$10bn in 1993. E\$700bn of Petrogal's accumulated losses placed with banks. Despite these efforts, executives estimate that the

'Petrogal faces important challenges from maintaining its share of a liberalised market to completing investments in modernisation to internationalisation.'

turned to the money market to raise what it can. It recently raised E\$100bn through an issue of participation titles, a bond and equity hybrid, and plans to issue commercial paper worth E\$20bn and E\$30bn in March and April.

The company's main goal will be to reduce the foreign exchange exposure of the debt, half of which is in foreign currencies. This year Petrogal hopes to

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pany, if they were immediately given voting rights.

Petrogal's private shareholders, grouped together in the holding company Petrocontrol, have until July 1993 to acquire the additional 25 per cent before a penalty clause requires them to forfeit the shares they already own.


They were expected to take up the option in the outstanding 25 per cent by March 1993 because from that date the price of the equity began to climb, according to an index taken from Portuguese public rates. What would have cost E\$47bn at the time is rising all the time.

"The logical moment for Petrocontrol to buy the additional equity and take over control of the company was in March 1993," said one market analyst. "Their failure to make a move then shows that they either don't want a majority

holding in Petrogal or that they can't afford it."

In the stalemate over raising more capital, the course Petrogal's privatisation has taken could raise further problems. Portuguese law prohibits foreign investors from directly or indirectly holding a majority of the company's privately-owned capital. Total holds only 25 per cent of Petrocontrol directly. But another company, Petromadeira, has subsequently acquired 25 per cent of Petrocontrol, reportedly using a financing guarantee from Total to do so.

"Petrogal faces important challenges from maintaining its share of a liberalised market to completing investments in modernisation to internationalisation," said Mr Jose Viana Baptista, Petrogal president. "The sooner we can resolve the issues of privatisation and capital the more successful we will be in meeting these challenges."



All of the offering is being offered in the United States, Canada and Mexico by the undersigned.

48,737,000 A Shares

Empresas La Moderna S.A. de C.V.

Global Coordinators for the Company

MORGAN STANLEY & CO.
Incorporated

VECTORMEX INCORPORATED

Price \$32.53 an American Depositary Share

2,438,000 American Depositary Shares

This portion of the offering was offered in the United States, Canada and Mexico by the undersigned.

MORGAN STANLEY & CO.
Incorporated

VECTORMEX INCORPORATED

J.P. MORGAN SECURITIES LTD.

SMITH BARNEY SECURITIES INC.

6,095,000 American Depositary Shares

Each Representing Four Ordinary Participation Certificates
Each Representing a Financial Interest in One Share of
Class I Series A Common Stock

This portion of the offering was offered in the United States and Canada by the undersigned.

MORGAN STANLEY & CO.
Incorporated

VECTORMEX INCORPORATED

J.P. MORGAN SECURITIES INC.

SMITH BARNEY SHEARSON INC.

ACCIONES Y VALORES DE MEXICO, S.A. DE C.V., CASA DE BOLSA
Grupo Financiero Bolsa Mexicana, S.A. de C.V.

VECTOCASA DE BOLSA, S.A. DE C.V.
Grupo Financiero Bolsa Mexicana, S.A. de C.V.

February 1994

INTERNATIONAL COMPANIES AND FINANCE

Maclean Hunter rejects C\$2.8bn takeover bid

By Bernard Simon in Toronto

Maclean Hunter, publishing and broadcast, yesterday rejected a C\$2.8bn (US\$2.1bn) bid by Rogers Communications Inc. The bid was inadequate and an attempt to circumvent a shareholder rights plan.

Instead, MH vowed to pursue "all reasonable alternatives to maximise shareholder value".

Whether Rogers succeeds or fails, it seems likely to precipitate a heavy restructuring of the 100-year-old Toronto-based company.

Should Rogers prevail, Mr Ted Rogers, chief executive and controlling shareholder, outlined plans to spin off MH's publishing subsidiary, Toronto Sun Publishing.

The all-share bid, announced by MH, entails significant changes. They include a recapitalisation of the company into shares and debt, and a buy-back of shares.

Mr Robert Furse, chief financial officer, said yesterday this might take the form of a special dividend or a share buy-back. Other options include selling or spinning off all or part of the company's cable-TV operations, and alliances with third parties.

MH has already put its US cable-TV franchise in Michigan, New Jersey and Florida up for sale. These businesses contributed 70 per cent of its 1993 earnings.

Rogers, whose interests centre on cable-TV and telecommunications, has offered C\$17 per MH share plus "participation rights" in proceeds from MH's US cable business, provided these assets realise more than C\$15.50 after expenses.

MH said yesterday the terms of the bid were "not in the best interests of the company and its shareholders".



Ted Rogers: plans to spin off MH publishing if bid prevails

of the participation rights did not give Rogers "a significant incentive to maximise the value of the company". MH also said money from the sale would be paid directly to its shareholders in a more tax-efficient way.

MH indicated that its share repurchase plan, set for five years ago, was not designed to prevent a takeover.

However, Mr Ted Rogers' "attempts to coerce the shareholders of Maclean Hunter to take the very offer which the [plan] was intended to prevent" was "not in the best interests of the company".

Rogers has yet to respond. Mr Rogers insisted that the company would not take its offer.

Recovery continues at The Equitable

By Patrick Haverson in New York

US insurer The Equitable yesterday reported fourth-quarter net income of \$33.3m, a recovery from heavy losses in previous years, based on normal property and junk bond investments.

In the same quarter a year ago, the company, which is 40 per cent-owned by the French insurance group AXA, reported a loss of \$33.3m.

The strong fiscal quarter took The Equitable's full-year profits to \$234.5m, compared with a \$122.5m loss in 1992.

The key to its recent success has been the improvement in core insurance business. Excluding the impact of investment gains and restructuring charges, the insurance operations earned \$116.5m last year, up from operating earnings of \$46.5m in 1992.

The company said aggressive cost-reduction, and a lowering of credit ratings - made possible by the low interest rate environment - were the main factors in the turnaround.

They helped offset higher-than-expected mortality rates in the second half of the year. Mr Joseph Malone, president of The Equitable's Life Assurance Society, singled out the success of the company's targeted insurance products.

During the year, 94.5 per cent of new sales came from these lines, he said.

The Equitable's investment services operations contributed operating profits of \$235.9m during the year, thanks to record earnings at Donaldson, Lufkin & Jenrette, the Wall Street brokerage unit. Solid growth at its Alliance Capital money management firm has helped.

On the investment side, the company's general investment portfolio rose from 7.48 per cent to 7.64 per cent last year. The increase was attributed to improved returns on property and equity holdings, and a shift of cash and other assets into longer-term bonds offering higher yields.

Terms of the spin-off have yet to be settled, but the enlarged Canadian company is expected to have annual sales of about \$1.5bn.

The main addition will be a pulp and paper mill in Tacoma, Washington, which produces up to 180,000 tons of recycled-content newsprint a year.

The Canadian company will also take over the marketing of up to 100,000 tons of newsprint a year produced at the wood-products complex in Delidier, Louisiana.

Since Quebec City operates pulp and paper mills in Ontario, one of which is being expanded to include a recycling facility.

Mr Malone said the restructuring on the property and casualty side, which led to a \$107m after-tax charge, would lead to improved results in the future.

Net income for the year fell to \$33.3m, or \$0.25 a share, from \$111m, or \$0.84, in 1992. In the final three months of 1993, net income jumped to \$194m from \$50m, boosted by after-tax realised investment gains of \$102m, compared with \$13m in the 1992 quarter. Operating income in Cigna's life and health insurance businesses was up 42 per cent for the year, to \$464m.

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Assembling an entertainment monster

Blockbuster investors hold the key to the success of the Viacom-Paramount merger, writes Richard Waters

At all the fighting, it was worth it? The merger of Viacom, Paramount Communications and Blockbuster Entertainment will create a new entertainment industry.

However, digesting the beast poses significant financial and management challenges. Viacom's management, having just fought a five-year battle for control of Paramount, will now have to lead the struggle to persuade Blockbuster shareholders to join the group.

On paper, although the Paramount takeover involves more than \$1.5bn of new debt, the financial structure created by a three-way merger will be more robust than many of the debt-financed takeovers of the past.

The combined group would have total assets of around \$1.5bn. Analysts put the costs of paying interest and servicing preference share capital at around \$600m, although Mr Frank Biondi, Viacom chief executive, says it will be closer to \$500m-\$550m after the group has refinanced some of its existing debt.

The cashflow generated by its combined operations is variously estimated at between \$1.5bn and \$2bn a year - a comfortable multiple of the group's annual cash servicing needs.

Without Blockbuster, though, the deal would look much more onerous. Whatever strategic arguments were made for the inclusion, the video rental service was brought into the group mainly to provide an extra cushion of financial stability.

It has only some \$300m of debt, and its cashflow provides around a third of the group's cash requirements. Blockbuster shareholders may yet reject the deal, which comes as an approval in the second quarter of the year. They have been offered mainly Viacom and Blockbuster shares, a strategy which is also being used to finance a

large part of the Paramount bid.

These shares have plummeted in recent weeks, touching 83¢ yesterday, down from a high of over \$60 last summer. Blockbuster has already agreed to pay \$55 each for a large block of these shares, providing \$1.24bn to back Viacom's bid for Paramount.

To ease concerns about the value of its B shares, Viacom has offered a degree of underpinning for both the Paramount and Blockbuster bids.

Under these so-called contingent value rights, it would issue extra securities to Paramount and Blockbuster shareholders if the B shares remained at a depressed level.

However, the extent of the underpinning is limited in both cases. It would also involve the issue of even more B shares, further reducing their value.

These considerations have depressed Blockbuster's own share price. If the video rental chain's shareholders now reject the deal, it will leave the merged Viacom/Paramount with considerably less financial flexibility to invest in future development than Mr Redstone had planned.

The extended slide in Viacom's B shares, although exacerbated by the prospect of more shares being issued under the contingent value rights, has been driven mainly by a concern that Paramount will dilute Viacom's earnings.

Both Viacom and Blockbuster have been rated high-growth companies by the stock market, and traded at multiples of around 16 and 14 times cashflow respectively last summer.

Paramount, by contrast, was accorded a rating of 10 times cashflow before the bidding war started, marking a belief that it remains a company with low growth prospects.

If the combined group trades at the same valuation level as Viacom and Blockbuster - the two entertainment

groups to which it is most similar - it would carry a multiple of around 11.5, according to analysts at S.G. Warburg.

The main problem so far has been the B shares. With around three-quarters of the Viacom B shares currently in issue, he has seen the paper value of his investments slashed in recent months.

Mr Redstone also owns some 85 per cent of Viacom's class A voting shares, which have seen their market value tumble to 84¢ from \$57.4.

He remains under investigation by securities regulators, who are examining purchases of Viacom shares he made before the Paramount bid was announced, helping to raise the paper value of the offer last September.

If Viacom is to reverse the slide in its shares, it must first convince investors that the new group will be more than the sum of its parts. Wall Street remains sceptical about the scope for cutting costs and increasing revenues.

According to Mr Biondi, cost cutting will come mainly from reducing corporate overheads and combining the three companies' television and movie production groups. Viacom Entertainment, Paramount TV and two film studios controlled by Blockbuster, Spelling and Republic.

Combining these operations should create a more efficient production side. Also, it will make the group the biggest buyer of film rights in the entertainment industry, at \$2bn a year, and one of the biggest media buyers - both areas where the group will use its muscle to pressure suppliers into offering discounts, according to Mr Biondi.

In terms of growing revenues, Viacom points to three main areas.

First, it intends to grow as a producer, publisher and distributor of television products, mainly computer games. Second, it has targeted growth in its cable network operations around the world - although there are only limited prospects for growth in the US.

And third, it plans to move into merchandising, emulating the stores run by rivals Walt Disney and Warner Brothers.

Viacom hopes Blockbuster's experience in managing a large retail network will help it in this regard.

There could also be opportunities for cross-promotion of products within the group. For instance, Blockbuster's chain of music retailers in the US - claimed to be the country's largest - could benefit from Viacom's ownership of the popular MTV music video station.

Nickelodeon, a video station popular with children, could be used to promote Blockbuster's Discovery Zone entertainment centres.

Meanwhile, the three-way deal, if consummated, could lead to considerable cost-cutting in the areas of advertising, sales and distribution.

For all the talk of growth, however, the three companies, raising questions about how quickly the benefits of a merger can be achieved.

Mr Biondi has been pencilled in as chief executive of the group.

Mr Wayne Huisenga, the former waste management baron who built Blockbuster into the world's biggest video rental company, would become a deputy chairman.

Paramount executives have yet to be offered any seats around the table.

THE BATTLE FOR PARAMOUNT

Sept 12: Viacom announces \$6.2bn agreed cash-and-share offer for Paramount.
Sept 20: CVC launches hostile \$6.8bn counter-offer.
Sept 29: Blockbuster agrees to invest \$800m in Viacom to back its bid.
Oct 4: Viacom issues a further \$6.2bn, this time from Nymex.
Oct 7: CVC announces financing for its bid: \$500m each from Comcast and Liberty Media, and \$500m from banks.
Oct 17: Cox Enterprises and Advance Publications agree to invest \$500m each in CVC. If Paramount bid succeeds, CVC launches cash tender for 31 per cent of Paramount, and launches legal challenge to friendly merger agreement with Viacom.
Oct 24: Viacom matches CVC's partial cash tender offer to invest \$500m in CVC.
Nov 11: Blockbuster agrees to invest \$1.5bn in CVC. If B acquires Paramount.
Nov 26: Delaware chancery court blocks Paramount/Viacom agreement, says Paramount has not given adequate consideration to CVC bid.
Dec 9: Delaware Supreme Court backs lower court ruling. Prompted by the courts, Paramount drops its poison pill arrangements and announces formal submission of company to highest bidder.
Dec 20: Viacom and CVC submit new bid.
Dec 22: Paramount board backs revised CVC bid, worth \$1.6bn. Viacom announces \$1.4bn merger with Blockbuster, which is to put \$1.25bn behind a higher cash element in its offer for Paramount. However, overall value of the Viacom bid is not increased.
Jan 13: Paramount again recommends CVC bid. Viacom raises its bid again, offering contingent value rights to protect Paramount shareholders against a fall in its share price.
Jan 26: Both bidders raise their offers. At first time, Viacom's bid, with its contingent value rights and higher cash element, is quickly judged preferable to CVC's.
Feb 2: Paramount says it expects to report a loss in its next quarterly figures.
Feb 16: CVC says it will not raise its bid further.

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Restructure planned at Boise Cascade

By Bernard Simon

Boise Cascade is the latest North American forest products company to restructure, with a plan to spin off the bulk of its newspaper and uncoated groundwood paper business to its Canadian subsidiary.

The wholly-owned Canadian unit will also be given greater autonomy, including the ability to raise its own capital needs. A recapitalisation and a sale of equity to investors are being considered.

Idaho-based Boise said it would now concentrate on its white paper, containerboard, building products and office products distribution businesses.

Proceeds from the deal with the Canadian subsidiary will be used to reduce debt and for general corporate purposes.

Terms of the spin-off have yet to be settled, but the enlarged Canadian company is expected to have annual sales of about \$1.5bn.

The main addition will be a pulp and paper mill in Tacoma, Washington, which produces up to 180,000 tons of recycled-content newsprint a year.

The Canadian company will also take over the marketing of up to 100,000 tons of newsprint a year produced at the wood-products complex in Delidier, Louisiana.

Since Quebec City operates pulp and paper mills in Ontario, one of which is being expanded to include a recycling facility.

Mr Malone said the restructuring on the property and casualty side, which led to a \$107m after-tax charge, would lead to improved results in the future.

Net income for the year fell to \$33.3m, or \$0.25 a share, from \$111m, or \$0.84, in 1992. In the final three months of 1993, net income jumped to \$194m from \$50m, boosted by after-tax realised investment gains of \$102m, compared with \$13m in the 1992 quarter. Operating income in Cigna's life and health insurance businesses was up 42 per cent for the year, to \$464m.

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Cigna warns on cost of LA earthquake

By Richard Waters in New York

Cigna, the US insurer, reported a fall in after-tax profits last year as it took a \$244m charge to cover asbestos and environmental costs. It also restructured its property and casualty operations.

The company said it would report after-tax losses of \$60m in the current quarter, due to the California earthquake, and \$25m attributable to the severe weather in the US.

However, Mr Wilson Taylor, chief executive, said the restructuring on the property and casualty side, which led to a \$107m after-tax charge, would lead to improved results in the future.

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Mexican brewer in \$533m share issue

By Damien Fraser in Mexico City

Anheuser-Busch, the giant US brewery, bought an 18 per cent stake in the company last March for \$477m.

The two companies said at that time that they would co-operate on marketing and distribution. Anheuser-Busch also acquired the right to increase its stake to 35 per cent by 1997.

Mr Jacques Levy, executive vice-president of Anheuser-Busch, the brokerage that managed the issue, said that the offering of Modelo was a big break that finally showed a market willing to absorb this kind of money.

Mr Levy said that Anheuser-Busch had no plans to make an international offering. The company will sell 5 per cent of its share capital in the primary offering, and its owners another 7 per cent in the secondary offering.

Modelo said that it would use part of the proceeds from the primary share offering to build a new brewery in the state of Zacatecas.

It reckons the new brewery will be ready by 1997, and that it will eventually produce 1.5m litres of beer annually.

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World Bank facility enhances liquidity

By Antonia Sharpe

ISSUES	
Spread bp	Book runner
+85 (51%-04)	Drescher/ Goldman Sachs
-	Nomura International

By Antonia Sharpe

Mr Krishnamurthi said the World Bank's strong internal standards regarding the use of derivatives should appeal to investors. "We tend to be extremely careful to ensure that we make the right decisions and have the right risk relationships," he said.

The multi-currency program, which replaces the World Bank's existing program, is likely to start next week and should enable the World Bank to continue to drive down its funding costs.

The sponsoring dealers for the programme are Commerce Bank, Goldman Sachs, International Kidder Peabody, Lehman Brothers, Mitsubishi Finance and Morgan Stanley. However, the dealers will be reviewed on a regular basis.

S Korea abandons rules on seeking funds from abroad

ing concern over strained trade relations between the US and Japan. The long end had slumped the previous session after tensions between the two countries triggered a sharp downturn in the value of the

The day's **stock** news was largely in line with expectations.

was largely in line with expectations. The Federal Reserve reported January industrial production was up 0.5 per cent against a revised 0.9 per cent in December. Capacity utilization, which is keenly watched as a measure of inflationary pressure, rose to 82.1 per

potential, edged up to 85.1 per cent, from 82.9 per cent the previous month. Neither set of data was conclusive enough to influence sentiment.

INTEREST INDICES			
Year's ago %	Mon Feb 14	Interest	1992 ytd
100.00	122.76	2.07	1.22
100.00	122.76	1.71	1.71
100.00	122.76	1.71	1.73
100.00	217.93	3.08	0.00
100.00	153.72	1.66	

1.15	189.88	0.47		U
1.35	189.35	0.60		C
1.33	189.48	0.59		

2.18	1.86
Coupon Sample Low: 0%-74%	Medium: 8%-10%

	Feb 10	Feb 9	Yr ago	High*	Low*
128.36	128.36	128.36	128.36	128.36	128.36

High/Low: 127.40 (2/1/99), low 48.10 (2/1/75). Peak registered: 1974

BONDS SERVICE

There is an adequate secondary market. Latest price
Chg. Yield
United Kingdom 7½ 97

	8.46	Volkswagen Intl Fin 7 00	_____
	8.98	World Bank 0 15	_____
-½	8.98	World Bank 5½ 98	_____
	8.98	World Bank 8¼ 00	_____
	8.93		_____
-¾	8.91	SWISS FRANC STRAIGHTS	_____
	7.84	Aster Dev Bank 6 10	_____
	8.97	Austria 4½ 00	_____
-½	8.97	Council European 4¼ 98	_____
	8.95	EBB 6¼ 04	_____

+1/2	4.88	Sea de France 7 1/2 08
+1/2	8.71	Finland 7 1/4 99
+2	4.26	General Motors 7 1/2 85
+2	5.14	Hyundai Motor Fin 8 1/2 97
+1/2	4.89	Iceland 7 1/2 00
+2	4.86	Kobe 6 3/4 01
+1/2	5.36	Ontario 6 1/4 03
-1/2	5.52	Quebec Hydro 5 08
+1/2	4.84	SNCF 7 04
+1/2	6.27	World Bank 5 03

5.65	World Bank 7 01	
5.29		
4.72	YEN STRAIGHT	
5.77	Belgium 5 89	
4.98	ESP 6 00	18
5.28	Elec de France 5 1/2 86	2
5.81	Finland 6 1/2 88	2
4.85	Inter Amer Dev 7 1/4 00	2
7.43	Italy 3 1/2 01	36
6.08	Japan Dev Bk 5 89	10

7 1/2	Japan Dev Bk 6 1/2 01	12 1/2
7 1/2	Nippon Tai Tel 5 1/2 95	5 1/2
8 1/2	Norway 5 1/2 95	5 1/2
1 1/2	SNCF 6 1/2 00	3 1/2
4 1/2	Sweden 5 1/2 85	5 1/2
5 1/2	World Bank 6 1/2 00	5 1/2
6 1/2		
8 1/2	OTHER STRAIGHTS	
5 1/2	Ated 7 1/2 85 LF	
5 1/2	Caribbean Int 8 1/2 80 LF	

5.90	World Bank 8 9/8 LFR
5.82	Bank Voor Ned Gen 7 1/2 02 F
5.81	Energie Beheer 8 1/4 88 F
5.79	Alberta Province 10 1/2 98 CS
4.77	Bell Canada 10 1/2 98 CS
5.60	British Columbia 10 98 CS
5.62	ERG 10 1/2 98 CS
5.16	Elec des France 8 1/4 99 CS
4.60	Gen Elec Capital 10 98 CS

14	+	5.05	NW Ind Fin 10 01 CS
09		5.08	Nippon Tel Tel 10 04 99 CS
08		5.02	Ontario 8 03 CS
04	-		Ontario Hydro 10 03 99 CS
04			Orear Komopolsk 10 04 99 CS
04		5.72	Quebec Prov 10 02 98 CS
04			Belgium 9 04 96 Ecu
04			Council Europe 8 01 Ecu
04			Credit Lyonnais 9 95 Ecu
04			Gen 40 02 Ecu

1	5.32	Spain 10 98 Ecu
2	5.31	France 10 98 Ecu
3	5.30	Italy 10 98 Ecu
4	5.29	Spain 9 98 Ecu
5	5.28	United Kingdom 9 98 Ecu
6	5.27	ADG 10 98 AS
7	5.26	BP America 10 98 AS
8	5.25	Commonwealth Australia 13 98 AS
9	5.24	ExxonMobil 12 98 AS
10	5.23	McDonald's Canada 15 98 AS

1/2	5.47	NSW Treasury Zero 0 20 AS
1/4	8.51	R 1 Blank 7/4 03 AS
1/4	8.38	S&P Asset Govt 1/4 02 AS
1/2	5.98	Unilever Australia 12 98 AS

in of the bid-point, the amount issued is in millions of dollars otherwise indicated. Coupon shown is minimum.

otherwise indicated. Cw. price-Nominal amount of over the most recent price of the shares.

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outstanding structured notes for new floating-rate or structured **■**, the World Bank hopes **■** **■** **■** supportive of its sponsoring dealers' secondary market activities than other issuers.

Mr Krishnamurthi said the World Bank's strong internal standards regarding the use of derivatives should ~~also~~ appeal to investors. "We tend to be extremely careful to ensure that ~~the standards~~ make sense and have the right risk rela-

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Admissions rules on from abroad

The ministry expected a total of \$2.5bn of overseas bonds to be issued by South Korean concerns this year.

ties would total between \$1.2bn and \$1.3bn from \$920m in 1993.

With lower non-manufacturing firms will now be able to raise funds abroad to expand into overseas markets on royalty payments. Such

issues were limited to manu-
facturers planning overseas
investment ■ the import of
manufacturing equipment or
■■■■ facilities.

coupon yield —		High coupon yield —	
Feb 14	Yr. ago	Feb 15	Feb 14
6.21	6.95	7.04	7.04
6.22	6.96	7.05	7.05
6.23	6.97	7.06	7.06

Insulation 10%					
Feb 15		Feb 11		Yr. ago	
1.61	1.55	1.03			
2.92	2.88	3.33			

year yield		25 year yield	
Feb 11	Yr. ago	Feb 11	Feb 14
7.63	7.92	7.91	8.68

	Feb 11	Feb 10	Feb 9	Feb 8
127	122.0	127.4	142.4	
3.7	131.8	131.7	142.4	
0.03 3/1/75				

Scale 100 Government Securities 18

	Issued	Bid	Offer	Chg.	Yield
GE 2	97 1/2	114 1/2	115 1/2		6.75

	1970	1980	1990	2000	2006
A	1000	1000	1000	1000	6.22
B	300	1000	1000	1000	5.58
C	150	1000	1000	1000	8.78
D	637	1000	1000	1000	5.84
E	100	1000	1000	1000	
F	600	1000	1000	1000	
G	100	1000	1000	1000	7.72
H	250	1000	1000	1000	
I	200	1000	1000	1000	
J	200	1000	1000	1000	2.15

Frequency	1000	1100	1200	1300	1400	1500	1600	1700	1800	1900	2000
1000	1000	1100	1200	1300	1400	1500	1600	1700	1800	1900	2000
1100	1100	1200	1300	1400	1500	1600	1700	1800	1900	2000	2100
1200	1200	1300	1400	1500	1600	1700	1800	1900	2000	2100	2200
1300	1300	1400	1500	1600	1700	1800	1900	2000	2100	2200	2300
1400	1400	1500	1600	1700	1800	1900	2000	2100	2200	2300	2400
1500	1500	1600	1700	1800	1900	2000	2100	2200	2300	2400	2500
1600	1600	1700	1800	1900	2000	2100	2200	2300	2400	2500	2600
1700	1700	1800	1900	2000	2100	2200	2300	2400	2500	2600	2700
1800	1800	1900	2000	2100	2200	2300	2400	2500	2600	2700	2800
1900	1900	2000	2100	2200	2300	2400	2500	2600	2700	2800	2900
2000	2000	2100	2200	2300	2400	2500	2600	2700	2800	2900	3000

NOTES	Interest	Div	Gain	Cost
200	88.88	88.88	3.2750	
500	88.88	88.88	3.4175	
350	88.88	100.00	3.4175	
150	88.88		5.5375	
2000			2.1100	
200			5.8406	
400			5.2500	

Country	1990	1991	1992	1993	1994
90	300	89.98	100.40	5.0000	
1000	88.00	88.78	100.02	3.1875	
98 DM	1000	89.91	100.02	5.9888	
97	420		100.27		
1000			100.11		
350		89.96	100.02	5.5082	
300		88.77	99.91	3.4400	
2000		100.59	100.66	3.6825	
98 £	200		100.07	5.6290	
9.10	600		89.08	3.6325	

850	99.85	99.85	5.2500
200	99.85	99.85	5.5800
250	99.88	100.12	3.5800
500	99.42	99.64	3.3750
900	99.62	99.77	3.2812
-0.05 98 DM		99.99	5.6125
05 99		99.95	3.5344
1500	100.23	100.39	3.5000
99	99.90	99.95	3.1250

	Interest	Conv. Price	Bid	Offer	Prev.
05	400	\$2 1/2	101 1/2	102 1/2	+80.98
250	86	104 1/2	105 1/2	+18.50	
01	300	41 5/8	107 1/2	108 1/2	+3.88
00	65	1,085 1/2	124	125 1/2	+18.67
500	2,587 1/2				+13.63

Sample	Time (min)	Area (%)	Time (min)	Area (%)	Time (min)	Area (%)
1	400	18.1	136 ₂			
2	84		111 ₂			-1.54
3		5.84	94 ₂			
4	200	2332.6	100 ₂			
5	100	2.83	102 ₂			
6	250	4.23	126 ₂			
7	85	39.077	90 ₂			
8	90	1779	123 ₂			688.38
9	300	3695.9	82 ₂			431.06
10			102 ₂			

[illegible]

4. Association.

Pilkington to reduce debt via Australian float

By Nidd Tait in Sydney and Maggie Urry in London

Pilkington, the glass maker, is to float a 49 per cent stake in its Australasian operations on the Australian stock exchange. The sale will help Pilkington cut borrowings, which stood at £1.02bn, giving it per cent gearing, at its September half year end - before the £200m disposal of Sola, its spectacle lens business. Pilkington aims to cut gearing to 50 per cent by 1995, helped by disposals.

The timing for a float is considered good, and profits of the business are recovering. However, Pilkington is expected to recoup its £103m loss in 1993 as it acquires 50.3 per cent of the Australasian business from BTR Nylax.

The flotation is expected to take place in mid-1994. Keeping a 51 per cent stake will enable Pilkington to consolidate 100 per cent of the Australasian subsidiary's profits, taking a minority charge after tax.

Since 1988 Pilkington has taken severe action to improve its Australasian operations, which now include two float

tanks and significant downstream operations such as glass toughening and automotive glass making.

Heavy extraordinary losses were caused by the closure of a loss-making curtain walling operation and the New Zealand sheet glass plant which was falling into losses. It is the only float maker in Australasia and has 70 per cent of the market.

Profits in recent years had also been under pressure from recession and cheap imports from China and other parts of Asia. However, economic recovery and action to stop dumping have led to a recent revival in profits.

Turnover of the Australasian business was £103m in 1992, from which it thought pre-interest profits were about £42m.

Mr Geoff Marshall, chief executive of Pilkington Australasia, said the group would come to the market with "a commercially viable balance sheet".

Potter Warburg, the stockbrokers, and Coopers & Lybrand, advising Pilkington on the float.

See Lex

New vessel helps Lofs to \$0.8m

By Nigel Clark

London & Overseas Freighters, the Bermuda-based London-quoted shipping company, reported income before tax of \$795,000 (\$545,000) for the three months to December 31, against \$547,000.

Mr Miles Kalinoudis, chief executive officer, said the result was achieved in difficult trading and came despite the London Enterprise suffering a particularly poor three months and one-off costs of the office move of the London subsidiary.

Gross revenue doubled to \$7.64m (\$3.97m) as a result of increased charter rates and the inclusion of the London Pride. The figures took the nine month profit to \$2.36m (\$372,000) on revenue of \$20.5m (\$13m).

The company also announced the completion of its investment programme. It is now having two new tankers built, with the second to be delivered towards the end of 1995.

The three month profit was after a net interest charge of \$1.19m (\$135,000). Earnings per share fell to 1 cent (2.3 cents) following the issue of 50m shares in December.

Union Discount back in the black with £4.5m

By Simon Davies

Union Discount, one of the UK's leading discount houses, reported a return to profitability after two years of heavy losses and announced the end of a costly restructuring programme.

It has also securitised £42m worth of leases issued by its two remaining leasing subsidiaries, raising £38.5m.

Mr Ian Martin, managing director, said this gave the company "breathing space to reduce our involvement on a measured basis".

The company, which is to be renamed Union to reflect its broader spread of businesses, reported pre-tax profits of £4.5m for the 1993 year. That compared with losses of £1.1m and £1.1m in 1991 and 1992 respectively. It achieved the turnaround with a dividend of 3p, its first for two years. Earnings of 11.5p per share compared with losses of 78.2p.

A profit of £5.5m from the disposal of Winterlood Securities was matched by exceptional losses from Union's withdrawal from its 1980's push into financing.

Sir George Blunden, the chief executive who has instigated a radical clean-out since his appointment in June 1992, said the company was almost complete.

The only remaining non-core activity is the Sales Aid Leasing business, which contributed £1.1m to operating profit last year but is likely to be sold in the longer-term.

The securitisation of leases from this business is in the form of £10m of senior notes, expected to have a AAA rating, and £1.1m of Mezzanine notes issued by Union's Sales Aid Leasing subsidiary which are expected to have an A3 rating.

Continuing operations contributed £1.1m before exceptional items. The management is confident that this represents a profitable move with upside potential from various new initiatives.

Union intends to build up Aitken Campbell, its market-making arm, and its derivatives business.

COMMENT

In a short period of time, new management has brought Union Discount back from the brink and it is once again in a position to focus on its core financial skills, where it has more than a century of expertise. With capital tied up in loss-making leasing businesses, its money market activities have been restricted, as have a growing range of related businesses where it can build on its existing client base. Analysts expect pre-tax profit to rise to £5.5m in the current year. At a share price of 202p, the shares are trading on a prospective p/e of about 10.1, and a premium to net asset value per share of 197p. Given its stage of recovery, further upward movement will be an act of faith in the management, but it has gone some way to earn this.



Sir George Blunden: instigator of a radical clean-out

NEWS IN BRIEF

EFM SMALL COMPANIES TRUST: Application lists for proposed issue of 10 shares expected to open on or about March 11 and close on or about March 23. The issue is for the benefit of the trust's subscribers with existing shares and warrant holders receiving priority.

WATER: Being appointed as the water supply company for the Water of the South. The company has agreed to an appointment should be terminated. The companies have operated substantially for the benefit of the water supply.

MARLOWE HOLDINGS: Recommended by the Board of Directors to be acquired by the Fountaine Group will close on February 23. Acceptances have been received in respect of 68.4 per cent of the B&F shares including 50 per cent relating to a holding by Parkway, a subsidiary of Vol.

MIDDLESBROUGH: The Football Division football club, plans to raise £10m through a new issue of shares. The company is to be acquired by the Fountaine Group will close on February 23. Acceptances have been received in respect of 68.4 per cent of the B&F shares including 50 per cent relating to a holding by Parkway, a subsidiary of Vol.

WILLS GROUP: Distributor of fluid handling equipment, is buying SI Industries, the administrative receiver for £650,000. The company makes beer and beverage cooling equipment and has assets of about £650,000. The acquisition is expected to be completed by December 1, 1994. The company incurred a pre-tax loss of £400,000.

Key shareholder gives Butte Mining poll win

By Kenneth Gooding, Mining Correspondent

A change of mind by a key shareholder helped management of Butte Mining to a resounding win in the poll called for at the annual meeting three weeks ago. Mr David Lloyd-Jacob, chairman, reported last night.

More than 80m votes were cast in favour of the board's five resolutions while about 20m were against, he said. Butte's main activity is processing US minerals - it is seeking damages of up to \$1bn (£600m) from former managers and promoters - and most of the votes against were cast by defendants, he added.

A block of 18.9m shares, representing 7.9 per cent of the issued capital, that was voted against the resolutions at the meeting was switched in the poll to favour the board. This block was once owned by Mr Clive Smith, who was the promoter and a former director of Butte, but was taken by

Banquaire Paris, apparently when he fell behind with loan payments. In August the shares were sold to a Swiss company, Oerli Finance.

Mr Lloyd-Jacob said that "after we had friendly discussions with them [Oerli] they concluded that they should have voted yes." He said most of the Oerli stake had now been sold on the open market - "which is probably why the Butte share price has been rather weak recently."

Another sizeable block of Butte shares, 7 per cent, is controlled by Edinburgh-based Waverley Mining Finance. Mr Willie McLucas, Waverley's managing director, said this stake was not voted. He said: "If the board was defeated, what would I have achieved? Waverley has other, positive, constructive things to concentrate on at the moment." However, he made it clear that he remained unhappy. "The board believes in its strategy but that strategy is crucifying the ordinary shareholders."

NEWS DIGEST

Burlington improves to £210,000

Burlington Group, investment holding company, lifted pre-tax profits from £171,000 to £210,000 in the year to December 31.

The result included a £38,000 surplus on disposal of fixed asset listed investments.

An increased single dividend of 0.8p (0.5p) is proposed, payable from earnings per share of 1.3p (1.01p).

The value of the company, taking investments at value, improved from 18.13p to 20.45p.

Stanelco tumbles £84,000 into the red

Stanelco, the USM-quoted maker of thermal processing equipment, announced pre-tax losses of £84,000 for the half year to August 31.

The result, which was achieved on turnover of £1,000,000, compared with profits of £14,000 and included exceptional relocation costs of £15,000.

The company's share price fell through 0.01p (0.01p).

There is an interim dividend of 0.5p (0.5p) and directors do not expect to pay a full-year payment.

TR Pacific net assets surge

Net asset value per share of TR Pacific Investment Trust rose from 114.6p to 242.4p over the 1993 year.

Net revenue declined from £480,000 to £475,000, equal to earnings of 0.709p (0.731p) per share. A same-again single dividend of 0.709p is recommended. A 1-for-1 scrip issue is also proposed.

The trust's investment policy is targeted towards capital growth and revenues are normally low. A 14 per cent improvement in gross revenue of £2.33m (£3.04m) was more than offset by higher costs - interest

charges increased to £547,000 (£282,000).

Directors said the rise in Pacific stock markets was "broadly based with strong gains achieved across the region". Hong Kong remains the trust's largest investment area.

They added that the outlook for economic growth and company profits "continues to be encouraging in most countries and... long term, the prospects for the region and its stock markets continue to be excellent".

Fairey sells surplus land for £2.8m

Fairey Group has sold surplus land next to its manufacturing facilities at Tamworth, the Midlands, for £2.8m, the amount at which it was valued in the balance sheet for December 31 1993.

The surplus is expected to be £2.1m. Proceeds will be added to cash resources.

Bourne End makes £21m purchases

Bourne End Properties is buying three investment properties in Cardiff from Rightacres for a total of £21m.

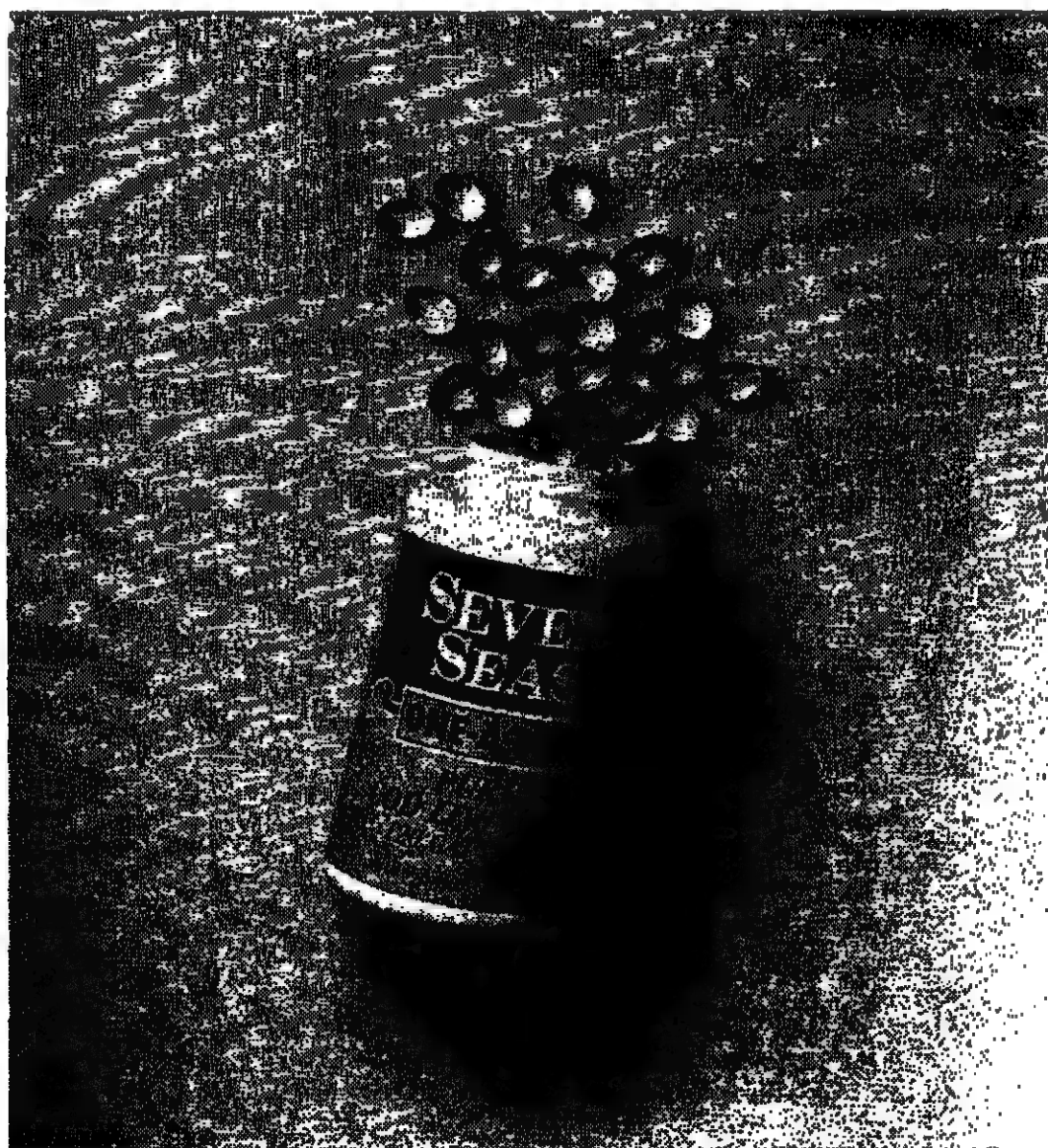
Bourne End said the properties would increase cash flow immediately by £400,000. One has an income of £228,000, with income on another expected to rise to £225,000 during this year. The third is still being built and has a guaranteed rental of £250,000.

Baring Tribune net assets up 31%

Baring Tribune Investment Trust had a net asset value of 417.9p at December 31, an improvement of 31 per cent on the 318.7p standing 12 months earlier.

Interest income for the year fell to £111,000 (£117,000) and available revenue declined from a restated £3.65m to £3.27m.

Earnings emerged at 7.12p. A proposed final dividend of 4.9p makes a total of 12.02p.



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COMPANY NEWS: UK

Enlarged Mersey Docks improves 38% to £21m

By Ian Hamilton Fazy,
Northern Correspondent

Mersey Docks and Harbour, which last September acquired the Mersey ports of Chatham and Sheerness to become the UK's second largest port group, made profits of £20.5m before tax in 1993, a rise of 38 per cent.

Mersey's profits contribution was £12.7m in November and December only. This means Port of Liverpool profits were still a record £19.5m, against £15.2m in the previous year, an increase from £16.4m under the old management.

Mr Trevor Furlong, chief executive, said Mersey's operating profits last year were £10.6m, compared with £10.1m forecast at the time of the takeover. Growth in both the Mersey and the Mersey. The profits base for measuring 1994's progress will be £30.2m.

Total turnover rose 11 per cent to £98.4m (£86.4m), with Port of Liverpool cargo up 5 per cent to 29.3m tonnes. This

the best throughput for three decades, achieved with only 400 dockers. Throughput broke the 10m tonnes barrier in 1987 and passed 20m tonnes in 1993.

Break-bulk general cargo was up 21 per cent, grain ahead 10 per cent, and containers up 1 per cent, despite tight competition on North Atlantic routes.

Liverpool's profits on Irish trade were £1.1m, compared with £0.7m in 1992. Mr Furlong now has a third of total profits and 60 per cent of the container traffic between Dublin and the UK. He has also secured Liverpool's position as the time-centre of Britain's motorway network.

With its own terminals at Dublin and Belfast, the group plans faster turn-round of Irish ships on-roll off ships by building a £10m floating berth at Birkenhead to save loading in and out of port.

The project is stalled at present because Merseyside Development Corporation, a government agency, wants a mixed retail, residential and residential property complex development where the floating berth's terminal.

Last year's 2-for-5 rights issue, which was largely funded by Mersey's purchase, raised £73m, compared with a budgeted £75.5m. The group has invested in a £500,000 extension to Sheerness's quayside storage facilities.

With earnings per share up 33 per cent from an adjusted 15.05p to 19.96p, a proposed final dividend of 6.15p lifts the total 20 per cent to 9p (7.5p).

Mr Furlong said the group would continue to search for suitable, complementary acquisitions. The government, which still owns a 20 per cent stake from the financial rescue of the defaulting Mersey Docks and Harbour Board in 1970, has said it has no intention to sell in the current financial year.

Stripped down and on the recovery road

Paul Cheeseright on the progress at Leyland Daf Vans since its MBO last year

Leyland Daf Vans, which went into receivership a year ago and is now the largest UK-owned automotive manufacturer, will shortly announce 1993 profits which will reflect both the recovery in its corporate fortunes and a limited revival of the panel van market.

The company, operating from its plant at Washwood Heath, Birmingham, has been profitable since the first day of the £40m management buy-out from the receivers in April 1993. Sales in the eight months since then have been about £60m. The turnover target for 1994 is £150m.

"We have achieved all of the commitments we gave to the institutions," said Mr Allan Amey, chief executive. The main equity investor in the company is 3i, the venture capital group. Financing came from the Royal Bank of Scotland and United Dominions Trust.

Last March, when the company was in receivership following the failure of Daf, its Dutch parent, its market share of the UK panel van market slipped to 6 per cent. Once production had resumed and the new company had sorted out its dealership arrangements, market share started to rise, averaging 13.3 per cent a month for April to December 1993.

Last December Leyland Daf's



Allan Amey: all activities have been concentrated at the Washwood Heath factory in Birmingham

market share was 19 per cent and the company calculates it is now running at about 16 per cent.

Mr Amey said the total size of the market was 5 per cent smaller than a year before, but since then it had been between 10 and 15 per cent larger. In the second half of 1993 smaller businesses and smaller local authorities, which had been delaying purchase decisions, came back into the market. Fleet purchases remained steady.

"I'm not saying the market is buoyant but we can see more activity in the last four months," said Mr Amey.



Yet, he added, and this is characteristic of the motor sector, "margins have been very tight, because to a large degree we've been suffering from what's going on in Europe." This is, declining markets are encouraging competitors like Mercedes Benz and Volkswagen to push into the UK market.

However, this has not stopped expansion at Leyland Daf, which has just announced plans to raise production from 200 to 250 vans a week and to take on 50 people. During the receivership, the workforce fell by 800 to about 1,000.

Rather, the response to the margins pressure has been, as

elsewhere in the sector, to bear down on the cost base. "The break-even point is at least 30 per cent lower than it was in the old organisation," Mr Amey calculated. The new company has stripped away overheads associated with its old parent, consolidated all its activities at Washwood Heath and introduced zero-based budgeting.

Although the new company's re-established position in the panel van market has defied the fears expressed at the time of the buy-out that the company would be too small to survive, there are problems it is being forced to deal with. First, its press shop, one of

the largest in Europe, which contributes 12 per cent of total turnover and half of whose activities are supplying outside customers like Land Rover and Leyland Trucks, is only working at 60 per cent of capacity. It needs more customers.

Second, the future of the company depends on the development of 3i and 3i's series of vans, a staple output. Some £2m of a £25m development plan has already been committed. Meanwhile, Leyland Daf is seeking to consolidate its market position by offering customer-specified variants of its basic models.

Third, Mr Amey noted that the company must strengthen its relationships with its key component suppliers. It is trying to halve the number of suppliers whom it must deal to about 200. Leyland Daf needs the expertise of its systems suppliers in the development of new models, but it is not large enough to coerce co-operation. It will have to forge partnerships rather than force them as has happened in parts of the car industry.

Finally, Leyland Daf needs to strengthen a dealer network which was thrown into confusion by the receivership and which in any case tends to handle the vans as one of a number of franchises. Leyland Daf wants the dealers both to sell the vans and market the company.

St Modwen at £3.5m and expects growth

By Nigel Clark

Pre-tax profits at St Modwen Properties doubled to £3.5m in the year to November 30, compared with £1.7m.

Mr Stanley Clarke, chairman, said that in the present year demand was buoyant for attractive properties and development profits were already ahead of the £200,000 (£1.45m) in the year to 1992-93.

He added that despite general sluggishness in tenant demand investment income surplus continued to grow. However, the shares slipped 3p yesterday, ending the day at 87p.

The result was a decline in line with the company's policy of increasing investment income, with a £2.83m (£2.75m) increase over the year, dividends and related tax.

The annual rent roll rose 29

per cent to £7.5m (£7.5m) following the purchase of new commercial and residential properties in the south-east London and progress in letting empty properties.

Turnover fell from £17m to £17m as a result of a fall in property development to £4.8m (£10.7m). Rental income, however, was £11.1m (£11.1m).

The £2.83m figure was helped by £758,000 (£415,000) profit on investment properties. There was a fall of £1.07m in the interest charge to £3.82m.

Net assets per share improved from 24p to 24p over the year. There was an increase of £3.44m in the investment property portfolio following a valuation.

Earnings per share doubled to 2.2p (1.1p). A final dividend of 0.7p is recommended for an increased total of 1p (0.6p).

Armitage Bros shows advance to £810,000

Shares in Armitage Brothers, the pet products manufacturer, yesterday rose 35p to 215p as the company reported a 13 per cent rise in pre-tax profits from £715,000 to £810,000 for the 28 weeks to November 12.

The improvement was achieved on turnover up 10 per cent to £12.5m, which was helped by Mr Michael Taylor, chief executive, the result of new business rather than sales price rises.

He said that while the economic situation remained fragile the company was continuing to put money into marketing and product development in the UK and overseas, hoping to build on the successes of the past few years.

Earnings per share came out at 13.5p (11.9p). The interim dividend is raised from 2.6p to 2.7p.

Howard recovers to £37,000

Shares of Howard Holdings yesterday firmed 4p to 25p, after the property development and plant hire group returned to the black at the interim stage.

On turnover of £3m, which compared with sales of £1.47m last time and almost matched the £2.07m achieved in the group's last full year, pre-tax profits for the six months to end-October amounted to £37,000, against a £19,771 loss. The outcome also reflected reduced interest charges of £162,739 (£212,072).

Mr John Howard, chairman, said the property development side "now appears to be reaping the financial benefit of a change in emphasis from building flats to houses".

After a 10 per cent charge, earnings per share emerged at 0.15p (losses of 0.79p).

Inoco in the black with £2.56m

Inoco, the USM-quoted property group, achieved pre-tax profits of £2.56m in 1993, compared with £2.47m, restated in accordance with the group's last full year, pre-tax profits for the six months to end-October amounted to £237,000, against a £19,771 loss. The outcome also reflected reduced interest charges of £162,739 (£212,072).

NEWS DIGEST

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Fit intends to expand to 150 vehicles.

Kwik-Fit has also completed the sale and leaseback of 20 centres to Dukeminster, a property investor, on 30-year leases with rents of £1m a year. Consideration was £10.3m cash.

Hartstone sale approved

Hartstone has approved resolutions regarding the sale of Cogeter in France and part of the UK hosiery business, which includes Bear Brand, to Courtlands Textiles for £45.4m. Hartstone breached its banking covenants last summer and its current standstill agreement with its lenders expired yesterday.

The company said no further formal standstill arrangements had been put in place because it believed conditional medium term facilities, which would be in place until January 1994, would be forthcoming within the next ten days.

Whitchurch placing oversubscribed

Whitchurch Group has raised £1.28m through a placing of shares at 47p which values the company at £5.37m. The most processing and distribution group said the placing was "well oversubscribed", and the shares, dealt under Rule 58(2), opened for dealings yesterday at 51½p. Proceeds will be used to fund expansion.

Notice to non-assenting bondholders of Central Independent Television plc

Pursuant to Section 429(4) of the Companies Act 1985 as inserted by Section 12 to the Financial Services Act 1986.

A takeover offer (the "Offer") was made on 10th December, 1993 by Hambros Bank Limited, on behalf of Carlton Communications Plc (the "Offeror"), for all of the issued and fully paid 6.5 per cent convertible subordinated bonds due 2008 of Central Independent Television plc (the "Company") ("Central convertible bonds"). Hambros Bank Limited at the same time made an offer (the "Offer") on behalf of the Offeror to acquire all of the existing unconditionally allotted and issued fully paid ordinary shares of 50p each (the "Central ordinary shares") in the Company not already owned by the Offeror and any further Central ordinary shares unconditionally allotted or issued fully paid on or before 31st December, 1993 (or such later date(s) as the Offeror may decide) and any Central ordinary shares unconditionally allotted or issued while the Bond Offer and/or the Ordinary Offer remain open for acceptance either on the exercise of options granted under the Company's share option schemes or on the exercise of conversion rights in respect of the Central convertible bonds.

The Offeror has, within four months of making the Bond Offer, acquired or contracted to acquire not less than nine-tenths in value of the Central convertible bonds to which the Bond Offer relates. The Offeror gives notice that it now intends to exercise its rights under section 429 of the Companies Act 1985 to acquire the convertible bonds held by you in the Company.

Bond Offer

The terms of the Bond Offer are:

For every £5,000 nominal of Central convertible bonds £1,042.27 in cash; 325 new Carlton ordinary shares of 5p each in the Offeror ("new Carlton ordinary shares") and 2,494 5.5p (net) convertible preference shares of 5p each in the Offeror ("new Carlton preference shares").

and so in proportion for any other number of Central convertible bonds held.

Fractional new Carlton ordinary shares and new Carlton preference shares will not be issued, but will be dealt with in accordance with the terms of the Bond Offer.

Loan Note

You may elect to receive Unsecured Loan Notes 1995/99 of the Offeror ("Loan Notes") as consideration for all or part of the cash element of the Bond Offer on the basis of:

For every £1 in cash receivable 1 £1 nominal of Loan Notes

The Loan Notes will be issued credited as fully paid in amounts and integral multiples of £1 nominal, and any fractional entitlements will be disregarded. The terms of the Loan Notes are set out in Part VI of the listing particulars dated 10th December, 1993 and issued by the Offeror in connection with the Ordinary Offer and the Bond Offer.

Mix and Match Election

Under the Bond Offer, holders of Central convertible bonds were offered the opportunity under a mix and match facility to make elections to vary the proportions in which they received cash/Loan Notes, new Carlton ordinary shares and new Carlton preference shares ("Mix and Match Election"). The original Mix and Match Election closed on 14th January, 1994. You may however make the Mix and Match Elections under the compulsory acquisition procedure.

(a) Election for new Carlton ordinary shares: You have a basic entitlement to receive 325 new Carlton ordinary shares for every £5,000 nominal of Central convertible bonds comprised in your holding of Central convertible bonds which is compulsorily acquired by Carlton. An election for new Carlton ordinary shares under the Mix and Match Election facility will be satisfied in full up to the limit of such basic entitlement. A Mix and Match Election made solely for new Carlton ordinary shares (and no other element of consideration) would, if able to be satisfied in full, equate to approximately 726 new Carlton ordinary shares for every £5,000 nominal of Central convertible bonds, and so in proportion for any other number of Central convertible bonds held.

(b) Election for new Carlton preference shares: To the extent that an election under the Mix and Match Election facility for new Carlton ordinary shares exceeds such basic entitlement, it will be satisfied by new Carlton ordinary shares and cash (or alternatively Loan Notes) on the basis of approximately 240 new Carlton ordinary shares and £3,699 in cash (or alternatively Loan Notes) for every £5,000 nominal of Central convertible bonds, remaining unsatisfied and so in proportion for any other number of Central convertible bonds held.

(c) Election for cash: You have a basic entitlement to receive 2,494 new Carlton preference shares for every £5,000 nominal of Central convertible bonds comprised in your holding of Central convertible bonds which is compulsorily acquired by Carlton. An election for new Carlton preference shares under the Mix and Match Election facility will be satisfied in full up to the limit of such basic entitlement. A Mix and Match Election made solely for new Carlton preference shares (and no other element of consideration) would, if able to be satisfied in full, equate to approximately 1,224 new Carlton preference shares for every £5,000 nominal of Central convertible bonds, and so in proportion for any other number of Central convertible bonds held.

To the extent that an election under the Mix and Match Election facility for new Carlton preference shares exceeds such basic entitlement, it will be satisfied by new Carlton preference shares and cash (or alternatively Loan Notes) on the basis of approximately 1,625 new Carlton preference shares and £3,972 in cash (or alternatively Loan Notes) for every £5,000 nominal of Central convertible bonds remaining unsatisfied and so in proportion for any other number of Central convertible bonds held.

(d) Election for cash: An election for cash (or alternatively Loan Notes) will be satisfied without limit on the basis of approximately £7,939 in cash (or alternatively Loan Notes) for every £5,000 nominal of Central convertible bonds, and so in proportion for any other number of Central convertible bonds held.

As these terms include a choice of consideration, you should within six weeks of the date of this Notice inform the Offeror in writing, by post or by hand to National Westminster Bank Plc, Registrars' Department, New Lines Section, PO Box 859, The Lombard Centre, Consort House, East Street, Bodmin, Bristol, BS99 1XZ, or by hand only to National Westminster Bank Plc, Registrars' Department, New Lines Section, 15 Broad Street, London, EC1Y 8BS, as to which of the choices you wish to accept. You fail to make a choice and do not make an application to the Court (see below) within six weeks of the date of this Notice, the Offeror will, upon expiry of the six week period, acquire your Central convertible bonds on the following terms:

For every £5,000 nominal of Central convertible bonds £1,042.27 in cash; 325 new Carlton ordinary shares; and 2,494 new Carlton preference shares

and so in proportion for any other number of Central convertible bonds held.

NOTE: You are entitled under Section 429 of the Companies Act 1985 to make application to the Court within six weeks of the date of this Notice for an order either that the Offeror shall not be entitled and bound to acquire your convertible bonds or that different terms to those of the Bond Offer shall apply to the acquisition. If you are contemplating such an action, you may wish to seek legal advice.

D Abdo, LLB

Company Secretary for Carlton Communications Plc

All communications regarding this Notice should be addressed to National Westminster Bank Plc, Registrars' Department, New Lines Section, PO Box 859, The Lombard Centre, Consort House, East Street, Bodmin, Bristol, BS99 1XZ or to National Westminster Bank Plc, Registrars' Department, New Lines Section, 15 Broad Street, London, EC1Y 8BS.

Date: 16th February, 1994

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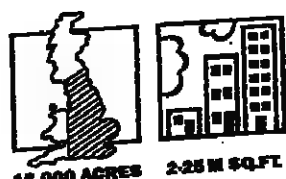
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COMMODITIES AND AGRICULTURE

Platinum and palladium hit 6-month highs

By Kenneth Gooding,
Mining Correspondent

US investment funds turned their attention to platinum and palladium yesterday, pushing their prices to the highest levels for six months.

The potential for a turn of

during April's elections in South Africa, the biggest proponent of platinum and the second-largest of palladium, cited by traders as one reason for the rise. Traders also suggested the strength of the dollar against the US dollar encouraged speculative Japanese buying.

The platinum price "fixed" in London at a troy ounce, up \$1,000, while palladium's rose to \$1,335.50. Mr. Michael Steel, market director for Johnson Matthey, the world's biggest platinum marketing group,

pointed out that the price of African mines was long way from potential trouble spots and said JM did not expect any major disruption.

There had been no change in the fundamental situation: from car catalytic converters to anti-pollution catalysts was weak and industrial demand was poor. JM still believed platinum had been in surplus by 100,000 ounces. Palladium had been in deficit by 100,000-ounce deficit but Russia, the biggest producer, had sold heavily at the end of 1993.

India favours sugar imports while awaiting crop revival

By Kunal Mehta

The Indian food and commerce ministries have reacted favourably to a sugar industry plea for the import of 500,000 tonnes of raw sugar in the current season (October-September).

The industry has been hit by a 100,000-ounce deficit but Russia, the biggest producer, had sold heavily at the end of 1993.

The need to import sugar for domestic consumption has been highlighted by the reduction of the current season's production estimate from 11m tonnes to 10.8m. Moreover, the government in its eagerness to keep the open market sugar prices in check, has started making liberal monthly releases of the commodity.

According to the Indian Sugar Mills Association, it should be possible to import raw sugar from Thailand, though the prices will be high.

This is the second year in a row that India has suffered a major setback in sugar production. Last year, the production declined to 10.8m tonnes from 12.4m in 1991-92. According to industry officials, a combination of factors, including a 3.5 per cent decline in land under cane cultivation is responsible for this season's shortfall.

The ailing Barbadian industry, now being managed by Booker Tate of the UK, is to be restructured to allow it to meet export quota obligations in the European Union and the US, writes Canute James in Kingston, Jamaica.

Production of 54,000 tonnes last year was the lowest in 40 years and forced the government to import sugar for the domestic market while trying to fulfil its quotas from local production.

The industry, which is heavily indebted to a government-owned bank, is receiving \$11.5m in new loans from the Caribbean Development Bank to help the restructuring, which will include the establishment of a new company to oversee all aspects of the industry.

The intention is to lift production to 75,000 tonnes a year in five years, says Mr. David Bowers, the ministry's agriculture minister. This will allow Barbados to meet its European and US quotas, and domestic demand.

To make matters worse for the sugar factories, when the overall supply of raw material is not comfortable, gur and jaggery manufacturers are reported to indulge in "large scale poaching into cane grown in the captive gur mills". In a normal year, the gur and jaggery units use about 35 per cent of the cane production.

The industry officials are quite hopeful, however, about the prospects for next season. As cane growing areas have been kept open, market sugar prices in check, has started making liberal monthly releases of the commodity.

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This is the second year in a row that India has suffered a major setback in sugar production. Last year, the production declined to 10.8m tonnes from 12.4m in 1991-92. According to industry officials, a combination of factors, including a 3.5 per cent decline in land under cane cultivation is responsible for this season's shortfall.

The farmers were not keen to grow cane as last year, the majority of sugar factories were taking too long a time to clear the cane bills," explains Mr. O.M. Dhanuka, spokesman for Isma. "At one point the industry's payment backlog on the cane account was around Rs60m (\$108m)."

'Public opinion must be final arbiter on biotechnology'

By Alison Maitland

Revolutions in biology could be central to future wealth creation in farming, a leading agricultural scientist said yesterday. But Prof Tom Blundell, director general of the UK government-funded Agricultural and Food Research Council, warned they would succeed only if backed by public opinion and by a shift in farmers' thinking.

"The new technologies can improve the quality of food, decrease the use of agrochemi-

cals and assist diversification into other products such as fibres, specialist chemicals, pharmaceuticals and fuels," he said in the fourth annual lecture to the Royal Agricultural Society of England.

Introduction of genes from wild plants into commercial crops to provide resistance to pests and diseases would probably be acceptable. But genetic engineering of livestock would be resisted.

"It is clearly the responsibility of the scientist to keep the public informed," he said.

"Ultimately it must be the public that makes decisions about the use of biotechnology and evaluates its social, legal and economic repercussions."

However, there might be occasions when introduction of new genes into farm animals should be considered acceptable. "This approach can provide very valuable models for human disease and may assist the use of animal - probably pig - organs as replacements for human organs such as heart or kidneys," Prof Blundell said too much

emphasis had been placed on food production, rather than efficiency, quality, market demands and diversification.

Although farmers were beginning to respond more directly to the needs of supermarkets, the development of non-food crops would mean they would also have to "interact with chemicals, construction and energy industries".

Prof Blundell criticised "further savage cuts" in Ministry of Agriculture funding, which he said "undermine the most forward-looking of agricultural engineering research".

He also said the economics of non-food crops had been misjudged. "Any new product has substitution costs associated with introduction of new industrial plant, which in most cases is oriented towards fossil-fuel products."

There is also a tendency to look at opportunities for large-scale production, such as paper and textiles, rather than high value-added specialist products such as chemical intermediates in cosmetics, plastics or pharmaceuticals.

Consumers divide and rule in the iron ore market

Bob Jones reports on the outcome of one of the toughest-ever price-setting seasons

The world iron ore industry emerged last week from one of the toughest price settlement seasons it had ever encountered. The February 8 agreements between Australia's Hamersley Iron, a subsidiary of the CRA group, and its Japanese and British customers broke three months of deadlock, but reaction among Hamersley's rival suppliers has been hostile.

In the most important settlement, covering 1994-95 Japanese deliveries, Hamersley reluctantly accepted price drops of 9.5 per cent for the standard fines grade and 5.9 per cent for its higher quality lump ore. In return the Japanese steel mills agreed to take an unchanged volume of 18m tons, despite their stated need to reduce next fiscal year intake overall by 16 per cent.

agreed similar price reductions, but other suppliers have condemned the deal. Recent price negotiations have seen a pattern established in which a single supplier agrees a seemingly unfavourable price in return for volume. All other suppliers are penalised because consumers tend to use up all their bonus allocations in the first settlement.

The miners have been arguing that demand is now stronger than this time last year, and their delivery figures bear this out. Only two miners recorded a decline in deliveries in 1993.

1993-94. European Union efforts to reduce steel industry capacity are encountering huge resistance from private sector mills, which accuse Brussels of subsidising state-owned industries in Italy Spain and Germany's new Länder.

So the miners have been forced to accept that, as iron ore is at least 95 per cent dependent on the steel industry for sales, the ability of the mills to pay is paramount. They are bitterly upset that the usual supply and demand arguments have been jettisoned this year. In reply the Japanese mills have argued that there are 20m tonnes of over-capacity in the iron ore industry and that shipment problems are merely logistical.

nese agreement that "the underlying demand for steel and hence for iron ore has firm and will improve further as the world economy improves". If history is any guide, booming steel output in North America should presage strong recovery in Europe. But European improvement has been too slow and too late to help miners.

In Europe and Japan the new lump premium is 3.7 per cent higher. Pellet demand is rising fast: one small producer in Norway saw shipments rise by almost half last year.

But pellet prices are likely to fall all the same. Of the two basic types, blast furnace material is suffering from a market in long-term decline as the scrap-based mini-mill becomes ever more popular. The only hope of a recovery of prices is the direct reduction market, whose customers are mini-mills. Expansion of pelletising capacity is under way in India and Sweden and under consideration in Australia and the Middle East. For LKAB of Sweden, saddled with the investment burden of a new 4m-tonne pellet plant to open next year, this year's settlement has been a particular blow.

Bob Jones is a Metal Bulletin deputy editor

MARKET REPORT
Russian boost for aluminium

A Russian official said that the country could meet its target of 300,000 tonnes of annual output in 1994. April rallied the ALUMINIUM market yesterday, helped by a Russian boost in other base metals.

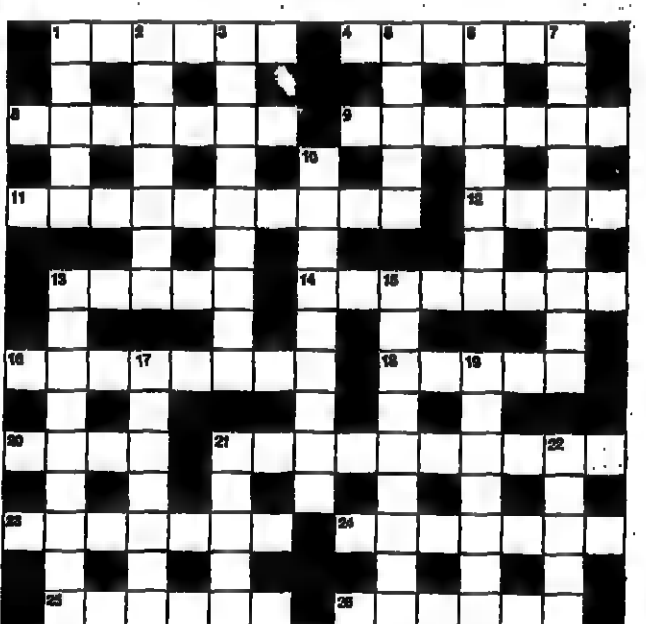
The three months delivery aluminium price, which had slipped to \$1,300 a tonne, climbed to \$1,340, to \$1,340.

Compiled from Reuters

LME VARIOUS STOCKS (p.c. at Monday's close)	
Aluminium	+11.125 to \$2,580.00
Aluminium alloy	-1.750 to \$2,570.00
Copper	-3.250 to \$2,570.00
Lead	-3.250 to \$2,570.00
Nickel	-1.250 to \$2,570.00
Zinc	-1.250 to \$2,570.00
2m	-1.250 to \$2,570.00
3m	-1.250 to \$2,570.00

CROSSWORD

No.8,381 Set by ALAUN



- 1 Greeting the master sadly on return (6)
2 Hid in a cellar on a bed? (3,3)
3 Attack the modern method off poultry farming (7)
4 Shorten to the brusque "are ill" (7)
5 Early, while the pubs are still open (6,4)
6 The one that dropped on you (4)
7 Seeing that it's an offence, the chase has to be abandoned (5)
8 Then again, at the interior, try to frighten one (5)
9 Intensity when this hinge breaks (6)
10 The lady, on return, is quite herself (5)
11 A wood surround would be pretty (4)
12 Money paid to buy you security (7,3)
13 Has he been a prisoner many a time? (7)
14 Something to deliver and where to (7)
15 A double-cross for the Roman cardinal (9)
16 "Persons of distinction" in the speech (9)
17 All good (6)
18 Ante post (5)
19 Deflate, which is a disappointment (3,4)
- 3 I more mix-up, the rep holds, in the contract (9)
4 Create a diversion (5)
5 deliberate ahead (5)
6 To find a tenant for I got a woman? (7)
7 Does it give the woodman a wan smile? (6)
8 Suppressing, once one's in the chair (7,2)
9 Attends to while one watches a fight (4,5)
10 Holding a cue and the rest (9)
11 Or get at when drunk to kill (7)
12 Power could (5)
13 Relieves, when (see 11)

Solution

1 LIGHTNING 2 CUPBOARD 3 MESS 4 CUPBOARD 5 CUPBOARD 6 CUPBOARD 7 CUPBOARD 8 CUPBOARD 9 CUPBOARD 10 CUPBOARD 11 CUPBOARD 12 CUPBOARD 13 CUPBOARD 14 CUPBOARD 15 CUPBOARD 16 CUPBOARD 17 CUPBOARD 18 CUPBOARD 19 CUPBOARD 20 CUPBOARD 21 CUPBOARD 22 CUPBOARD

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antiquarian Metal Trading)

BILLYBELLER, 98.7 PURITY (p.c. per tonne)

CASH 3 months

Close 1235.30-5.0 1235.3

Previous 1235.3 1235.3

High/Low 1235.3 1235.3

AM Official 1235.3 1235.3

Kerb close 1235.3 1235.3

Open int. 277.230

Total daily turnover 78,831

ALUMINIUM ALLOY (p.c. per tonne)

Close 1101.4 1101.4

Previous 1101.4 1101.4

High/Low 1101.4 1101.4

AM Official 1101.4 1101.4

Kerb close 1101.4 1101.4

Open int. 5,800

Total daily turnover 2,631

LEAD (p.c. per tonne)

Close 485.2 485.2

Previous 485.2 485.2

High/Low 485.2 485.2

AM Official 485.2 485.2

Kerb close 485.2 485.2

Open int. 34,808

Total daily turnover 485.2

ZINC (p.c. per tonne)

Close 585.0 585.0

Previous 585.0 585.0

High/Low 585.0 585.0

AM Official 585.0 585.0

Kerb close 585.0 585.0

Open int. 104,978

Total daily turnover 24,831

COPPER, grade 1 (p.c. per tonne)

Close 1820.1 1820.1

Previous 1820.1 1820.1

High/Low 1820.1 1820.1

AM Official 1820.1 1820.1

Kerb close 1820.1 1820.1

Open int. 153,183

Total daily turnover 183.4

LAME AM Official rate: 1.4709

LAME Closing rate: 1.4709

3 mos. 1.4650 6 mos. 1.4607 1 yr. 1.4575

HIGH GRADE COPPER (COMEX)

Close 82.20 82.20

Previous 82.20 82.20

High/Low 82.20 82.20

AM Official 82.20 82.20

Kerb close 82.20 82.20

Open int. 1,053

Total 8,532

PRECIOUS METALS

LONDON BULLION MARKET

(Prices supplied by N.M. Rothschild)

Gold (Troy oz.) \$ price C equiv.

Close 384.30-384.70

Previous 384.30-384.70

High/Low 384.30-384.70

AM Official 384.30-384.70

Kerb close 384.30-384.70

Open int. 261,105

Day's High 384.30-384.70

Day's Low 384.30-384.70

Previous close 384.30-384.70

Local LME Mean Gold Lending Rate (p.c. per annum)

1 month 2.50 6 months 3.00 3 months 3.01

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1 month 2.50 6 months 3.00 3 months 3.01

SILVER (Troy oz.) \$ price C equiv.

Close 381.20 381.20

Previous 381.20 381.20

High/Low 381.20 381.20

AM Official 381.20 381.20

Kerb close 381.20 381.20

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Previous 381.20 381.20

High/Low 381.20 381.20

AM Official 381.20 381.20

Kerb close 381.20 381.20

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INVESTMENT TRUSTS - Cont.[illegible]

LEISURE ■ HOTELS - Cont.

OTHER FINANCIAL

PROPERTY - Cont**SPIRITS, WINES & CIDERS - Cont.****TRANSPORT - Cont**[illegible]

DocTV _____ 2029 = 27
 2029 = 27

[illegible]

Net Energy _____ 48 _____ 85
ASWD _____ 128 _____ 196

[illegible]

WATER		
	Meters	Price
Anglian	£1.14	6580
Bristol Water	£1.14	1110
Chesh A.	£1	400
8 MV	£1	423
East Surrey	£1	440
Mid Kent	£1	365
North West	£1.2	5540
Northampton	£1.17	7000
Severn Trent	£1.14	5800
South Staffs	£1	1893
South West	£1.1	6040
Southern	£1.1	6180
Thames	£1.11	567
Welsh	£1.1	6090
Wessex	£1.1	6000
York Works	£1	351
Yorkshire	£1.11	6100

AMERICANS

[illegible]

CANADIANS

Owner/Artist	Motion	Price
Mr. Macdonald		14-15
Mr. Niles (Walt)		17-18
McGinnis		18-19
McGinnis		19-20
Mr. Niles (Walt)		20-21
Mr. Niles (Walt)		21-22
Mr. Niles (Walt)		22-23
Mr. Niles (Walt)		23-24
Mr. Niles (Walt)		24-25
Mr. Niles (Walt)		25-26
Mr. Niles (Walt)		26-27
Mr. Niles (Walt)		27-28
Mr. Niles (Walt)		28-29
Mr. Niles (Walt)		29-30
Mr. Niles (Walt)		30-31
Mr. Niles (Walt)		31-32
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Mr. Niles (Walt)		90-91
Mr. Niles (Walt)		91-92
Mr. Niles (Walt)		92-93
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Mr. Niles (Walt)		94-95
Mr. Niles (Walt)		95-96
Mr. Niles (Walt)		96-97
Mr. Niles (Walt)		97-98
Mr. Niles (Walt)		98-99
Mr. Niles (Walt)		99-100

SOUTH AFRICAN

	Notes	Price
Anglo Am Inc.		\$184
Bearco		\$44
Gold Fields SA R		\$13.48
NK Props.		95
SASOL		335
SA Treas		\$126
Tiger Gold		713
Tongaat-Hoof		485

Pinna for the London Shore Sand member of the Financial Times C

Company classifications are based on SIC codes.

Closing mid-prices are shown in dollars and cents.

Where stocks are delisted, the date is indicated after the name.

Symbols referring to dividend status are as follows: DIV for dividend, NVD for no dividend, and PVE for preferred stock.

Market quotations shown in dollars and cents.

Estimated price-earnings ratios are accounts paid, where possible, are calculated as book value divided by

☐ Indicates the most actively traded security.

* Highs and lows marked this lowest for month.

† Interim since increased or rose
 ‡ Interim since reduced, passed
 § Figures or report awaited
 ¶ Not officially UK listed; death
 ** From annual/interim report two
 *** UK; not listed on Stock. Ex-
 same degree of regulation as
 †† Not officially UK listed; death
 ‡‡ Price or time of suspension
 §§ Indicated dividend yield after
 ¶¶ Merger bid or reorganisation
 *** Excluded from index

* Yield based on 100% yield of product.

unaudited dividend
in Figures based on
prospects or other
official estimates.
a Certs.
† First yield.
g Assumed dividend
yield after rights issue.
h Assumed dividend
yield after scrip issue.
i Rights issue pending

includes 22 special
reporters

yield, p/e ratio based on latest annual earnings.
 1 Forecast, or estimated annualized dividend yield, p/e based on previous year's earnings

FT Free Annual

You can obtain the current company annotation on 0770 (open 24 hours) on 081 770 3822, quoting the reference number from outside UK, dial +44 81 770 3822. Reports are available on any working day, subject to availability. Please remember to state the company name and address above and also your name and address.

Up-to-the-second share

telephone from the 1
Monday's share price p
An International servic
outside the UK, annual
Call 071-873 4378 (+44
for more information on

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[illegible]

<div data-bbox="1050 415 1255 537"> J. D. Ward Financial Services Ltd 200 West Beaver Creek Rd., Suite 200, Richmond Hill, Ont. L4B 1N2 Tel: (416) 882-1111 Telex: 0000000000 Fax: (416) 882-1111 </div> <div data-bbox="1050 537 1255 2801"> <h1>OFFSHORE AND OVERSEAS</h1> <h2>BERMUDA (SIB RECOGNISED)</h2> <p> Fidelity Money Funds 200 West Beaver Creek Rd., Suite 200, Richmond Hill, Ont. L4B 1N2 Tel: (416) 882-1111 Telex: 0000000000 Fax: (416) 882-1111 </p> <p> Barclays Asset Management - Cont'd. <table> <tr><th>Fund Name</th><th>Assets (\$ mil.)</th><th>Assets (\$ mil.)</th><th>Assets (\$ mil.)</th></tr> <tr><td>Barclays Canadian Bond</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Equity</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Growth</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Income</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian International</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Real Estate</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Small Cap</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Value</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund II</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund III</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund IV</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund V</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund VI</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund VII</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund VIII</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund IX</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund X</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund XI</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund XII</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund XIII</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund XIV</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund XV</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund XVI</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund XVII</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund XVIII</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays 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Assets (\$ mil.)	Assets (\$ mil.)	Barclays Canadian Bond	1,234.56	1,234.56	1,234.56	Barclays Canadian Equity	1,234.56	1,234.56	1,234.56	Barclays Canadian Growth	1,234.56	1,234.56	1,234.56	Barclays Canadian Income	1,234.56	1,234.56	1,234.56	Barclays Canadian International	1,234.56	1,234.56	1,234.56	Barclays Canadian Real Estate	1,234.56	1,234.56	1,234.56	Barclays Canadian Small Cap	1,234.56	1,234.56	1,234.56	Barclays Canadian Value	1,234.56	1,234.56	1,234.56	Barclays Canadian World	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund II	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund III	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund IV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund V	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund IX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund X	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XL	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund L	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LX	1,234.56	1,234.56	1,234.56	<div data-bbox="1255 415 1470 537"> Barclays Asset Management - Cont'd. <table> <tr><th>Fund Name</th><th>Assets (\$ mil.)</th><th>Assets (\$ mil.)</th><th>Assets (\$ mil.)</th></tr> <tr><td>Barclays Canadian Bond</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Equity</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Growth</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Income</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian International</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Real Estate</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Small Cap</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Value</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund II</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund III</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund IV</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund V</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund VI</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund VII</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian World Fund 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L4B 1N2 Tel: (416) 882-1111 Telex: 0000000000 Fax: (416) 882-1111 </p> <p> Barclays Asset Management - Cont'd. <table> <tr><th>Fund Name</th><th>Assets (\$ mil.)</th><th>Assets (\$ mil.)</th><th>Assets (\$ mil.)</th></tr> <tr><td>Barclays Canadian Bond</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Equity</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Growth</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Income</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian International</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Real Estate</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Small Cap</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> <tr><td>Barclays Canadian Value</td><td>1,234.56</td><td>1,234.56</td><td>1,234.56</td></tr> 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Assets (\$ mil.)	Assets (\$ mil.)	Barclays Canadian Bond	1,234.56	1,234.56	1,234.56	Barclays Canadian Equity	1,234.56	1,234.56	1,234.56	Barclays Canadian Growth	1,234.56	1,234.56	1,234.56	Barclays Canadian Income	1,234.56	1,234.56	1,234.56	Barclays Canadian International	1,234.56	1,234.56	1,234.56	Barclays Canadian Real Estate	1,234.56	1,234.56	1,234.56	Barclays Canadian Small Cap	1,234.56	1,234.56	1,234.56	Barclays Canadian Value	1,234.56	1,234.56	1,234.56	Barclays Canadian World	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund II	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund III	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund IV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund V	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund IX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund X	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XL	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund L	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LX	1,234.56	1,234.56	1,234.56	Fund Name	Assets (\$ mil.)	Assets (\$ mil.)	Assets (\$ mil.)	Barclays Canadian Bond	1,234.56	1,234.56	1,234.56	Barclays Canadian Equity	1,234.56	1,234.56	1,234.56	Barclays Canadian Growth	1,234.56	1,234.56	1,234.56	Barclays Canadian Income	1,234.56	1,234.56	1,234.56	Barclays Canadian International	1,234.56	1,234.56	1,234.56	Barclays Canadian Real Estate	1,234.56	1,234.56	1,234.56	Barclays Canadian Small Cap	1,234.56	1,234.56	1,234.56	Barclays Canadian Value	1,234.56	1,234.56	1,234.56	Barclays Canadian World	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund II	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund III	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund IV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund V	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund VIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund IX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund X	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XXXIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XL	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund XLIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund L	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LV	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVI	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LVIII	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LIX	1,234.56	1,234.56	1,234.56	Barclays Canadian World Fund LX	1,234.56	1,234.56	1,234.56
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Barclays Canadian Small Cap	1,234.56	1,234.56	1,234.56																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																						
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[illegible]

CURRENCIES AND MONEY

MARKETS REPORT

Yen pauses for breath

The dollar yesterday fell against leading currencies, but traded above its Monday low against the yen, *Philip Davies*

Panic selling in New York on Monday drove the dollar down to ¥101 at one point, but trading was calmer yesterday with the US currency closing in London at ¥103.1, one yen lower than Monday's close.

The dollar has fallen by about six per cent since President Clinton and Mr Morihito Hosokawa last week failed to agree on how to curb Japan's large trade surplus with the US.

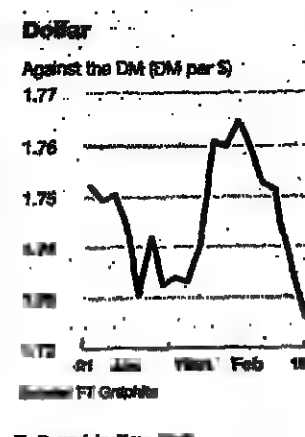
Traders said the market had paused to assess how the US administration planned to respond to the breakdown of the talks. The US administration has in the past been stronger in curbing the deficit, but it makes Japanese exports more expensive.

In Europe, meanwhile, trading weakened after the release of lower than expected industrial output figures. The D-Mark was stronger against most EMS currencies with the market anticipating no easing of policy at Thursday's Bundesbank council meeting.

Observers were split yesterday on the short-term outlook for the yen. Although there is widespread agreement that economic fundamentals favour a stronger dollar, some argue that the market implications of this have been misjudged.

Mr Mark Austin, treasury strategist at Midland Global, says the weakness of the Japanese economy has encouraged capital repatriation which has put upward pressure on the yen. He said the failure of the trade talks was merely a trigger for investment funds to liquidate dollar holdings bought in anticipation of a recovery in the US economy.

Mr David Cocker, currency analyst at Chemical Bank, said the market had got itself into a difficult position by assuming "more of the same" and driving the yen significantly higher. The problem is that ¥100 is the level at which the US Federal Reserve last intervened to support the dollar when it was weak last August.



FT Graphs
Yen/Dollar
Feb 93 - Feb 94

now appeared to be waiting to see what sort of punitive measures the US implements, before deciding whether to push the yen higher. Intervention by the Bank of Japan and profit-taking may have curbed the momentum of yen appreciation.

The reports suggest the yen may be spent as much as \$100 trying to prop up the dollar.

The strength of the D-Mark was assisted by comments made in Washington by Mr Ginter Resandt, German Minister of Economics, who said he did not expect German interest rates to decline "in the next few days or weeks". This

lent support to the market view that the Bundesbank council will not cut interest rates at its council meeting on Thursday.

The central bank is considered unlikely to allow a strike against the yen over the engineering sector. The Bundesbank's February monthly report, due for release this morning, should give an indication of what can be expected on Thursday.

The D-Mark was also firmer against most European currencies, trading near the top of its trading range against the French franc, sterling and the Italian lira.

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The central bank is considered unlikely to allow a strike against the yen over the engineering sector. The Bundesbank's February monthly report, due for release this morning, should give an indication of what can be expected on Thursday.

The D-Mark was also firmer against most European currencies, trading near the top of its trading range against the French franc, sterling and the Italian lira.

Economic data suggesting the UK economic recovery may be less robust than previously thought undermined sterling, which closed in London at £1.4757, down from £1.4787 on Monday. The pound figures are also in line with speculation that the government may again use monetary policy. Interest rates were cut by 0.25 points last week.

UK industrial production fell 0.5 per cent in December after a revised 0.5 per cent rise in November. Manufacturing output in the same month rose 0.5 per cent.

Earlier in the month, British industry in its monthly survey for January said UK retail growth was patchy, with the outlook for modest growth only. The rate of growth in sales was the slowest for 12 months.

Sterling did not really join in the rally against the dollar. After trading as high as \$1.4830, it fell after the release of the output numbers to close in London at \$1.4787 against the dollar, only slightly higher than Monday's close at \$1.4683.

The way forward for sterling will be determined today by the release of key data, particularly January's retail sales and the retail price index.

The Bank of England provided the UK money market with £1.605bn of assistance. This compared with a forecast of £1.60bn, and a liquidity shortage of £1.6bn, from an earlier forecast of £1.7bn.

POUND SPOT FORWARD AGAINST THE POUND

Country	Unit	Spot	1m	3m	6m	1y	Bank of Eng. Index
Europe	£	100.00	100.00	100.00	100.00	100.00	113.2
Austria	S	13.7603	13.7603	13.7603	13.7603	13.7603	114.1
Belgium	BF	36.3636	36.3636	36.3636	36.3636	36.3636	114.0
Denmark	D	6.5596	6.5596	6.5596	6.5596	6.5596	107.2
France	F	6.5596	6.5596	6.5596	6.5596	6.5596	107.2
Germany	M	1.9363	1.9363	1.9363	1.9363	1.9363	121.8
Greece	D	203.4068	203.4068	203.4068	203.4068	203.4068	102.5
Italy	L	1.9363	1.9363	1.9363	1.9363	1.9363	102.5
Japan	¥	103.10	103.10	103.10	103.10	103.10	117.7
Netherlands	g	2.2037	2.2037	2.2037	2.2037	2.2037	84.5
Portugal	Esc	200.4824	200.4824	200.4824	200.4824	200.4824	117.7
Spain	P	166.6399	166.6399	166.6399	166.6399	166.6399	84.5
Sweden	Kr	8.4656	8.4656	8.4656	8.4656	8.4656	117.7
Switzerland	S	7.5564	7.5564	7.5564	7.5564	7.5564	84.5
UK	£	1.0000	1.0000	1.0000	1.0000	1.0000	117.7
USA	\$	1.4787	1.4787	1.4787	1.4787	1.4787	84.5
Other							

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Country	Unit	Spot	1m	3m	6m	1y	J.P. Morgan Index
Europe	\$	100.00	100.00	100.00	100.00	100.00	113.2
Austria	S	13.7603	13.7603	13.7603	13.7603	13.7603	114.1
Belgium	BF	36.3636	36.3636	36.3636	36.3636	36.3636	114.0
Denmark	D	6.5596	6.5596	6.5596	6.5596	6.5596	107.2
France	F	6.5596	6.5596	6.5596	6.5596	6.5596	107.2
Germany	M	1.9363	1.9363	1.9363	1.9363	1.9363	121.8
Greece	D	203.4068	203.4068	203.4068	203.4068	203.4068	102.5
Italy	L	1.9363	1.9363	1.9363	1.9363	1.9363	102.5
Japan	¥	103.10	103.10	103.10	103.10	103.10	117.7
Netherlands	g	2.2037	2.2037	2.2037	2.2037	2.2037	84.5
Portugal	Esc	200.4824	200.4824	200.4824	200.4824	200.4824	117.7
Spain	P	166.6399	166.6399	166.6399	166.6399	166.6399	84.5
Sweden	Kr	8.4656	8.4656	8.4656	8.4656	8.4656	117.7
Switzerland	S	7.5564	7.5564	7.5564	7.5564	7.5564	84.5
UK	£	1.0000	1.0000	1.0000	1.0000	1.0000	117.7
USA	\$	1.0000	1.0000	1.0000	1.0000	1.0000	84.5
Other							

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Country	Unit	Spot	1m	3m	6m	1y
Belgium	BF	36.3636	36.3636	36.3636	36.3636	36.3636
Denmark	D	6.5596	6.5596	6.5596	6.5596	6.5596
France	F	6.5596	6.5596	6.5596	6.5596	6.5596
Germany	M	1.9363	1.9363	1.9363	1.9363	1.9363
Italy	L	1.9363	1.9363	1.9363	1.9363	1.9363
Netherlands	g	2.2037	2.2037	2.2037	2.2037	2.2037
Portugal	Esc	200.4824	200.4824	200.4824	200.4824	200.4824
Spain	P	166.6399	166.6399	166.6399	166.6399	166.6399
Sweden	Kr	8.4656	8.4656	8.4656	8.4656	8.4656
Switzerland	S	7.5564	7.5564	7.5564	7.5564	7.5564
UK	£	1.0000	1.0000	1.0000	1.0000	1.0000
USA	\$	1.0000	1.0000	1.0000	1.0000	1.0000
Japan	¥	103.10	103.10	103.10	103.10	103.10
Other						

Yen per 1,000; Danish Kroner, French Franc, Norwegian Kroner and Swedish Kroner per 10; Belgian Franc, Escudo, Lira and Punt per 100.

D-MARK FUTURES (D-MARK) Yen 12.5 per Yen 100

Month	Open	Settle	Change	High	Low	Est. vol.	Open Int.
Mar	103.10	103.10	0.00	103.10	103.10	41,531	0
Jun	103.10	103.10	0.00	103.10	103.10	1,775	0
Sep	103.10	103.10	0.00	103.10	103.10	0	0

D-MARK FUTURES (D-MARK) \$100 per 100

Month	Open	Settle	Change	High	Low	Est. vol.	Open Int.
Mar	103.10	103.10	0.00	103.10	103.10	41,531	0
Jun	103.10	103.10	0.00	103.10	103.10	1,775	0
Sep	103.10	103.10	0.00	103.10	103.10	0	0

WORLD INTEREST RATES

MONEY RATES

Country	Unit	Spot	1m	3m	6m	1y
Belgium	BF	36.3636	36.3636	36.3636	36.3636	36.3636
Denmark	D	6.5596	6.5596	6.5596	6.5596	6.5596
France	F	6.5596	6.5596	6.5596	6.5596	6.5596
Germany	M	1.9363	1.9363	1.9363	1.9363	1.9363
Italy	L	1.9363	1.9363	1.9363	1.9363	1.9363
Netherlands	g	2.2037	2.2037	2.2037	2.2037	2.2037
Portugal	Esc	200.4824	200.4824	200.4824	200.4824	200.4824
Spain	P	166.6399	166.6399	166.6399	166.6399	166.6399
Sweden	Kr	8.4656	8.4656	8.4656	8.4656	8.4656
Switzerland	S	7.5564	7.5564	7.5564	7.5564	7.5564
UK	£	1.0000	1.0000	1.0000	1.0000	1.0000
USA	\$	1.0000	1.0000	1.0000	1.0000	1.0000
Japan	¥	103.10	103.10	103.10	103.10	103.10
Other						

3 LIBOR interest rates are offered rates by 31 days quoted to the market by four reference banks at their each working day. The banks are Barclays Bank, Bank of Tokyo, Citicorp and Deutsche Bank. All rates are shown for the domestic money market. US & CD and SOFR Linked Deposits (%).

EURO CURRENCY INTEREST RATES

Country	Unit	Spot	1m	3m	6m	1y
Belgium	BF	36.3636	36.3636	36.3636	36.3636	36.3636
Denmark	D	6.5596	6.5596	6.5596	6.5596	6.5596
France	F	6.5596	6.5596	6.5596	6.5596	6.5596
Germany	M	1.9363	1.9363	1.9363	1.9363	1.9363
Italy	L	1.9363	1.9363	1.9363	1.9363	1.9363
Netherlands	g	2.2037	2.2037	2.2037	2.2037	2.2037
Portugal	Esc	200.4824	200.4824	200.4824	200.4824	200.4824
Spain	P	166.6399	166.6399	166.6399	166.6399	166.6399
Sweden	Kr	8.4656	8.4656	8.4656	8.4656	8.4656
Switzerland	S	7.5564	7.5564	7.5564	7.5564	7.5564
UK	£	1.0000	1.0000	1.0000	1.0000	1.0000
USA	\$	1.0000	1.0000	1.0000	1.0000	1.0000
Japan	¥	103.10	103.10	103.10	103.10	103.10
Other						

3 LIBOR interest rates are offered rates by 31 days quoted to the market by four reference banks at their each working day. The banks are Barclays Bank, Bank of Tokyo, Citicorp and Deutsche Bank. All rates are shown for the domestic money market. US & CD and SOFR Linked Deposits (%).

THREE MONTH EURO CURRENCY FUTURES (LIFE) DM100 points of 100%

Month	Open	Settle	Change	High	Low	Est. vol.	Open Int.
Mar	94.23	94.23	0.00	94.23	94.23	40,405	0
Jun	94.23	94.23	0.00	94.23	94.23	3,517	0
Sep	94.23	94.23	0.00	94.23	94.23	0	0

3 LIBOR interest rates are offered rates by 31 days quoted to the market by four reference banks at their each working day. The banks are Barclays Bank, Bank of Tokyo, Citicorp and Deutsche Bank. All rates are shown for the domestic money market. US & CD and SOFR Linked Deposits (%).

THREE MONTH EURO CURRENCY FUTURES (LIFE) \$100 points of 100%

Month	Open	Settle	Change	High	Low	Est. vol.	Open Int.
Mar	94.23	94.23	0.00	94.23	94.23	40,405	0
Jun	94.23	94.23	0.00	94.23	94.23	3,517	0
Sep	94.23	94.23	0.00	94.23	94.23	0	0

3 LIBOR interest rates are offered rates by 31 days quoted to the market by four reference banks at their each working day. The banks are Barclays Bank, Bank of Tokyo, Citicorp and Deutsche Bank. All rates are shown for the domestic money market. US & CD and SOFR Linked Deposits (%).

THREE MONTH EURO CURRENCY FUTURES (LIFE) \$100 points of 100%

Month	Open	Settle	Change	High	Low	Est. vol.	Open Int.
Mar	94.23	94.23	0.00	94.23	94.23	40,405	0
Jun	94.23	94.23	0.00	94.23	94.23	3,517	0
Sep	94.23	94.23	0.00	94.23	94.23	0	0

EMS EUROPEAN CURRENCY UNIT RATES

Country	Unit	Spot	1m	3m	6m	1y
Belgium	BF	36.3636	36.3636	36.3636	36.3636	36.3636
Denmark	D	6.5596	6.5596	6.5596	6.5596	6.5596
France	F	6.5596	6.5596	6.5596	6.5596	6.5596
Germany	M	1.9363	1.9363	1.9363	1.9363	1.9363
Italy	L	1.9363	1.9363	1.9363	1.9363	1.9363
Netherlands	g	2.2037	2.2037	2.2037	2.2037	2.2037
Portugal	Esc	200.4824	200.4824	200.4824	200.4824	200.4824
Spain	P	166.6399	166.6399	166.6399	166.6399	166.6399
Sweden	Kr	8.4656	8.4656	8.4656	8.4656	8.4656
Switzerland	S	7.5564	7.5564	7.5564	7.5564	7.5564
UK	£	1.0000	1.0000	1.0000	1.0000	1.0000
USA	\$	1.0000	1.0000	1.0000	1.0000	1.0000
Japan	¥	103.10	103.10	103.10	103.10	103.10
Other						

Yen per 1,000; Danish Kroner, French Franc, Norwegian Kroner and Swedish Kroner per 10; Belgian Franc, Escudo, Lira and Punt per 100.

D-MARK FUTURES (D-MARK) Yen 12.5 per Yen 100

INDICES										US INDICES									
	Feb 16	Feb 14	Feb 11	High	Low	Feb 15	Feb 14	Feb 11	High	Low		Feb 14	Feb 11	Feb 10	1993L	Stock completion	High	Low	
Argentina											Industries	384.68	384.78	385.34	386.38	374.55	387.36	41.22	
Guatemala											Mediotech	510.04	509.94	510.04	510.04	509.94	509.94	509.94	
Guatemala (2/17/97)	64	237.67	238.62	239.62	239.64	121.67	121.67	121.67	121.67	121.67	Bank	184.73	184.78	184.73	184.73	184.73	184.73	184.73	
Australia											Transport	100.75	100.74	100.75	100.75	100.74	100.74	100.74	
AS (Ordinary) (1/1/93)	223.04	223.85	224.14	224.80	224.84	146.85	147.7	147.7	147.7	147.7	Utilities	216.20	216.81	216.40	216.40	216.40	216.40	216.40	
AS (Ordinary) (1/1/93)	104.17	104.63	105.13	105.70	105.70	28.83	29.62	29.64	29.64	29.64	AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Canada											AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Canada (2/1/94)	405.15	405.24	405.28	405.28	405.28	219.95	219.95	219.95	219.95	219.95	AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Canada (2/1/94)	117.43	117.72	118.14	118.25	118.24	AS Inc. (Days High)	305.50	305.50	305.50	305.50	AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Denmark											AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Denmark (2/1/94)	152.17	151.61	152.50	152.50	152.50	AS Inc. (Days High)	305.50	305.50	305.50	305.50	AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
France											AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
France (2/1/93)	61	103.64	103.64	103.64	103.64	AS Inc. (Days High)	305.50	305.50	305.50	305.50	AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Germany											AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Germany (2/1/93)	71.47	71.47	71.47	71.47	71.47	AS Inc. (Days High)	305.50	305.50	305.50	305.50	AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Italy											AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Italy (2/1/93)	124.31	124.31	124.31	124.31	124.31	AS Inc. (Days High)	305.50	305.50	305.50	305.50	AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Japan											AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
Japan (2/1/93)	327.50	327.50	327.50	327.50	327.50	AS Inc. (Days High)	305.50	305.50	305.50	305.50	AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
South Korea											AS Inc. (Days High)	305.50	305.50	305.50	305.50	305.50	305.50	305.50	
South Korea (2/1/93)	124.31	124.31	124.31	124.31	124.31	AS Inc. (Days High)	305.50	305.50	30										


1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

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Samsung Notebook PC



80486SX/25 MHz
Removable HDD
Inter Key Mouse

SAMSUNG
ELECTRONICS

Continued on next page

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FINANCIAL TIMES
Perrier battle ends with something for everyone

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- D -							- J -						
USD Cn	38	7781	58 ¹ / ₂	58 ³ / ₂	58 ¹ / ₂	-3 ₈	J&J Stock	22	777	194 ¹ / ₂	194 ¹ / ₂	194 ¹ / ₂	-1 ₈
Art Bros	0.13107	2100	85	85	85		Jason Inc	0.28	22	192 ¹ / ₂	143 ¹ / ₂	143 ¹ / ₂	+1 ₂
Bank Switch	58	158	2 ¹ / ₂	2 ¹ / ₂	2 ¹ / ₂	+2 ₈	J&J Ind	0.10	25	168 ¹ / ₂	223 ¹ / ₂	223 ¹ / ₂	+2
Patricia	24	18	6 ¹ / ₂	6 ¹ / ₂	6 ¹ / ₂	+3 ₈	Johnson W	58	168	24 ¹ / ₂	23 ¹ / ₂	23 ¹ / ₂	-1 ₈
Microscope	15	3068	16 ¹ / ₂	14 ¹ / ₂	16 ¹ / ₂	+1 ₂	Jones Int	12	288	15	15 ¹ / ₂	15 ¹ / ₂	-3 ₈

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AMERICA

Dow climbs as dollar holds, bonds improve

Wall Street

US stocks posted solid gains yesterday morning after stability returned to the currency markets and a firmer trend took hold in bonds, writes Frank McCarty in New York.

By 1 p.m., the Dow Jones Industrial Average was 16.61 ahead at 3,920.67, while the more broadly based Standard & Poor's 500 was 2.21 better at 472.44. In the secondary markets, the American SE composite slipped 0.31 to 474.61, but the Nasdaq composite climbed 3.30 to 788.87.

Volume on the NYSE was moderate, with 176m shares traded by 1 p.m. Advancing issues led declines, 1,163 to 908. Stocks advanced steadily from the opening bell, after shaking off a scare from the previous afternoon when the dollar fell sharply against the yen. With the US currency holding steady in the foreign exchange markets, equity investors were able to put aside the disconcerting trade friction between the US and Japan and concentrate on some strong, though unsurprising, data on the economy.

The Federal Reserve said that January industrial production had risen 0.5 per cent, against a revised 0.9 per cent gain in December. According to James Caple Economics, the reading, which was favourable in spite of weather-related setbacks, suggested that the economy would grow at a better-than-expected 3 to 4 per cent rate in the first quarter.

The US treasury market, meanwhile, held steady as traders awaited further developments in relations between Washington and Tokyo, and the release of housing and consumer price data later in the week. An afternoon policy announcement by Mr. Mickey Kantor, the US trade representative, was heavily awaited.

With calmness prevailing, many blue-chip stocks showed moderate gains, and very few of them spurted ahead. General

EUROPE

Bourses recover, break a four-day downtrend

Wall Street, a carnival atmosphere in Germany and technical recoveries in Sweden and Switzerland helped bourses break a four-day downtrend yesterday, writes Our Markets Staff.

FRANKFURT celebrated carnival with an afternoon upsurge. A tepid session saw the Dax index ease 0.39 to 2,115.82, up 13.89 from the previous afternoon's low-indicated close, but then share prices followed the futures market and ended at 2,130.71, 23.78 or 1.4 per cent higher over 24 hours.

Turnover, affected by the holiday, moved up from DM5.1bn to DM6.7bn. There was talk of interest rate hopes after lunch, although most professionals expected nothing from the Bundesbank earlier this week and in Washington Mr. Gunther Rexrodt, the German economics minister, said that he did not expect an interest rate cut in the near future.

The Dax future moved faster still, closing 45.5 higher at 2,146.5. Mr. John Blackley of James Caple said that the day's moves almost defied

logic, especially given that the bond future, which drove the equity market last week, was down by 25 basis points and there was concern over the prospect of more metalworkers' strikes tomorrow.

Short covering lifted BMW, blue-chip star of the day at DM257, up DM10.50 and rising another DM2 in the afternoon. Generally, dealers saw the prospect of added volatility later in the week with stock options, and options on the Dax future expiring on Friday.

PARIS speculated on which direction to move before deciding on an upward course and the CAC-40 index closed up a modest 14.81 to 2,257.97, after a session high of 2,284 and a low of 2,229. Turnover, at FF45.4bn, was slightly stronger than on Monday.

A high proportion of the day's turnover was seen in Elf Aquitaine, the shares adding FF9 to FF49.4 after the government announced the institutional offer price at FF400, which was slightly lower than expected, while the tranche

FT-SE Actuaries Share Indices

Feb 15	Feb 14	Feb 13	Feb 12	Feb 11	Feb 10	Feb 9	Feb 8
FT-SE 100	1478.50	1478.24	1477.58	1477.81	1480.94	1481.20	1483.24
FT-SE 250	1535.54	1535.54	1535.54	1537.44	1541.74	1539.51	1540.53

Feb 14	Feb 13	Feb 12	Feb 11	Feb 10	Feb 9	Feb 8
FT-SE 100	1477.57	1477.26	1480.22	1480.88	1482.57	1483.24
FT-SE 250	1534.98	1534.97	1535.57	1537.44	1541.74	1539.51

Size also 1000 shares; Monday, 100; 1483.20; 1541.74; 1540.94; 1541.74; 1541.74; 1541.74.

has been scaled down by some 20 per cent. The allocation of shares for private investors was scaled down, the government also announced yesterday.

Canal Plus gained FF7 to FF1,039 on news that the chairman and founder of the pay television network, Mr. Andre Rousselet, had resigned. This followed last week's news in which Havas, the leisure group, raised its shareholding in Canal Plus, forcing the resignation of Mr. Rousselet from its board. Havas slipped FF1.20 to FF468.70.

AJESTERDAM managed a modest advance, helped by a positive rise in Elsevier, up FI 2.70 to FI 185.50 after

The SMI rose 43.2 to 2,990.3 with Roche certificates rising SF165 to SF166.90 as the most active stock of the day and Nestlé following with a gain of SF19 to SF19.35.

Banks saw respectable gains and insurers did better, with Zurich Insurance up SF30 to SF1,490, Winterthur another SF15 higher at SF1,490, and Swiss Re SF15 to the good at SF1,490. Gains lower down the size scale were more moderate, with the all-share, SPI index rising 21.62 to 1,502.91.

MILAN reduced a generally lower tone with Monday's strong performers, Gemina, Generali and BCI, continuing to rise against the trend. Suggestions that the first two companies might gain from the forthcoming privatisation of BCI helped their prices, which closed respectively L39 and L766 higher at LI 550 and LI 4,490. BCI put on L56 at LI 5,570.

ZURICH saw short covering, and future-related trading as investors reacted to a 6.4 per cent fall in the blue-chip, SMI index since the beginning of February.

resumption of talks between management and unions over job cuts. Sip, the domestic telephone operator, lost L33.70 to L774 in line with the market, in spite of forecasting better than expected 1993 results.

STOCKHOLM was lifted by index heavyweights, and a 2.8 per cent gain in banks and insurance as the Affärsvärden general index rose 18.0 to 1,534.2 in high turnover of SKR2.49bn. Astra A put on SKR2 at SKR178, and Volvo SKR12 at SKR69.

WARSAW moved into record territory as some confidence returned to the market following sharp declines last month. The WIG index rose 79.4 or 4.1 per cent to 18,799.3 in turnover of 3,300bn zlotys.

ISTANBUL matched Monday's rate of recovery, the composite index putting on another 8.9 per cent to close at a provisional 16,433.49, up 1,537.48 on the central bank's aggressive defence of the lira against the dollar.

Elsewhere, Fiat declined L33 to L4,708 on the expected

ASIA PACIFIC

Nikkei tumbles 2.5% on further strengthening of yen

Tokyo

A further strengthening of the yen pushed the Nikkei 225 average below the 19,000 level for the first time since January 28, writes Emilio Terrazano in Tokyo.

The Nikkei 225 plunged 494.65, or 2.5 per cent, to 18,974.80, while the Topix index of all first section stocks fell 26.64 to 1,555.34, and the Nikkei 300 by 4.71, or 1.6 per cent, to 387.70.

Reports that the US could impose sanctions on Japanese exports, because of Japan's tariffs on mobile telephones, triggered further fears of a higher yen. Comments in New York on Monday by Ms. Laura Tyson, chairman of the US council of economic advisers, indicating a tolerant stance towards the dollar's decline, also gave a further incentive for traders to sell the US currency against the yen.

Concerns that the yen's rise would hurt the profitability of the country's exporters, wiping out the effects of the last economic stimulus package, also undermined investor confidence. The 225 index, which opened at the day's high of 19,406.44, fell to a low of 18,768.98 in the morning session on mounting expectations that the yen could rise above the ¥100 level against the dollar.

The Japanese currency closed at ¥102.03 in Tokyo, closing down ¥3.67 from Monday.

In London, the ISE/Nikkei 50 index closed up 2.23 at 1,290.54.

Foreigners placed small buy orders, but domestic individuals and arbitrageurs continued to liquidate holdings, triggering a further unwinding of arbitrage positions. Volume was 380m shares against Monday's 290m. Declines overwhelmed advances by 1,028 to 84 with 61 issues unchanged.

Export-related shares fell steeply. Sony lost ¥180 to ¥5,870 and Matsushita Electric

Industrial declined ¥50 to ¥1,550. Multimedia-related shares, which had firmed recently, lost ground on profit-taking. Nippon Telegraph and Telephone shed ¥31.00 to ¥985.00, falling below ¥900,000 for the first time since January 28. Fujitsu lost ¥22 to ¥978 and NEC retreated ¥26 to ¥968.

Car manufacturers were also lower, with Toyota Motor falling ¥30 to ¥1,890 and Honda Motor declining ¥90 to ¥1,540. In Osaka, the OSE average slipped 455.16 to 21,025.81 in volume of 55m shares. Nintendo, the video game maker, fell ¥150 to ¥8,400.

Roundup

Volume remained low in many of the region's markets yesterday, with some foreign buyers noticeably absent.

HONG KONG made good intra-day losses to close above the 11,000 level, having fallen nearly 200 points in the afternoon session. The Hang Seng

index closed up 23.53 at 11,012.33 in turnover down to HK\$7.7bn from Monday's HK\$7.7bn.

Traders described the rise as technically driven since activity remained low with many investors still on holiday.

ESBC Holdings was the most active issue, closing unchanged at HK\$117 after earlier dropping to HK\$114.

Cheung Kong, the property group, added 50 cents to HK\$45.50, HK Telecom put on 10 cents to HK\$15 and Jardine Matheson HK\$1 to HK\$75.50.

SINGAPORE remained subdued and the Straits Times Industrials index lost 12.45 to 2,229.53. Brokers said that the budget announcement, due next week, would have to offer better-than-expected incentives to boost market sentiment.

KUALA LUMPUR was slightly weaker but recovered from session lows on late bargain hunting. The composite index lost 6.99 to 1,087.21. Public Bank rose 14 cents to

MS10 on higher 1993 earnings. TAIWAN remained weak in the financial sector but was supported by strength in plastics and electronics. The weighted index fell 30.25 to 5,985.01 in turnover down to T\$50.5bn from T\$58.9bn.

Formosa Plastics, up 50 cents at T\$33.50, was supported by news that it planned to develop land near Taipei into a high-technology industrial zone.

MANILA was lifted by foreign interest in Philippine National Bank, whose shares leapt 45 pesos or 7 per cent to 675 pesos. The composite index rose 3.81 to 8,012.55 as turnover fell to 1.3bn pesos from Monday's 1.5bn.

AUSTRALIA found support late in the session and the All Ordinaries index ended off 4.8 at 2,234.1, recovering from a 14 point fall in early trade.

ANZ, which gained 16 cents on Monday, retreated 5 cents to A\$5.83 in volume of 4.2m shares. Resource stocks remained weak with Western

Mining down 6 cents at A\$7.42. KARACHI was driven higher by foreign interest on the first day of the new account. The KSE-100 index put on 44.15 to 2,422.99.

BANGKOK'S SET index recovered half its early losses to finish down 8.23 at 1,413.37, but turnover was slim at B\$7.2bn after Monday's B\$7bn. The index had dropped to 1,406.66 in afternoon trading.

Bangkok Bank attracted attention, climbing B\$4 to B\$195, while the newly-listed Eastern Star Real Estate closed at B\$38.00, up from its public offer price of B\$27.

COLOMBO gathered pace for the third straight session in record turnover of SL\$421m. The CSE all-share index gained 33.51 to 1,204.82 with volume also up to a provisional 6.1m shares from Monday's 5.2m.

BOMBAY was slightly lower with retail investors buying selectively in thin trading. The BSE-30 index lost 6.07 to a provisional 3,903.82.

European turnover peaks in January

By William Cochrane

It might have been time for equity investors to pull their horns in, after an extremely profitable 1993. In fact, January saw European bourse turnover go from strength to strength.

The numbers showed vigorous growth for the second month in succession, up 15.3 per cent over December for the eight markets monitored by NatWest Securities, after gains of 12.2 per cent in December and 2.9 per cent in November. Aggregate turnover hit a record high for the period since NatWest started compiling the figures in the late 1980s. Mr. James Cornish, European market strategist with the brokers, notes that the January growth accompanied a 3.8 per cent rise in the FT-Actuaries Europe index in January, as markets prolonged their year-end rally on hopes of a further cut in German interest rates.

International investment activity climbed again after an apparent decline in December: volume in European stocks traded on Seaq International in London rose 16.4 per cent in January after a 2 per cent

fall the month before.

There had been a flood of domestic liquidity in December, and the US concentration on Far Eastern and other emerging markets in the fourth quarter of last year. In addition, says Mr. Cornish, French investors had a direct tax incentive to invest in their own market before the end of last year, and German investors were on a deadline, too, if they wanted to avoid fiscal punishment for bringing their money back from Luxembourg.

The market which probably believed least in the prospect of a Bundesbank interest rate cut in January was Germany itself, where equities fell by 1.8 per cent and turnover showed the smallest rise of the month, up 3.9 per cent.

Elsewhere, there were sizeable advances, with the Netherlands in the lead, up 37.8 per cent on the month. Mr. Cornish says that a number of individual stories gave volume an extra lift: in the Nedlloyd shipping group, on share price considerations; and in Hoogovens, on aluminium price prospects.

The Netherlands, too, reflected directly the return of international investors. There

Bourse	EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn)				US \$bn
	Oct 1993	Nov 1993	Dec 1993	Jan 1994	
Belgium	77.57	78.58	91.80	107.56	3.00
France	321.93	301.05	215.25	251.26	42.58
Germany	182.24	177.99	211.05	218.29	125.74
Italy	31,410.0	35,062.8	41,395.5	53,824.0	31.78
Netherlands	25.10	27.20	25.40	35.00	17.92
Spain	1,042.89	1,284.6	1,287.5	1,521.82	10.81
Switzerland	28.30	29.60	31.30	39.70	27.07
UK	49.52	52.51	55.78	65.51	98.05

Volumes represent purchases and sales. Sales data adjusted to include off-market trading. Some figures may be revised. Source: NatWest Securities.

was some large-scale dealing in London, says NatWest, but Seaq international volume fell as a proportion of the domestic market, suggesting considerable activity by US institutions dealing directly in Amsterdam.

The other top countries included Italy, up 30.3 per cent in turnover terms and 49.9 per cent ahead of the average of the previous three months, as the Milan market pushed up by 6.9 per cent and confidence rose in the political situation. Switzerland registered an 8 per cent gain in share prices and turnover up 26.8 per cent. This may have been a surprise for the strategists. The Swiss

stock market has had three excellent years, and even its fans thought the time for some extended profit-taking had arrived at the beginning of 1994.

As it happens, this was delayed until the first full week of February, last week, when the Swiss market led Europe down with a loss of 1.7 per cent. Italy, standing out against the general downturn in share prices. This, it seems, has finally reflected itself in bourse activity. "Volumes," says Mr. Cornish, "have been falling so far in February as the going gets tougher."

FT-ACTUARIES WORLD INDICES

Data compiled by The Financial Times Ltd., Goldman, Sachs & Co. and NatWest Securities Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries																				
NATIONAL AND REGIONAL MARKETS	Figures in parentheses show number of lines of business	MONDAY FEBRUARY 14 1994							FRIDAY FEBRUARY 11 1994							DOLLAR INDEX				
		US Dollar Index	Day's Change %	Point	Yen Index	DM Index	Local Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Point	Yen Index	DM Index	Local Index	Local % chg on day	Gross Div. Yield	1989/94 High	1993/94 Low	Year ago
Australia (A\$)	(180.19)	-0.3	181.82	118.57	163.96	166.56	-0.1	3.07	181.78	183.78	123.87	165.83	166.74	183.19	185.15	126.36	127.34	141.44	138.49	141.44
Austria (S)	(184.81)	0.2	186.48	121.81	167.54	167.31	-0.4	3.93	184.81	186.52	125.82	168.00	167.93	165.41	139.69	141.44	139.69	141.44	139.69	141.44
Belgium (B)	(185.09)	0.3	186.58	108.63	148.98	148.31	-0.3	3.85	184.99	186.42	112.26	148.00	147.77	169.08	139.08	139.08	141.44	139.08	141.44	139.08
Canada (C\$)	(133.95)	-1.30	133.17	88.16	121.44	131.49	-0.2	2.57	133.95	136.85	92.31	123.26	131.70	146.31	117.81	117.81	119.32	133.95	136.85	119.32
Denmark (Dk)	(265.82)	0.2	268.22	174.92	240.59	246.18	0.8	0.52	265.82	268.18	174.92	240.59	244.85	272.79	265.82	268.22	174.92	240.59	246.18	246.18
Finland (F)	(147.57)	0.2	148.91	97.11	132.78	174.08	-0.7	0.59	147.29	148.06	102.46	124.13	173.37	158.72	68.39	68.39	147.57	148.91	97.11	132.78
France (F)	(175.87)	-0.8	177.46	115.73	158.44	163.49	-1.3	2.84	177.32	178.28	120.94	169.41	165.81	185.37	148.90	150.28	175.87	177.46	115.73	158.44
Germany (D)	(131.67)	1.3	132.86	86.64	119.37	118.57	0.9	1.78	129.85	131.40	86.64	118.55	118.36	142.28	107.59	107.59	131.67	132.86	86.64	119.37
Hong Kong (H)	(104.25)	0.6	105.25	280.53	404.54	445.89	-4.1	2.40	104.25	105.25	280.53	404.54	445.89	445.89	253.54	253.54	104.25	105.25	280.53	404.54
Ireland (I)	(180.51)	0.4	182.23	125.36	172.71	190.87	0.2	2.82	180.51	181.84	124.47	172.68	180.43	208.33	128.29	128.29	180.51	182.23	125.36	172.71
Italy (I)	(76.30)	-1.0	76.98	60.21	88.17	95.93	-1.4	1.71	77.05	77.82	62.08	70.18	87.28	78.93	59.01	59.01	76.30	76.98	60.21	88.17
Japan (Y)	(152.47)	2.0	153.95	100.33	138.23	100.33	-1.5	0.51	149.49	151.13	101.98	136.14	101.98	165.81	108.87	108.87	152.47	153.95	100.33	138.23
Malaysia (M)	(201.19)	-1.2	202.73	328.80	454.28	531.49	-1.5	1.28	202.12	212.78	345.59	491.84	338.25	521.83	267.68	267.68	201.19	202.73	328.80	454.28
Mexico (M)	(265.93)	0.0	267.14	170.92	235.12	806.20	0.0	0.57	264.05	262.25	178.26	236.28	806.28	224.07	141.00	141.00	265.93	267.14	170.92	235.12
Netherlands (D)	(205.86)	-0.7	204.48	133.36	183.73	180.82	-1.2	2.93	204.16	204.42	133.36	183.73	182.95	207.43	155.34	155.34	205.86	204.48	133.36	183.73
New Zealand (N)	(72.84)	-1.7	73.50	47.58	58.04	67.89	-1.5	3.44	74.08	74.56	50.24	62.45	65.61	77.59	43.44	43.44	72.84	73.50	47.58	58.04
Norway (N)	(194.85)	0.5	196.35	126.20	173.74	176.09	0.3	2.89	194.85	196.35	126.20	173.74	176.09	176.09	141.44	141.44	194.85	196.35	126.20	173.74
Singapore (S\$)	(350.36)	-0.7	354.16	200.96	319.20	235.68	-0.7	1.96	353.48	357.22	241.10	321.33	258.26	270.97	212.57	212.57	350.36	354.16	200.96	319.20
South Africa (R)	(238.70)	-2.3	240.69	167.87	216.40	238.47	-2.1	2.39	244.38	247.10	188.05	222.54	240.61	280.26	196.78	196.78	238.70	240.69	167.87	216.40
Spain (P\$)	(148.94)	-0.2	149.98	97.81	134.73	159.76	-0.7	3.67	148.01	150.67	101.84	126.71	160.30	155.78	116.38	116.38	148.94	149.98	97.81	134.73
Sweden (S)	(113.22)	0.5	113.22	84.53	145.53	145.53	0.0	2.15	113.22	113.22	84.53	145.53	145.53	145.53	113.22	113.22	113.22	113.22	84.53	145.53
Switzerland (Sfr)	(162.08)	-0.6	163.08	105.81	148.75	167.64	-1.0	1.48	162.96	164.77	111.16	148.02	161.14	173.05	114.14	114.14	162.08	163.08	105.81	148.75
United Kingdom (£)	(202.48)	-0.2	204.32	132.24	173.59	201.22	-0.4	3.31	202.88	205.14	133.36	184.77	205.14	218.06	162.43	162.43	202.48	204.32	132.24	173.59
US (\$19)	(151.17)	0.0	150.92	125.93	173.51	194.17	0.0	2.74	151.11	150.93	126.38	174.74	195.11	216.04	176.39	176.39	151.17	150.92	125.93	173.51
Europe (744)	(169.92)	-0.1	171.40	111.81	154.25	165.54	-0.5	2.73	170.15	172.04	111.05	154.96	168.38	176.08	135.25	135.25	169.92	171.40	111.81	154.25
Norway (113)	(208.94)	0.6	209.98	129.09	188.60	216.87	0.2	1.18	209.08	210.28	114.09	189.38	216.48	220.05	145.85	145.85	208.94	209.98	129.09	188.60
Spain (129)	(165.27)	1.3	166.27	107.78	112.49	-1.7	1.77	165.78	166.55	110.92	147.87	165.78	166.55	110.92	147.87	165.27	166.27	107.78	112.49	112.49
Europe-Pacific (488)	(186.19)	0.0	188.18	122.95	150.57	167.82	0.0	2.73	186.19	188.18	122.95	150.57	167.82	176.08	135.25	135.25	186.19	188.18	122.95	150.57
North America (825)	(186.19)	0.0	188.18	122.95	150.57	167.82	0.0	2.73	187.64	188.73	122.80	150.88	167.02	182.33	127.67	127.67	186.19	188.18	122.95	150.57
Europe Ex. UK (283)	(149.15)	-0.1	150.48	94.81	125.21	142.68	-0.5	2.24	149.29	150.65	101.82	125.83	143.43	155.73	118.02	118.02	149.15	150.48	94.81	125.21
Western Ex. UK (253)	(149.15)	-0.3	150.48	97.87	124.54	251.82	-2.2	2.40	149.48	150.86	100.83	124.54	147.52	259.21	161.27	161.27	149.15	150.48	97.87	124.54
World Ex. UK (115)	(167.72)	0.0	169.19	110.59	145.53	167.82	0.0	2.73	167.72	169.19	110.59	145.53	167.82	176.08	135.25	135.25	167.72	169.19	110.59	145.53
World Ex. UK (194)	(174.81)	0.4	175.38	113.08	156.78	146.60	-0.8	1.98	173.07	175.07	112.97	156.88	146.60	176.08	135.25	135.25	174.81	175.38	113.08	156.78
World Ex. So. Af. (219)	(171.51)	0.4	173.73	114.00	168.98	152.74	-0.7	2.13	173.47	175.39	118.31	157.57	152.82	176.08	140.95	140.95	171.51	173.73	114.00	168.98
World Ex. Japan (700)	(168.08)	-0.3	169.78	123.76	170.49	149.84	-0.4	2.37	168.58	169.07	123.82	171.74	148.64	169.08	159.44	159.44	168.08	169.78	123.76	170.49
The World Index (1768)	(174.50)	0.4	176.08	114.83	158.20	183.45	-0.7	2.13	175.88	176.79	115.58	168.33	174.56	176.07	141.44	141.44	174.50	176.08	114.83	158.20